Radiant Care

Peace Time Disaster & Emergency Safety Plan Response Manual

PEACE TIME DISASTER AND EMERGENCY SAFETY PLAN RESPONSE MANUAL

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SECTION 1

Manual Preface

PEACE TIME DISASTER AND EMERGENCY SAFETY PLAN RESPONSE MANUAL

PREFACE

GENERAL

This manual has been developed as a communication tool for staff. In it is emergency contact information as well as the various policies and plans that govern our organization's response in emergency situations.

FORMAT

By way of format, this manual includes a table of contents that will direct people to the policy or information being sought. Next, the body of the manual includes general information, emergency contact information, policies arranged by category and an emergency shelter plan. Finally, this manual includes the fire manuals for each building on site.

DISTRIBUTION & LOCATION

The Peace Time Disaster and Emergency Safety Plan Response Manual is accessible in electronic format to all staff through Systems 24-7 under Manuals. A slightly amended version of the manual is available to the public on the Radiant Care website. There is also a hard copy of the manual located in the Administration Office. There is a hard copy of each fire manual in the building it pertains to. The electronic version of the manual will take precedence if any discrepancies arise.

POLICY DEVELOPMENT, POLICY REVISIONS AND UPDATING MANUALS

New policies or existing policies may require development or revision depending on changes in our external environment, at the request of the Board or because of changes in the workplace. To ensure this manual remains contemporary, the following process shall be followed:

New Policy - When a new policy is developed and approved, it will be uploaded to Systems 24-7 under the appropriate tab and an updated index will be uploaded to replace the existing index. A hard copy of the policy and updated index will be printed for the manual in the Administration office. The old index will be shredded. Documentation will be made in the "REVISION SCHEDULE" section noting the date of the change.

Revision of Existing Policy - When a policy is revised and approved, the old version of the policy will be deleted from Systems 24-7 and the revised version will be uploaded under the appropriate tab to replace it. An updated index will be uploaded to replace the existing index. A hard copy of the policy and updated index will be printed for the manual in the Administration office. The old policy and index will be shredded. Documentation will be made in the "REVISION SCHEDULE" section noting the date of the change.

HANDLING OF THIS INFORMATION

The policies and forms within this manual are for the sole purpose of Radiant Care and its staff. Clarifications and interpretations of individual policies are to be directed to the staff's departmental supervisor or the Chief Executive Officer. At no time shall anyone copy, remove or share the material within this manual with any party outside of this organization without the express written consent of the Chief Executive Officer. Failure to comply with this instruction will result in disciplinary action being taken, up to and including termination.

REVISION SCHEDULE

The table below details when a new policy has been added or when an existing policy has been reviewed and/or revised.

Policy Name	New	Reviewed	Revised	Date	Initial
Air Exclusion		Х	Х	July 2024	RG/FN
Bomb Threat		х		September 2022	TS/FN
Emergency Evacuation Plan		х	Х	July 2024	TS/RG/ FA/FN
Emergency Staffing		Х	Х	July 2024	FA/FN
Fan Out System		Х		July 2024	FA/FN
Fire Safety Plan		Х		July 2024	RG/FN
Gas Leak		Х		July 2024	RG/FN
Heating System Failure		Х		July 2024	RG/FN
Heat Wave		Х		May 2024	FA/FN
Loss of Water Supply - Planned & Unplanned		х	х	July 2024	FA/RG/ FN
Missing Resident/Tenant (Code Yellow)		х	х	July 2024	TS/FA/ FN
Pandemic Plan		Х	Х	July 2024	FA/FN
Power Failure		Х	Х	July 2024	RG/FN
Reception of Residents from Other Homes in Emergency		х		July 2024	TS/FN
Telephone System Failure		Х	Х	July 2024	KC/FN
Threat of Violence		х	Х	July 2024	FA/FN
Appendix 1 - Criminal Code		Х		July 2024	FA/FN
Appendix 2 - Responsibility of Caregiver		х	Х	July 2024	FA/FN
Appendix 3 - Documentation		х	Х	July 2024	FA/FN
Appendix 4 - Assault Support Plan		х	Х	July 2024	FA/FN
Appendix 5 - Distribution of Fire/Emergency Manual		x	Х	July 2024	FA/FN
Appendix 6 - Air Exclusion Checklist		x	х	July 2022	RG/FN
Appendix 7 - Staff Nominal Roll		x		July 2024	FA/FN
Appendix 8 - Resident Nominal Roll		х		July 2024	FA/FN
Appendix 9 - Bomb Threat Checklist			Х	July 2024	TS/FA/ FN
Appendix 10 - Code Yellow Checklist		х	Х	July 2024	CR

GLOSSARY OF TERMS

ABHR Alcohol-Based Hand Rub
ADOC Assistant Director of Care
ARIS Acute Respiratory Infections

AV Arborview

CEO Chief Executive Officer
COVID-19 Novel Coronavirus 2019

DOC Director of Care

DOCS Director of Clinical Services
FLTCA Fixing Long Term Care Act, 2021

GI Gastrointestinal HH Hand Hygiene

HIV Human Immunodeficiency virus

HP Heritage Place
HR Human Resources

HS At bedtime

HVAC Heating, Ventilation and Air Conditioning

IPAC Infection Prevention and Control
JHSC Joint Health and Safety Committee

LTCH Long-Term Care Home

MAR Medication Administration Record

MOLTC (MOHLTC) Ministry of Long-Term Care

NM Nutrition Manager

NRPH Niagara Region Public Health
OHaT Ontario Health At Home
OMT Outbreak Management Team
PAC Personal Assignment Centre
PCRA Point of Care Risk Assessment
PHOL Public Health Ontario Laboratory

PHU Public Health Unit
PM Pleasant Manor

PPE Personal Protective Equipment
PSW Personal Support Worker
QIP Quality Improvement Plan

RAPs Resident Assessment Protocols

RHA Resident Home Area
RN Registered Nurse

RPN Registered Practical Nurse
RSV Respiratory syncytial virus
SDM Substitute Decision Maker

TM Tabor Manor W/C Wheelchair

LINES OF AUTHORITY

Refer to Fan Out list as well as instructions under Section 3.

DECLARING AN EMERGENCY

PREAMBLE

The Emergency/Evacuation plan was developed to provide direction to staff in the event of a number of emergency situations to ensure prompt action in order to minimize risks to residents, visitors, staff and volunteers.

The CEO has overall authority and responsibility for the development and implementation of the Emergency/Evacuation Plan. Supervisors have the responsibility to ensure department compliance and knowledge of policies and procedures of the Emergency/Evacuation Plan.

Functional authority rests with the employees who will implement the procedures in the event of an emergency.

The Senior Administrator Long-Term Care/Delegate, with advice from the Fire, Police, Public Health, Ministry of Long-Term Care, etc. will determine which strategies and contingency plans of the Peace Time Disaster and Emergency Safety Plan Response Manual to implement.

Radiant Care has prepared a staff telephone fan out system; a copy is located in all departments as well as in the Peace Time Disaster and Emergency Safety Plan Response Manual.

The fan out system will be initiated by the Senior Administrator Long-Term Care/Delegate. Prior to initiating the fan out system, the Senior Administrator Long-Term Care/Delegate will decide on the reporting location, for example: directly to Radiant Care Pleasant Manor or Radiant Care Tabor Manor or Scott St. Church. The message must indicate an evacuation center is being set up and its location.

Whenever practical, the CEO/Delegate will be notified. In instances where it is not practical, the Senior Administrator Long-Term Care/Delegate (DOC or Facility Charge Nurse) has the authority to implement any part of the Emergency Plan necessary.

All employees must be familiar with the policies and be able to operate procedures of the Emergency Plan.

All employees must respond appropriately in any emergency situation, including returning to their work area if on break or in the process of going home.

SECTION 2

Radiant Care Pleasant Manor Emergency Contacts

RADIANT CARE PLEASANT MANOR AUDIT OF HUMAN RESOURCES

PROPERTY OWNER	Pleasant Manor Retirement Village (O/A Radiant Care Pleasant Manor) 15 Elden Street, Virgil, ON L0S 1T0 905-468-1111
CHIEF EXECUTIVE OFFICER	Tim Siemens 1 Tabor Drive, St. Catharines, ON L2N 1V9
SENIOR ADMINISTRATOR LONG-TERM CARE	Fola Akano 15 Elden Street, Virgil, ON L0S 1T0
ADMINISTRATOR LONG-TERM CARE	Bronwen Hadfield 15 Elden Street, Virgil, ON L0S 1T0
DIRECTOR OF CARE	Jane Durotoye 15 Elden Street, Virgil, ON L0S 1T0
MANAGER OF SUPPORT SERVICES	Karina Heizenreder 15 Elden Street, Virgil, ON L0S 1T0
NUTRITION MANAGER	Miriam Barlow 15 Elden Street, Virgil, ON L0S 1T0
THERAPEUTIC RECREATION SUPERVISOR	Chelsea Bilton 15 Elden Street, Virgil, ON L0S 1T0
SPIRITUAL LIFE LEAD	Michael Dyck 15 Elden Street, Virgil, ON L0S 1T0
DIRECTOR OF FINANCE	Eileen Tepsa 15 Elden Street, Virgil, ON L0S 1T0
HUMAN RESOURCES MANAGER	Alaina Costea 15 Elden Street, Virgil, ON L0S 1T0
MAINTENANCE MANAGER	Rick Green 15 Elden Street, Virgil, ON L0S 1T0
SUPPORTIVE HOUSING MANAGER	Megan Challice 15 Elden Street, Virgil, ON L0S 1T0

Updated: May 23, 2025

RADIANT CARE PLEASANT MANOR ON-DUTY STAFF AUDIT

Day Staff	Number of Staff	Scheduled Hours
Senior Administrator Long-Term Care	1	8:00 am - 4:00 pm
Director of Clinical Services	1	8:00 am - 4:00 pm
Assistant Director of Care	1	8:00 am - 4:00 pm
Nursing Clerk	1	8:00 am - 4:00 pm
Registered Nurse	1	10:00 am - 6:00 pm
Registered Practical Nurse	1	7:00 am - 3:00 pm
Personal Support Workers - Long-Term Care	5	6:00 am - 2:00 pm
Maintenance Manager	1	8:00 am - 4:00 pm
Maintenance Staff	1	7:00 am - 3:00 pm
Nutrition Manager	1	8:00 am - 4:00 pm
Assistant Nutrition Manager	1	8:00 am - 4:00 pm
Housekeepers	1	6:00 am - 2:00 pm
	1	7:00 am - 3:00 pm
Laundry	1	6:00 am - 2:00 pm
Cook	1	6:30 am - 2:30 pm
Dietary Aide	2	7:00 am - 3:00 pm
Therapeutic Recreation Supervisor	1	8:00 am - 4:00 pm
Therapeutic Recreationist	1	8:00 am - 4:00 pm
Supportive Housing Manager	1	7:00 am - 3:00 pm
Supportive Housing Assistant	1	8:00 am - 4:00 pm
Personal Support Workers - Supportive Housing	6	7:00 am - 3:00 pm
Spiritual Life Lead	1	8:00 am - 4:00 pm
Administrative Receptionist	1	8:00 am - 4:00 pm

Afternoon Staff	Number of Staff	Scheduled Hours
Registered Nurse	1	3:00 pm - 11:00 pm
Cook	1	10:30 am - 6:30 pm
Dietary Aide	1	11:00 am - 7:00 pm
	1	3:00 pm - 8:00 pm
Personal Support Workers - Long-Term Care	1	11:00 am - 7:00 pm (ActR)
	4	2:00 pm - 10:00 pm
	1	5:00 pm - 10:00 pm
Personal Support Workers - Supportive Housing	4	3:00 pm - 11:00 pm
Therapeutic Recreationist	0.5	11:00 am - 7:00 pm
		(rotating schedule)

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Night Staff	Number of Staff	Scheduled Hours
Registered Nurse	1	11:00 pm - 7:00 am
Personal Support Workers - Long-Term Care	2	11:00 pm - 7:00 am
Personal Support Workers - Supportive Housing	3	11:00 pm - 7:00 am

Last Updated: September 2022

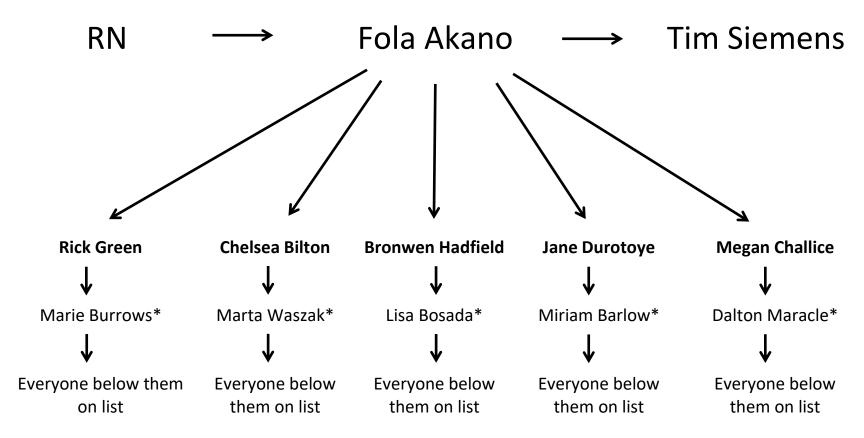


Fan Out List

The Fan Out List is available in the following locations:

- 1. Emailed to all Supervisors and Callers
- 2. At the Nurses Station
- 3. In Section 2 of the hard copy Peace Time Disaster & Emergency Safety Plan Response Manual located in the Administration Office

Radiant Care Pleasant Manor Fan Out System



Instructions:

- 1. In an emergency, RN will call Senior Administrator Long-Term Care
- 2. Senior Administrator Long-Term Care will call CEO and decide if we need to enact Fan Out System
- 3. If yes, Senior Administrator Long-Term Care will call Supervisors (first line of list), then report to the home immediately
- 4. Supervisors (first line) will each call the caller listed below them (on second line), then report to the home immediately
- 5. *Callers (second line) will consult the Fan Out List to call all staff below them on the list to request that they report to the home immediately; once they have called all staff below them, the caller will report to the home

NOTE: Everyone listed on this page should keep a copy of the Fan Out List with them at all times.



Emergency Evacuation Resident List

The Emergency Evacuation Resident List is available in the following locations:

- \\rcpm-dc01\Pleasant\Administration\DATA\MANUALS\ DISASTER\MAJOR EMERGENCY EVACUATION LIST (electronic copy)
- Section 2 of the Peace Time Disaster and Emergency Safety Plan Response Manual located in the Administration Office (hard copy)
- 3. Emergency Evacuation Binder located at the Nurses Station (hard copy)
- 4. Long-Term Care (LTC) Fire Box located at the entrance of LTC building (hard copy)

Radiant Care Pleasant Manor

RADIANT CARE PLEASANT MANOR EXTERNAL RESOURCE LIST

NAME	PHONE NUMBER	
Emergency Fire/Police/Ambulance	9-1-1	
Alectra (Hydro Utility)	905-684-8111	
CareRx	905-631-9027	
Coroner	905-685-5883	
Evacuation SiteNiagara Long-Term Care Residence, NOTL	905-468-2111	
Fire Department	905-684-4311	
HospitalsSt. Catharines GeneralHotel Dieu Shaver	905-378-4647 905-685-1381	
Media	905-684-0480 905-682-3546 905-732-4433 (office hours) 905-732-6917 (after hours)	
 CKTB 610 HTZ-FM 97.7 EZZROCK 105.7 	905-684-6397	
Ministry of Labour	1-877-202-0008	
Ministry of Long-Term CareCompliance & InspectionsFamily Support & Action Line	905-546-8294 OR 1-800-461-7137 1-866-434-0144	
 Niagara Region Public Health Main line Dr. Azim Kasmani, Medical Officer of Health and Commissioner of Public Health & Emergency Services 	1-800-263-7248 905-688-8248, ext. 7338	
Police Department, St. Catharines	905-688-4111	
Public Health Nurse	905-688-8248, ext. 7330	
Staging Area • Creekview Link	905-468-1111	
Water Delivery Service (H2Only)	905-938-9697	



RADIANT CARE PLEASANT MANOR EMERGENCY SUPPLIER CONTACTS

NURSING

SUPPLIER NAME	PRODUCT / SERVICE	CONTACT	PHONE / EMAIL / ACCOUNT NUMBER
ARJO	Nursing/medical equipment	David Baillargeon Sean Jenkins	
Behavioural	Support & training for	Tammy Byrne	
Supports Ontario (BSO)	managing responsive behaviours; provide social workers if needed		CONFIDENTIAL
Cardinal Health Canada (formerly Futuremed)	Nursing supplies	Doug Widner	See Business Continuity Plan to obtain this information
CareRx (formerly Classic Care Pharmacy)	Medication	Robert Vukovich	
Hauser's Home Healthcare	Assistive devices	Whitney Brown	
KCI	Therapeutic mattresses	Erika Szilagyi	
TENA	Continence products	Paula Burns	



DIETARY / HOUSEKEEPING / LAUNDRY

SUPPLIER NAME	PRODUCT / SERVICE	CONTACT	PHONE / EMAIL / ACCOUNT NUMBER
Agropur	Milk		
Canada Bread	Bread	Khalid Zafar	
Company			
Complete		Nancy Walker	
Purchasing			
Flexo	Chemicals, laundry &	J'neene	
	housekeeping supplies	Marchese	
Fruitful Juice	Juice supplier		
Products			
George Courey	Linens	Bill French	CONFIDENTIAL
H2Only	Delivery for drinking	Wilma Snippe	CONFIDENTIAL
	water service		See Business Continuity Plan
Mother Parkers	Coffee machine supplier	Jeff Hadall	to obtain this information
Coffee			
Nella Cutlery	Knife sharpening	Adam	
Niagara Restaurant	Kitchen supplies and	Margaret	
Supplies	equipment	Boorsma	
Sanimax	Used oil		
SureFix	Robot Coupe Blixer	Dave Richards	
	repair		
SYSCO Toronto	Food & food supplies	Jennifer Rossi	
Thermopatch	Clothing labels		



MAINTENANCE

SUPPLIER NAME	PRODUCT/ SERVICE	CONTACT	PHONE / EMAIL / ACCOUNT NUMBER
All Green Irrigation	Outside sprinklers	Al	
Bath Fitters	Tub 2 Shower		
Britain Mechanical	Diesel tanks		
Group Ltd.			
Brooker Power	Auto doors	Rory	
Canadian Door	Garage door		
Doctor			
Canadian Waste	Bin pickups		
Handlers	(Creekview only)		
Castle Plumbing	Plumbing/HVAC	Craig	
Control Chem	Monthly contract -		
	water treatment		CONFIDENTIAL
Complete Comfort	Heat pump to MV AC		See Business Continuity Plan
Niagara			to obtain this information
Direct Restaurant	Kitchen equipment &	David Lees	to obtain this information
Service	repair		
Fire Department			
Fire Monitoring	Alarm		
Company			
Fire Safety Tech		Chris Paul	
First Klass	Painter	Tim	
Decorating			
Hamilton Audio	Door guards in the		
Video	apartments		
Harco	Commercial laundry		
	equipment		



SUPPLIER NAME	PRODUCT/ SERVICE	CONTACT	PHONE / EMAIL / ACCOUNT NUMBER
Johnson Controls / Tyco	Fire alarm system		
Kraun Electric Services	Electrical	Tom	
Lincoln Appliance	Appliance repair	Herb	
Niagara Contractors		Mike	
Niagara Generator	Generator		
Overhead Door	Garage door		
Pro	Pest control	Mike Heinen	CONFIDENTIAL
PEC Roofing	Roofing		See Business Continuity Plan
Peninsula Flooring	Flooring		to obtain this information
Penner Building Centre	Maintenance supplies		
Regional Doors	Garage doors		
Rick	Elevator		
Roto-Rooter	Plumbing 24/7		
Service Experts	Plumbing/heating		
Thyssen Krupp	Elevator		
Waste Management	Garbage & recycling	Linda	



HUMAN RESOURCES

SUPPLIER NAME	PRODUCT/SERVICE	CONTACT	PHONE / EMAIL / ACCOUNT NUMBER
Dunk & Associates	Systems 24-7 - platform for online training & manuals	Nancy Dunk Tech support	
Groove Identification Solutions	Name tag printer & supplies including swipe cards	Debbie Ritter	
Manulife	Benefits	Kimberly Johnson	CONFIDENTIAL See Business Continuity Plan
	RRSP	Plan Administrator/ Advisor Helpline Plan Member Helpline	to obtain this information
Synergy Benefits	Benefits	Wayne Farrow	
WSIB	Workplace Injuries		



UTILITIES (PRE-AUTHORIZED)

SUPPLIER NAME	PRODUCT/ SERVICE	CONTACT	PHONE / EMAIL / ACCOUNT NUMBER
Bell	Phone charges	Customer service	
Cogeco	TV and Internet services	Customer service/Billing Technical Support Justin DeGordick (technician)	CONFIDENTIAL
Enbridge	Natural gas		See Business Continuity Plan to obtain this information
NOTL Hydro	Hydro		to obtain this information
Rogers	iPhones & iPad charges		
Telus	Cell phone charges	Telus mobility service support	
Vaxxine	DSL business internet line		



ADMIN, IT & MISCELLANEOUS

SUPPLIER NAME	PRODUCT/ SERVICE	CONTACT	PHONE / EMAIL / ACCOUNT NUMBER
AdvantAge Ontario	Annual membership		
Amber Same Day	For blue bag delivery		
Delivery	between Pleasant Manor & Tabor Manor		
B4 Networks	Managed computer services and IT support		
Beatties	Office supplies & Canon copiers	Sandy Bagshaw	
	servicing		
	meter usage	James Sajur	CONFIDENTIAL
Big Al's Aquarium	Aquarium Servicing		See Business Continuity Plan
HCH Lazerman	Printer toner	Tony	to obtain this information
Made By Frame	Radiant Care website	Drew Unruh	
Ontario Long-Term	Annual membership		
Care Association			
Pinders	Keys	DS	
Point Click Care	PCC software		
(WesCom)	Medical packages		
Systemacs	Supply, install and	Leen	
	repair of phone system		
Valumart	Food		

SECTION 3

Radiant Care Tabor Manor Emergency Contacts

RADIANT CARE TABOR MANOR AUDIT OF HUMAN RESOURCES

PROPERTY OWNER	Mennonite Brethren Senior Citizens Home (O/A Radiant Care Tabor Manor) 1 Tabor Drive, St. Catharines, ON L2N 1V9 905-934-2548
CHIEF EXECUTIVE OFFICER	Tim Siemens 1 Tabor Drive, St. Catharines, ON L2N 1V9
SENIOR ADMINISTRATOR LONG-TERM CARE	Fola Akano 1 Tabor Drive, St. Catharines, ON L2N 1V9
ADMINISTRATOR LONG-TERM CARE	Bronwen Hadfield 1 Tabor Drive, St. Catharines, ON L2N 1V9
DIRECTOR OF CARE	Erin Heynemans 1 Tabor Drive, St. Catharines, ON L2N 1V9
MANAGER OF SUPPORT SERVICES	Karina Heizenreder 1 Tabor Drive, St. Catharines, ON L2N 1V9
NUTRITION MANAGER	Vashnavi Bhanot 1 Tabor Drive, St. Catharines, ON L2N 1V9
THERAPEUTIC RECREATION SUPERVISOR	Norma Restivo 1 Tabor Drive, St. Catharines, ON L2N 1V9
LEAD CHAPLAIN	Jim Evans 1 Tabor Drive, St. Catharines, ON L2N 1V9
DIRECTOR OF FINANCE	Eileen Tepsa 1 Tabor Drive, St. Catharines, ON L2N 1V9
HUMAN RESOURCES MANAGER	Alaina Costea 1 Tabor Drive, St. Catharines, ON L2N 1V9
MAINTENANCE MANAGER	Rick Green 1 Tabor Drive, St. Catharines, ON L2N 1V9
SUPPORTIVE HOUSING MANAGER	Megan Challice 1 Tabor Drive, St. Catharines, ON L2N 1V9

Updated: May 23, 2025

RADIANT CARE TABOR MANOR ON DUTY STAFF AUDIT

Day Staff - 6:00 am to 5:00 pm	Number of Staff	Scheduled Hours
Chief Executive Officer	1	8:00 am - 4:00 pm
Executive Assistant	1	8:00 am - 4:00 pm
Administrative Assistant	1	8:00 am - 4:00 pm
Admissions Coordinator	1	8:00 am - 4:00 pm
Director of Finance	1	8:00 am - 4:00 pm
Assistant Director of Finance	1	8:30 am - 4:30 pm
Senior Accountant	1	8:00 am - 4:00 pm
Junior Accountant - Accounts Payable	1	8:00 am - 4:00 pm
Junior Accountant - Accounts Receivable	1	8:30 am - 4:30 pm
Human Resources Manager	1	8:00 am - 4:00 pm
Human Resources Coordinators	2	8:00 am - 4:00 pm
Payroll Coordinator	1	8:00 am - 4:00 pm
Payroll Clerk	1	8:30 am - 4:30 pm
Volunteer Coordinator	0.8	8:00 am - 4:00 pm
		(except Wed)
Administrative Receptionist	1	8:00 am - 4:00 pm
Senior Administrator Long-Term Care	1	8:00 am - 4:00 pm
Director of Care	1	8:00 am - 4:00 pm
Assistant Director of Care	2 (part-time)	8:00 am - 4:00 pm
Nursing Clerk	1	8:00 am - 4:00 pm
Scheduling Clerk	1	8:00 am - 4:00 pm
Clinical Quality Coordinator	1	8:00 am - 4:00 pm
Assistant RAI Coordinator	1	8:00 am - 4:00 pm
Registered Nurse	1	7:00 am - 3:00 pm
Registered Practical Nurse	4	7:00 am - 3:00 pm
Personal Support Workers - Long Term Care	17	6:00 am - 2:00 pm
Supportive Housing Manager	1	7:00 am - 3:00 pm
Personal Support Workers - Supportive Housing	4	7:00 am - 3:00 pm
Maintenance Manager	1	8:00 am - 4:00 pm
Maintenance Staff	2	7:00 am - 3:00 pm
Nutrition Manager	1	8:00 am - 4:00 pm
Assistant Nutrition Manager	1	8:00 am - 4:00 pm
Cook	1	6:00 am – 2:00 pm
Dietary Aide	1	6:00 am - 2:00 pm
	4	7:00 am - 3:00 pm
Housekeeper	2	6:00 am - 2:00 pm
	0-1	7:00 am - 3:00 pm
Housekeeper/Laundry	0-1	10:00 am - 4:30 pm
Laundry	1	7:00 am - 3:00 pm
	1	8:00 am - 4:00 pm

Last Updated: September 2022

Day Staff - 6:00 am to 5:00 pm	Number of Staff	Scheduled Hours
Lead Chaplain	1	8:00 am - 4:00 pm
Chaplain	1	8:00 am - 4:00 pm
Therapeutic Recreation Supervisor	1	8:00 am - 4:00 pm
Therapeutic Recreationist	2-3	8:30 am - 4:30 pm

Evening Staff - 11:00 am - 11:00 pm	Number of Staff	Scheduled Hours
Registered Nurse	1	3:00 pm - 11:00 pm
Registered Practical Nurse	4	3:00 pm - 11:00 pm
Personal Support Workers - Long Term Care	14	2:00 pm - 10:00 pm
Personal Support Workers - Supportive Housing	3	3:00 pm - 11:00 pm
Cook	1	10:00 am - 6:00 pm
Dietary Aide	1	11:00 am - 7:00 pm
	2	11:30 am - 7:30 pm
	3	3:30 pm - 7:30 pm
Housekeepers	2	11:00 am - 7:00 pm
Therapeutic Recreationist	0-2	12:00 pm - 8:00 pm

Night Staff - 10:00 pm - 7:00 am	Number of Staff	Scheduled Hours
Registered Nurse	1	11:00 pm - 7:00 am
Registered Practical Nurse	1	11:00 pm - 7:00 am
Personal Support Workers - Long Term Care	6	10:00 pm - 6:00 am
Personal Support Workers - Supportive Housing	3	11:00 pm - 7:00 am

Last Updated: September 2022

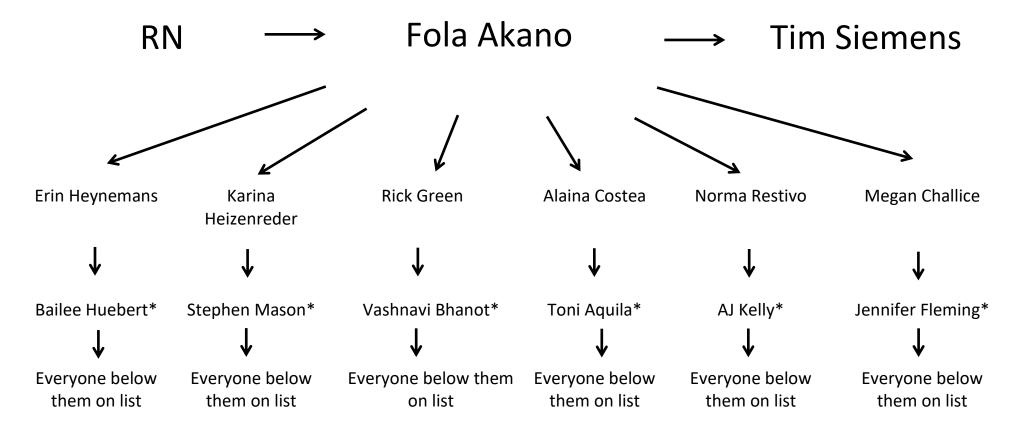


Fan Out List

The Fan Out List is available in the following locations:

- 1. Emailed to all Supervisors and Callers
- 2. At the Nurses Station
- 3. In Section 3 of the hard copy Peace Time Disaster & Emergency Safety Plan Response Manual located in the Administration Office

Radiant Care Tabor Manor Fan Out System



Instructions:

- 1. In an emergency, RN will call Senior Administrator Long-Term Care
- 2. Senior Administrator Long-Term Care will call CEO and decide if we need to enact Fan Out System
- 3. If yes, Senior Administrator Long-Term Care will call Supervisors (first line of list), then report to the home immediately
- 4. Supervisors (first line) will each call the caller listed below them (on second line), then report to the home immediately
- 5. *Callers (second line) will consult the Fan Out List to call all staff below them on the list to request that they report to the home immediately; once they have called all staff below them, the caller will report to the home

NOTE: Everyone listed on this page should keep a copy of the Fan Out List with them at all times.



Emergency Evacuation Resident List

The Emergency Evacuation Resident List is available in the following locations:

- L:\MANUALS & PACKAGES\PEACE TIME DISASTER
 AND EMERGENCY SAFETY PLAN RESPONSE
 MANUAL\SECTION 3 RC TM EMERGENCY
 CONTACTS\PART 3 Emergency Evacuation (electronic copy)
- 2. Section 3 of the Peace Time Disaster and Emergency Safety Plan Response Manual located in the Administration Office (hard copy)
- 3. Emergency Evacuation Binder (red) located at the Nurses Station (hard copy)
- 4. Long-Term Care (LTC) Fire Box located at the entrance of LTC building (hard copy)



RADIANT CARE TABOR MANOR EXTERNAL RESOURCE LIST

NAME	PHONE NUMBER	
Emergency Fire/Police/Ambulance	9-1-1	
Alectra (Hydro Utility)	905-684-8111	
Ambulance Dispatch	1-800-263-5767	
CareRx Pharmacy	905-631-9027	
Coroner	905-685-5883	
Evacuation SiteHeidehof Home for the Aged	905-935-3344	
Fire Department, St. Catharines	905-684-4311 905-688-5601, ext. 4204	
Hospitals • Niagara Health • Hotel Dieu Shaver Media	905-378-4647 905-685-1381	
 CKTB Newsroom CHCH News GIANT - FM 91.7 	905-684-0480 905-682-3546 905-732-4433 (office hours) 905-732-6917 (after hours)	
CKTB 610HTZ-FM 97.7EZZROCK 105.7	905-684-6397	
Ministry of Labour	1-877-202-0008	
Ministry of Long-Term CareCompliance & InspectionsFamily Support & Action Line	905-546-8294 OR 1-800-461-7137 1-866-434-0144	
 Niagara Region Public Health Main line Dr. Azim Kasmani, Medical Officer of Health & Commissioner of Public Health and Emergency Services 	1-800-263-7248 905-688-8248, ext. 7338	
Police Department, St. Catharines	905-688-4111	
Public Health Nurse	905-688-8248, ext. 7330	
Staging Area • Scott Street MB Church	905-937-6900	
Water Delivery Service (H2Only)	905-938-9697	



RADIANT CARE TABOR MANOR EMERGENCY SUPPLIER CONTACTS

NURSING

SUPPLIER NAME	PRODUCT / SERVICE	CONTACT	PHONE / EMAIL / ACCOUNT NUMBER
ARJO	Nursing/medical equipment	David Baillargeon	
	ечиртен	Sean Jenkins	
Behavioural Supports Ontario (BSO)	Support & training for managing responsive behaviours; provide social workers if needed	Tammy Byrne	
Cardinal Health Canada (formerly Futuremed)	Nursing supplies	Doug Widner	CONFIDENTIAL See Business Continuity Plan
CareRx (formerly Classic Care Pharmacy)	Medication	Robert Vukovich	to obtain this information
Hauser's Home Healthcare	Assistive Devices	Whitney Brown	
KCI	Therapeutic Mattresses	Erika Szilagyi	
TENA	Continence Products	Paula Burns	
Vital Aire Health Care	Oxygen	Diane Quaresma	



DIETARY / HOUSEKEEPING / LAUNDRY

SUPPLIER NAME	PRODUCT / SERVICE	CONTACT	PHONE / EMAIL / ACCOUNT NUMBER
Canada Bread Company	Bread	Justin	
Canadian Springs	Delivery for drinking	Carolyn	
	water service	Woodham	
Complete Purchasing		Nancy Walker	
Falls Mobile Wash	Oven hood cleaning	Shawn Cant	
Flexo	Chemicals, laundry &	J'Neene	
	housekeeping supplies	Marchese	
George Courey	Linen	Bill French	
HD Supply	Environmental	Nida	
Hubert (Distributing)	Kitchen supplies	(online through	
Canada		eCPS)	CONFIDENTIAL
MIP Inc.	Environmental supplies	Jacques	See Business Continuity Plan
		Drainville	to obtain this information
Mother Parkers	Tea & coffee	Jeff Hadall	
Nella Cutlery	Knife sharpening		
Nestles Professional	Coffee & juice	Vikas Chhabra	
Niagara Restaurant	Kitchen supplies &	Margaret	
Supplies	equipment	Boorsma	
PCS of Niagara	Carpet cleaning	Sara Krug	
Sure-Fix	Robot Coupe & Vita-Mix	Chuck	
	blender repair	Fitzgibbon	
SYSCO Toronto	Food & food supplies	Jennifer Rossi	
Thermopatch	Labeling machine	Ben	



MAINTENANCE

SUPPLIER NAME	PRODUCT / SERVICE	CONTACT	PHONE / EMAIL / ACCOUNT NUMBER
Bath Fitters	Tub 2 Shower		
Britain Mechanical	Diesel tanks		
Group Ltd.			
Brooker Power	Auto doors	Rory	
Canadian Door	Garage door		
Doctor			
Castle Plumbing	Plumbing/HVAC	Craig	
Control Chem	Monthly contract -		
	water treatment		
Complete Comfort	Heat pump to		
Niagara	Mapleview AC		
Direct Restaurant	Large kitchen	David Lees	CONFIDENTIAL
Service	equipment repair		See Business Continuity Plan
Enercare	Heating boilers & hot		to obtain this information
	water at 1 Tabor;		to obtain this information
	hot water at 5 Tabor		
Fire Department			
Fire Monitoring	Alarm		
Company			
Fire Safety Tech		Chris Paul	
First Klass	Painter	Tim	
Decorating			
Hamilton Audio	Door guards in the		
Video	apartments		
Harco	Commercial laundry		
	equipment		



SUPPLIER NAME	PRODUCT / SERVICE	CONTACT	PHONE / EMAIL / ACCOUNT NUMBER
Home Hardware (Grantham)	Maintenance supplies & equipment		
Johnson Controls / Tyco	Fire alarm system		
Kraun Electric Services	Electrical		
KR Communications	Swipe card system, call bell system, wander guard system	Chris	
Lincoln Appliance	Appliance repair	Herb	
Niagara Contractors		Mike	
Niagara Generator	Generator		CONFIDENTIAL
Overhead Door	Garage door		See Business Continuity Plan
PEC Roofing	Roofing		to obtain this information
Peninsula Flooring	Flooring		
Pro	Pest control	Mike Heinen	
Regional Doors	Garage doors		
Rick	Elevator		
Roto-Rooter	Plumbing 24/7		
Service Experts	Plumbing/heating		
Thyssen Krupp	Elevator		
Walker	Collection and recycling	Customer	
Environmental Group	of grease interceptor waste	Service	
Waste Management	Garbage & recycling	Linda	



HUMAN RESOURCES

SUPPLIER NAME	PRODUCT / SERVICE	CONTACT	PHONE / EMAIL / ACCOUNT NUMBER
Dunk & Associates	Systems 24-7 - platform for online training & manuals		
Groove Identification	Name tag printer & supplies, including	Tech support Debbie Ritter	
Solutions	swipe cards		
Manulife	Benefits	Kimberly Johnson	CONFIDENTIAL See Business Continuity Plan
	RRSP	Plan Administrator/ Advisor	to obtain this information
		Plan Member Helpline	
Synergy Benefits	Benefits	Wayne Farrow	
WSIB	Workplace injuries		



UTILITIES (PRE-AUTHORIZED)

SUPPLIER NAME	PRODUCT / SERVICE	CONTACT	PHONE / EMAIL / ACCOUNT NUMBER
Alectra (Horizon)	Electricity		
Bell	Phone charges	Customer service	
City of St. Catharines	Water/wastewater - 325 Scott Street		
Cogeco	TV and internet services	Customer service/Billing Technical Support Justin DeGordick (technician)	CONFIDENTIAL
Enbridge	Natural gas		See Business Continuity Plan
Rogers	iPhones & iPad charges		to obtain this information
Sandpiper Energy Solutions	Water heater - 325 Scott Street		to obtain this information
St. Catharines Water	Pre-authorized monthly payment plan for water/wastewater		
Telus	Cell phone charges	Telus mobility service support	
Vaxxine	DSL business internet line		



ADMIN, IT & MISCELLANEOUS

SUPPLIER NAME	PRODUCT / SERVICE	CONTACT	PHONE / EMAIL / ACCOUNT NUMBER
AdvantAge Ontario	Annual membership fee	Sally Smith	
Amber Same Day	For blue bag delivery		
Delivery	between Pleasant		
	Manor & Tabor Manor		
B4 Networks	Managed computer		
	services and IT support		
Beatties	Office supplies &	Sandy Bagshaw	
	Canon copiers		
	servicing		CONFIDENTIAL
	meter usage	James Sajur	See Business Continuity Plan
HCH Lazerman	Printer toner	Tony	to obtain this information
Made By Frame	Radiant Care website	Drew Unruh	to obtain this information
Ontario Long-Term	Annual membership fee		
Care Association			
Pinders	Keys	DS	
Point Click Care	PCC software		
(WesCom)	Medical packages		
Purolator	Shipping	Customer service	
SystemMacs	Supply, install and	Leen	
	repair of phone system		

SECTION 4

Peace Time Disaster and Emergency Safety Plan Response



MANUAL: PEACE TIME DISASTER SUBJECT: AIR EXCLUSION

AND EMERGENCY

SAFETY PLAN RESPONSE

MANUAL

DISTRIBUTION: ALL DEPARTMENTS NUMBER: PT-P-01

APPROVAL: DATE: JANUARY 2011

GENERAL

External air can become contaminated by toxic gas usually as a result of a fire or spill. If a building that has a large amount of chemicals in it is on fire the smoke will be contaminated by the chemicals. Tanker trucks or train tanker cars carrying toxic chemicals can crash and leak the chemicals into the air.

Evacuation is one strategy to deal with this problem. Another is external air exclusion, which is where the entry of external contaminated air is restricted. The external air exclusion method is used particularly when the necessary time frame for an evacuation does not exist. In external air exclusion, you suspend any activity or system that allows external air to get in or internal air to get out. It is assumed that within five (5) minutes emergency response teams, fire, etc., would take charge of the situation and close streets to incoming traffic.

After Hours Procedure

If Air Exclusion Disaster Plan is initiated after hours, the Charge Nurse is the Senior Administrator Long-Term Care's delegate and assumes the role of the Receptionist and the Maintenance Manager. Employees will be limited to those assigned to areas and the Personnel Assignment Centre will not exist. The Charge Nurse assigns roles of all employees. The Charge Nurse will shut down power in the home to disable air Intake by shutting off Main Disconnect.

IN THIS DISASTER SCENARIO, THE EMPLOYEE FAN OUT SYSTEM WILL NEVER BE INITIATED DUE TO HAZARD TO INCOMING EMPLOYEES.

PROCEDURE

RESPONSE IN LONG-TERM CARE

The Home will receive notification that a disaster has occurred and that Air Exclusion Disaster Plan needs to be initiated. This notification could be from a variety of sources including Medical Officer of Health, Fire Department, etc.

If the person receiving the notification is other than the Senior Administrator Long-Term Care/Delegate, they are to notify the Senior Administrator Long-Term Care immediately.

AIR EXCLUSION Page 1 of 7



Roles and Responsibilities

Senior Administrator Long-Term Care/Delegate

- Authorize any announcements or messages.
- Inform Management Team.
- Remain in Personnel Assignment Centre area for duration of incident.
- Receive notification from Senior Administrator Long-Term Care/Delegate to make the following announcement:

Repeat three times

"Attention all employees, residents and visitors. Air exclusion procedure in effect; please remain in the building and keep windows and doors closed at all times."

 At the direction of the Senior Administrator Long-Term Care/Delegate the following announcement may be made to update everyone:

Repeat three times

"Attention all employees, residents and visitors. The situation is under investigation and under control; please remain in your present location".

- Call 9-1-1 to advise them of the situation.
- Manage incoming calls and direct to Senior Administrator Long-Term Care/Delegate as required.
- Call Therapeutic Recreation Supervisor (Personnel Assignment Centre) of requests from Charge Nurses for additional staff from Personnel Assignment Centre.
- Announce all clear when directed to do so by Senior Administrator Long-Term Care/Delegate or Emergency Services:

Repeat three times

"All clear"

Maintenance Manager/Maintenance Person

- Shut down all heating, ventilation and air conditioning units in building.
- Ensure dampers in heating and ventilation units are closed.
- Complete Air Exclusion Checklist (Appendix A) located in the Peace Time Disaster and Emergency Safety Plan Response Manual and submit to the Personnel Assignment Centre Coordinator for sign off.
- All maintenance staff to report to Personnel Assignment Centre for direction/assignment.

Charge Nurse

When Air Exclusion is announced:

- Call Therapeutic Recreation if additional staff are required from the Personnel Assignment Centre.
- Complete resident and employee nominal rolls and send runner to Personnel Assignment Centre to inform Coordinator that count is complete and area secure.
- There is no movement of residents unless directed by the emergency services/Senior Administrator Long-Term Care/Delegate.
- Return unit to pre–Air Exclusion down state.

AIR EXCLUSION Page 2 of 7



Therapeutic Recreation Supervisor

When Air Exclusion is announced, take cell phone.

- Assign one (1) housekeeping employee and two additional employees to inspect each resident room and ensure that windows are closed and that air cannot enter from outside (see Housekeeping/Laundry Employees section below).
- Obtain "No Exit" door signs and arm bands from administration office. They are located in the emergency box in the photocopy room.
- Report to Front Entrance (Personnel Assignment Centre).
- Have all employees reporting to Personnel Assignment Centre sign nominal roll.
- Turn completed nominal roll over to switchboard attendant.
- Assign orange arm bands to five (5) employees:
 - Direct two (2) employees to monitor Front Entrance Door of building; employees are to inform anyone outside to return immediately to the facility. "No Exit" sign is placed on front entrance to building.
 - Assign employee to check exit doors to ensure that they are locked and place "No Exit" signs on inside of each locked door leading to the exterior. Report any unlocked doors immediately to the Charge Nurse of the area or Supervisor at Personnel Assignment Centre as applicable.
 - If residents outside require additional assistance, employees will return to Personnel Assignment Centre for assistance.
- Assign employees from the Personnel Assignment Centre as requested by Charge Nurses.
- Record and sign off that all assignments are complete using the Air Exclusion Checklist. Return areas to pre–Air Exclusion state.

Housekeeping/Laundry Employees

- Ensure all equipment in work area is turned off and that equipment in laundry rooms is turned off; e.g., dryer.
- Housekeeping employees/delegate to obtain labeled "Air Exclusion" kits from Front Office
- One Housekeeping employee/delegate plus two additional employees are assigned by Charge Nurse to take contents of kit, check every room on the unit to ensure windows are closed and locked. Any windows that cannot be closed are to be sealed with duct tape.
- Report back to Charge Nurse when above tasks are complete.

Therapeutic Recreation Employees

- If a resident activity is in progress, advise all residents, family, volunteers of the situation and to remain where they are.
- Ensure that all residents names are submitted to the nominal roll at the Personnel Assignment Centre.
- If not involved in a resident activity, report to Personnel Assignment Centre.

All Employees

 Close all windows and turn off fans in immediate work area before reporting to Personnel Assignment Centre or Charge Nurse.

AIR EXCLUSION Page 3 of 7



RESPONSE IN SUPPORTIVE HOUSING

Roles and Responsibilities

CEO/Delegate

- Authorize any messages.
- Informs Management Team.
- Communicates with the Supportive Housing Manager/Delegate.

Maintenance Manager/Maintenance Person

- Shut down all heating, ventilation and air conditioning units in building.
- Ensure dampers in heating and ventilation units are closed.
- Complete Air Exclusion Checklist (Appendix A) located in the Peace Time Disaster and Emergency Safety Plan Response Manual and submit to the Personnel Assignment Centre Coordinator/Supportive Housing Manager for sign off.
- All maintenance employees to report to Supportive Housing Manager for direction/assignment.

Supportive Housing Manager/Team Leader

When Air Exclusion is announced:

- Assign Supportive Housing employees to inspect each tenant apartment and ensure that windows are closed and that air cannot enter from outside.
- Call receptionist if additional employees are required from Tabor Manor long-term care.
- Complete tenant and employee nominal rolls.
- There is no movement of tenants unless directed by the emergency services/ CEO/Delegate.
- Return unit to pre Air Exclusion down state.
- When Air Exclusion is announced, take cell phone.
- Obtain "no exit" door signs and arm bands from reception (located in the Aministration Office).
- Have all employees reporting to staging area sign nominal roll.
- Assign orange arm bands to two (2) employees:
 - Direct one (1) employee to monitor Front Entrance Door of building, and one (1) employee to inform anyone outside to return immediately to the facility. "No Exit" sign is placed on front entrance to building.
 - Assign employee to check exit doors to ensure that they are locked and place "No Exit" signs on inside of each locked door leading to the exterior and report any unlocked doors immediately to the Supportive Housing Manager.
- Record and sign off that all assignments are complete using the Air Exclusion Checklist.
- Return areas to pre-Air Exclusion state.

Housekeeping/Maintenance Employees

- Ensure all equipment in work area is turned off and that equipment in laundry rooms is turned off; e.g., dryer.
- Two employees are assigned by Supportive Housing Manager to check every apartment to ensure windows are closed and locked.
- Report back to Supportive Housing Manager when above tasks are complete.

AIR EXCLUSION Page 4 of 7



All Employees

• Close all windows and turn off fans in immediate work area before reporting to staging area and Supportive Housing Manager.

CROSS REFERENCE

Appendix 6: Air Exclusion Checklist located in the Peace Time Disaster and Emergency Safety Plan Response Manual

AIR EXCLUSION Page 5 of 7



REVISIONS

Revision	Date	Changes	Requested By
1.0	Sep2024	Rebranding & reformatting	F. Akano

AIR EXCLUSION Page 6 of 7



REVIEW

Review Date	Reviewed By	Review Date	Reviewed By
Sep2022	F. Akano		
Jul2024	F. Akano		

AIR EXCLUSION Page 7 of 7



MANUAL: PEACE TIME DISASTER SUBJECT: BOMB THREAT

AND EMERGENCY

SAFETY PLAN RESPONSE

MANUAL

DISTRIBUTION: ALL DEPARTMENTS NUMBER: PT-P-02

APPROVAL: DATE: JANUARY 2011

GENERAL

When the telephone call is received, prolong the conversation as long as possible and complete the Bomb Threat Checklist. Immediately inform the CEO/Delegate and provide the completed checklist.

PROCEDURE

RESPONSE IN LONG-TERM CARE

Roles and Responsibilities

CEO/Delegate

- The CEO/Delegate will decide if the bomb threat should be taken seriously.
- The decision to call an Evacuation is the CEO's responsibility. The information gathered on the Bomb Threat Checklist and advice from the Police Department will form the basis for this decision.
- If the threat is deemed to be credible, there are two options:
 - 1. Remove the bomb from the people (search).
 - 2. Remove the people from the bomb (evacuate).

Rarely is there time and people to do both.

- If the information indicates enough time for an evacuation, then this option should be chosen. The fire alarm and Paging System may be used if desired.
- Re-occupation after evacuation can only be ordered by the CEO/Delegate. Normally a search will be conducted before re-occupation.
- If an explosion occurs, the Police will investigate. The CEO/Delegate, with advice from Police and Fire Department and in consultation with the Maintenance Manager, will decide on complete or partial re-occupation of the building.
- If the CEO/Delegate orders a search, the Director of Care/Delegate will:
 - 1. Coordinate the search with assistance from Maintenance Manager/Delegate.
 - 2. Communicate findings and progress of the search to the CEO/Delegate.

Charge Nurse

- Select a multidisciplinary team appropriate to the affected unit (employees from all departments).
- Instruct team members in procedure.

Radiant Care

Search Team

- Systematically search all rooms and areas on affected unit, remembering to:
 - o Not move furniture, look under and behind.
 - Never move suspicious objects or packages.
 - Search each room or area completely before moving onto the next.
 - Suspect what you do not know.
- Completely search all parts of residents' rooms including closets.
- Search all rooms even those that are locked.
- In non-resident areas, include the following in your search:

Washrooms

- waste containers
- o towel and sanitary napkin dispensers
- o flush tanks
- under tanks
- light fixtures
- o lockers
- cabinets
- ledges and flat surfaces, false ceilings

Halls

- waste containers
- o fire hose cabinets
- o fire extinguishers
- o windowsills
- o false ceilings
- o closets
- water cooler
- o behind and under furniture and cushions
- light fixtures
- o electrical panels

Office Areas

- o on and under desks
- stationary cupboard
- light fixture
- o windowsills
- o bookcases
- filing cabinets
- o all briefcases and parcels

Maintenance Areas - Basement, Electrical, HVAC, etc.

- o in and behind all machinery
- o all locker and storage spaces
- o drawers
- light fixtures
- o electrical panels
- o drains
- light wells
- o pipes and ductwork in and on



Outside Areas

- o receiving area
- windows
- o sewers
- o doors
- o shrubbery, all ledges
- o machinery, ductwork and drains on roof
- o garbage cans
- o planters

Employees

- If search is ordered by the CEO/Delegate:
 - o Employees report to Charge Nurse on their unit and follow their direction.
 - Assist with search team if requested to do so by Charge Nurse.
 - o Employees in common areas report to Personnel Assignment Centre.
- If evacuation ordered by CEO/Delegate, follow procedures in Evacuation Plan.

Communications

- The CEO/Delegate will authorize any announcement or messages. The Fire System Phone may be used if desired or cell phone/walkie talkie.
 - If a search is ordered, the announcement will be:
 "Contingency Plan now in effect. All Employees report to Charge Nurse at the Nurse's Station".
 - If all or part of the Evacuation Plan is to be implemented, the announcement will be:
 - "Evacuation Plan now in effect. Please standby."

RESPONSE IN SUPPORTIVE HOUSING

Roles and Responsibilities

Supportive Housing Manager

- Select a multidisciplinary team appropriate to the involved unit (employees from all departments).
- Instruct team members in procedure.

The Search Team

- Systematically search all apartments and common areas in affected building, remembering to:
 - Not move furniture, look under and behind.
 - Never move suspicious objects or packages.
 - o Search each apartment or area completely before moving onto the next.
 - Suspect what you do not know.
- Completely search all parts of tenants' apartments including closets.
- Search all rooms even those that are locked.
- In common areas, include the following in your search:

BOMB THREAT Page 3 of 7

Radiant Care

Washrooms

- waste containers
- o towel and sanitary napkin dispensers
- o flush tanks
- under tanks
- light fixtures
- o lockers
- o cabinets
- o ledges and flat surfaces, false ceilings

Maintenance Areas - Basement, Electrical, HVAC, etc.

- o in and behind all machinery
- o all locker and storage spaces, drawers
- light fixtures
- o electrical panels
- o drains
- o light wells
- o pipes and ductwork in and on

Halls

- o waste containers
- o fire hose cabinets
- o fire extinguishers
- o windowsills
- o false ceilings
- o closets
- o water cooler
- o behind and under furniture and cushions
- light fixtures
- electrical panels

Office Areas

- o on and under desks
- stationary cupboard
- o light fixture
- o windowsills
- bookcases
- filing cabinets
- o all briefcases and parcels

Outside Areas

- o receiving area
- o windows
- o sewers
- o doors
- o shrubbery, all ledges
- o machinery, ductwork and drains on roof
- o garbage cans
- planters

BOMB THREAT Page 4 of 7



Employees

- If search is ordered by the CEO/Delegate:
 - Employees report to Supportive Housing Manager/Delegate and follow their direction.
 - o Assist with search team if requested to do so.
- If evacuation ordered by CEO/Delegate, follow procedures in Evacuation Plan.

Communications

The CEO/Delegate will authorize any messages. The cell phone or walkie talkie will be used to communicate.

CROSS REFERENCE

Appendix 9: Bomb Threat Checklist

PT-P-03: Emergency Evacuation Plan Policy

Both located in the Peace Time Disaster and Emergency Safety Plan Response Manual

BOMB THREAT Page 5 of 7



REVISIONS

Revision	Date	Changes	Requested By
1.0	Sep2024	Rebranding & reformatting; paging system updated to 'fire system phone'; 'his/her' updated to 'their'	F. Akano

BOMB THREAT Page 6 of 7



REVIEW

Review Date	Reviewed By	Review Date	Reviewed By
Sep2022	F. Akano		
Jul2024	T. Siemens, F. Akano		

BOMB THREAT Page 7 of 7



MANUAL: PEACE TIME DISASTER SI

AND EMERGENCY

SAFETY PLAN RESPONSE

MANUAL

SUBJECT: EMERGENCY EVACUATION

PLAN

DISTRIBUTION: ALL DEPARTMENTS NUMBER: PT-P-03

APPROVAL: DATE: JANUARY 20211

PRINCIPLES

An evacuation will be ordered in the event of a situation where the safety of the building occupants is threatened. Situations may include:

- fire
- bomb threat
- gas leak (no use of radios/walkie talkies, phones, paging system or fire alarm)
- structural damage
- environmental problems power failure, loss of heat, water disruption
- chemical spills/hazardous materials

Please refer to the individual policies located in our Peace Time Disaster and Emergency Safety Plan Response Manual for more information on responding to the above situations.

PROCEDURE

RESPONSE IN LONG-TERM CARE

Roles and Responsibilities

CEO/Senior Administrator Long-Term Care/Delegate

- Delegate will normally be Director of Care.
- Proceed to Personnel Assignment Centre.
- Contact 9-1-1 and notify them of the emergency. They will dispatch the appropriate emergency services (fire department, ambulance, police).
- Assess the situation, consulting with the Maintenance Supervisor/Delegate and Fire and/or Police Department if on the scene.

Prepare for Evacuation

- If the immediate safety of building occupants is threatened, order an evacuation and initiate Fan Out System. The Fan Out List has been sent to all supervisors and callers on the list and is located in the Peace Time Disaster and Emergency Safety Plan Response Manual in the Administration Office and at the Nurse's station
- Decide if Fire System Phone may be used (not in bomb threat or gas leak).
- Decide if fire alarm system may be used (not in bomb threat or gas leak).



- Determine the extent of the evacuation area, including the number of wings and the order of wings to be evacuated; no evacuation should start without the instruction of the CEO/Delegate.
 - Authorize any announcements or messages to the floors.
- Notify the Director of Care/Delegate.
- Announce "ALL CLEAR" when appropriate.

Charge Nurse

 Charge Nurse (if Personnel Assignment Centre not present) assigns one employee to coordinate the resident staging area. Staging area locations are identified below.

Prepare for Evacuation

- Place white I.D. bracelets on all residents if possible. If not, send I.D. bracelets and nominal roles with exiting employees to staging area.
- Pack up charts, medications and MAR's.
- Clear the hallways.
- WAIT for specific order to evacuate.
- Announce "ALL CLEAR" when appropriate.

Call Pharmacy to Stand By

- Gather all residents in appropriate location.
- Ensure all rooms have been checked.
- Complete Resident Nominal Roll and determine location of any missing residents.

Maintenance Manager/Delegate (if present)

- Proceed to the area immediately.
- Consult with the CEO/Delegate on the seriousness and duration of the situation
- Attempt to control or eliminate the source of the problem (i.e., vent area of gas leak and shut off main gas valve).
- Contact appropriate outside resources on authorization of CEO/Delegate to resolve problem.

Therapeutic Recreation Supervisor/Delegate

- When page to prepare for evacuation is announced, take emergency cell phone and report to the Personnel Assignment Centre area; if front entrance area is unsafe, then proceed to the Nurses Station for same; ensure lobby and front entrance of location is clear for Emergency Response Personnel.
- Set up Personnel Assignment Centre.
- Assign four (4) employees to affected wing to assist with resident movement.
- Assign one (1) employee to the front entrance doors to keep residents and visitors from entering the building and notify reception of any vehicles in fire lane.
- Assign additional employees as requested.
- When "ALL CLEAR" is announced, complete Staff Nominal Roll and submit to the CEO/Delegate.



Reception

- Unless affected by the disaster situation, the receptionist will remain in the area and become the communication centre.
- If affected by the disaster situation, receptionist proceeds to Therapeutic Recreation Office.

All Employees

- All employees off of their assigned area when the evacuation page is announced report to the Charge Nurse immediately.
- All employees not assigned to a specific area, including supervisors, should report to the Personnel Assignment Centre:
 - Primary Personnel Assignment Centre Front Entrance (TM = 7 Tabor Drive; PM = Heritage Place, Four Mile Creek Road)
 - o Back Up Personnel Assignment Centre Nurse's Station

Communications

 Once the CEO/Delegate has determined if the Fire System Phone may be used, they will authorize the following announcement or message:

Repeat 3 times:

"PREPARE FOR EVACUATION" "ALL OTHER HOME AREAS, PLEASE STANDBY"	("state location")
Repeat 3 times:	
"EVACUATION PLAN NOW IN EFFECT FOR"" "ALL OTHER HOME AREAS, PLEASE STANDBY"	("state location"

- Persons in authority will wear arm bands.
- Cell Phones/Walkie talkies will be used by key people.
- The CEO/Delegate will notify the Director of Care.
- The CEO will handle all communication with the media.
- To facilitate this, a Media Centre will be set up at the Staging Area.

Staging Area

- Staging Areas:
 - For Pleasant Manor, the staging area is the Creekview Link and the evacuation location is Niagara Long-Term Care Residence.
 - For Tabor Manor, the staging area is Scott St. Church and the evacuation location is Heidehof.
 - The emergency and after hour numbers for contacts at this site are on the Outside Resource List in the Peace Time Disaster and Emergency Safety Plan Response Manual.
- Staging area staff obtain nominal rolls and white I.D. bracelets from arriving employees.
- Ensures that each resident has an I.D. bracelet.
- Records name, room number and destination of residents being transported.
- Send employees with evacuated residents to remain with them.
- Send for additional blankets to wrap residents as required.



General Resident Evacuation Guidelines

- Do not evacuate without an order from the CEO/Delegate or Fire Department.
- Residents should be moved from the affected area first and then placed on the inside wall of the corridor, not in doorways.
- Do not use mechanical lifts; transfer bed-ridden residents to wheelchairs where possible for transport.
- Residents who can walk should be assisted by an employee.
- Non-ambulatory residents are to be evacuated using wheelchairs.

Relocation of Residents

- Residents will initially be evacuated to the staging area.
- If evacuation is going to be for longer than a few hours, residents need to be relocated. CEO/Delegate will give order.
 - Families will be contacted to see if the resident can be cared for by them; see home-specific Major Emergency Evacuation List located in a binder in the longterm care home and in the Peace Time Disaster and Emergency Safety Plan Response Manual.
 - Residents who have been assessed by Medical/Nursing employee as requiring medical attention will be transferred to hospital.
 - o The remainder of residents will be relocated to the evacuation location:
 - Pleasant Manor: Niagara Long-Term Care Residence
 - Tabor Manor: Heidehof
- The CEO/Delegate will appoint someone to coordinate the relocation of residents.
- The Resident Nominal Roll will be kept of each transferred resident and forwarded to the Director of Care/Delegate.
- The Director of Care/Delegate will work with the Charge Nurse to assign employees to accompany residents transferred to other long-term care homes.
- The pharmacist will supply medication for residents sent home with families and those transferred to other long-term care facilities.
- In the event of a prolonged evacuation of part of or the entire home, the CEO/Delegate will contact the Ministry of Long-Term Care and Ontario Health at Home (OHaT) to arrange temporary relocation.

Re-Occupation of Residents

- The Home can only be re-occupied on the authority of the CEO/Delegate after consultation with the Fire and Police Departments, Maintenance Manager/Maintenance Person, and any required outside consultants (i.e. engineers).
- The Director of Care/Delegate will coordinate the return of residents and staff. The following protocol will be used:
 - o return from hospitals
 - o return from other long-term care homes
 - o return from families
- The Medical Director will perform medical evaluations of returning residents as soon as possible.
- Staffing for the first 48 hours will be increased to assist with re-adjustment.



RESPONSE IN SUPPORTIVE HOUSING

Roles and Responsibilities

CEO/Delegate

- Delegate will normally be Supportive Housing Manager.
- Contact 9-1-1 and notify them of the emergency; they will dispatch the appropriate emergency services (fire department, ambulance, police).
- Assess the situation consulting with the Maintenance Manager/Delegate and Fire and/or Police Department if on the scene.

Prepare for Evacuation

- If the immediate safety of building occupants is threatened, order an evacuation and initiate Fan Out System; the Fan Out List has been sent to all supervisors and callers on the list and is located in the Peace Time Disaster and Emergency Safety Plan Response Manual in the Administration Office; contact Tenant Council Chair to initiate tenant volunteers.
- Decide if fire alarm system may be used (not in bomb threat or gas leak).
- Determine the extent of the evacuation area, including the number of floors and the order of floors to be evacuated; no evacuation should start without the instruction of the CEO/Delegate.
- Authorize any messages to the tenants.
- Notify the Supportive Housing Manager.
- Communicate 'ALL CLEAR' when appropriate.

Supportive Housing Manager/Delegate

- Supportive Housing Manager/Delegate assigns employees to coordinate the tenant staging area(s); if nature of the emergency dictates, Police or Fire Department will direct where staging areas are to be located.
- Gather all tenants in appropriate location.
- Ensure all apartments on the affected floors have been checked.
- Complete tenant Nominal Roll and identify any missing tenants.

Prepare for Evacuation

- Clear the hallways.
- WAIT for specific order to evacuate.
- · Assist tenants to staging area.
- Remind tenants to bring all medications.

Maintenance Manager/Delegate (if present)

- Proceed to the area immediately.
- Consult with the CEO/Delegate on the seriousness and duration of the situation
- Attempt to control or eliminate the source of the problem (i.e., vent area of gas leak and shut off main gas valve).
- Contact appropriate outside resources on authorization of CEO/Delegate to resolve problem.



Supportive Housing Team Leader

- When order to evacuate is given, take cell phone and report to the affected area.
- Ensure lobby and front entrance of location is clear for Emergency Response Personnel.
- Assign employees to affected floor to assist with tenant movement.
- Assign one (1) tenant to the front entrance doors to keep tenants and visitors from entering the building and notify reception of any vehicles in fire lane.
- Assign additional employees as requested.
- When "ALL CLEAR" is announced complete Staff Nominal Roll and submit to the CEO/Delegate.

All Employees

 All employees off of their assigned area when the order to evacuate is given report to the Supportive Housing Manager immediately.

General Tenant Evacuation Guidelines

- Do not evacuate without an order from the CEO/Delegate or Fire Department.
- The evacuation location is in an unaffected apartment building:
 - Pleasant Manor: Either Arborview, Creekview or Oakview
 - o Tabor Manor: Either Evergreen, Mapleview or Spruce Lane
- Tenants should be moved from the affected area first and assisted to the staging area.
- There is a Tenant Evacuation Checklist in each firebox that indicates tenant names, locations and modes of evacuation.

Relocation of Tenants

- Tenants will be assisted to the staging area.
- If evacuation is going to be for longer than a few hours, tenants need to be relocated. CEO/Delegate will give order.
 - Tenants requiring personal support will be assisted to contact their SDM for personal care for assistance with relocation.
 - Hospitality rooms in unaffected building will be used for tenants needing personal support.
- A transfer log will be kept of each Supportive Housing client transferred.
- The Supportive Housing Manager will assign employees to provide support for Supportive Housing clients needing assistance in the community.
- In the event of a prolonged evacuation of part of or the entire building, the CEO/Delegate will contact Ontario Health at Home (OHaT) with a plan to provide personal support to Supportive Housing clients while they are in the community.

Re-Occupation of Tenants

- The building can only be re-occupied on the authority of the CEO/Delegate after consultation with the Fire and Police Departments, Maintenance Manager/Delegate, and any required outside consultants (i.e., engineers).
- The Supportive Housing Manager/Delegate will coordinate the return of tenants and employees.

Radiant Care

CROSS REFERENCE

- PT-P-01: Air Exclusion Policy*
- PT-P-02: Bomb Threat Policy*
- Fan Out List*
- PT-P-05: Fan Out System Policy*
- PT-P-06: Fire Safety Plan Policy*
- PT-P-07: Gas Leak Policy*
- PT-P-08: Heating System Failure Policy*
- Outside Resource List*
- PT-P-10: Power Failure Policy*
- PT-P-13: Loss of Water Planned & Unplanned Policy*
- Major Emergency Evacuation List (Residents) located in a binder in the LTC Home as well as the Peace Time Disaster and Emergency Safety Plan Response Manual
- Tenant Evacuation Checklist located in the Fire Box at the main entrance of each building

*Located in the Peace Time Disaster and Emergency Safety Plan Response Manual



REVISIONS

Revision	Date	Changes	Requested By
1.0	Sep2024	Rebranding & reformatting; paging system updated to 'fire system phone'; location of Primary Personnel Assignment Centre added; 'his/her' updated to 'their'; 'Hamilton Niagara Haldimand Brant Local Health Integrated Network' updated to 'Ontario Health at Home (OHaT)'	F. Akano



REVIEW

Review Date	Reviewed By	Review Date	Reviewed By
Sep2022	F. Akano		-
Jul2024	T. Siemens, F. Akano, R. Green		



MANUAL: PEACE TIME DISASTER SUBJECT: EMERGENCY STAFFING

AND EMERGENCY

SAFETY PLAN RESPONSE

MANUAL

DISTRIBUTION: ALL DEPARTMENTS NUMBER: PT-P-04

APPROVAL: DATE: AUGUST 2022

SCOPE

This policy applies to all sites and programs at Radiant Care.

PURPOSE

To ensure continuity of care and services at all times, including during emergencies or staffing shortages.

POLICY

Some of the strategies Radiant Care has implemented to ensure staffing coverage in the event of an emergency or staffing shortage are:

- Fan Out System (please refer to Fan Out System and Fan Out Lists located in the Peace Time Disaster and Emergency Safety Plan Response Manual).
- Trained our shared services staff on how to assist with regular duties; i.e., feeding residents, portering, folding linens, stocking PPE, delivering meal/laundry carts, etc. as needed.
- Agreements with Agencies to assist in emergencies, as well as access to a list of Agencies that can assist in emergencies as provided by the OHaT or Ontario Health.
- Registered for the Ontario Workforce Matching Portal to help recruit for our workforce.
- Student placements with local colleges including an agreement that we can offer RPNs and PSWs temporary positions if they are successful in placement, with a full offer of employment dependent on completing their program.

CROSS REFERENCE

- Fan Out System located in the Peace Time Disaster and Emergency Safety Plan Response Manual
- Fan Out Lists located in the Peace Time Disaster and Emergency Safety Plan Response Manual



REVISIONS

Revision	Date	Changes	Requested By
1.0	Sep2024	Rebranding & reformatting	F. Akano



REVIEW

Review Date	Reviewed By	Review Date	Reviewed By
Jul2024	F. Akano		



MANUAL: PEACE TIME DISASTER SUBJECT: FAN OUT SYSTEM

AND EMERGENCY

SAFETY PLAN RESPONSE

MANUAL

DISTRIBUTION: ALL DEPARTMENTS NUMBER: PT-P-05

APPROVAL: DATE: JANUARY 2011

POLICY

The Fan Out System will be initiated by the CEO/Delegate, when needed, to efficiently contact employees to request their presence at the home to respond to an emergency.

Fan Out Lists will be updated on a monthly basis or sooner if changes warrant this. Upon update, the Fan Out List is sent to all supervisors and callers on the list and is located in the Peace Time Disaster and Emergency Safety Plan Response Manual in the Administration Office and at the Nurse's station. All supervisors and callers should keep a copy of the Fan Out List with them at all times.

PROCEDURE

FAN OUT SYSTEM

- 1. In an emergency, Charge Nurse will call Senior Administrator Long-Term Care.
- 2. Senior Administrator Long-Term Care will call CEO and decide if we need to enact Fan Out System.
- 3. If yes, Senior Administrator Long-Term Care will call Supervisors (first line of list), then report to the home immediately.
- 4. Supervisors (first line) will each call the caller listed below them (on second line), then report to the home immediately.
- 5. *Callers (second line) will consult the Fan Out List to call all employees below them on the list to request that they report to the home/reporting location immediately. Once they have called all employees below them, the caller will report to the home/reporting location.

Fan Out List of tenant volunteers to be initiated by notifying Tenant Council Chair.

REPORTING LOCATION

Prior to initiating the Fan Out System, the CEO/Delegate will decide on the reporting location:

Long-Term Care

Pleasant Manor

- The long-term care home
- Staging area: Creekview Link
- Evacuation site: Niagara Long-Term Care Residence

FAN OUT SYSTEM Page 1 of 4



Tabor Manor

- The long-term care home
- Staging area: Scott Street Church
- Evacuation site: Heidehof

Housing

Pleasant Manor

- Arborview
- Creekview
- Oakview

Tabor Manor

- Evergreen
- Mapleview
- Spruce Lane

CROSS REFERENCE

• Fan Out List, located in the Peace Time Disaster and Emergency Safety Plan Response Manual, at Nurses' station, in email of Supervisors & Callers

FAN OUT SYSTEM Page 2 of 4



REVISIONS

Revision	Date	Changes	Requested By
1.0	Sep2024	Rebranding & reformatting	F. Akano

FAN OUT SYSTEM Page 3 of 4



REVIEW

Review Date	Reviewed By	Review Date	Reviewed By
Sep2022	F. Akano		
Jul2024	F. Akano		

FAN OUT SYSTEM Page 4 of 4



MANUAL: PEACE TIME DISASTER SUBJECT: FIRE SAFETY PLAN

AND EMERGENCY

SAFETY PLAN RESPONSE

MANUAL

DISTRIBUTION: ALL DEPARTMENTS NUMBER: PT-P-06

APPROVAL: DATE: JANUARY 2011

PURPOSE

This policy is a general response for fire. For more detail, please refer to the Fire Safety Plan for each building, located in the Fire Box at the main entrance of each building and in Sections 6 and 7 of the Peace Time Disaster and Emergency Safety Plan Response Manual.

POLICY

All fire alarms shall be responded to as a genuine emergency. All employees must respond appropriately in any emergency situation, including returning to their work area if on break or in the process of going home. All Radiant Care employees shall be oriented to the contents of the Fire Safety Plan upon hire, on an annual basis and as revisions occur.

The CEO has overall authority for the development and implementation of the Fire Safety Plan as well as ensuring its annual revision. The CEO is responsible for the development and implementation of fire safety policy and procedures in all departments.

The Fire Department shall assume all firefighting activities upon their arrival and advise the CEO/Delegate on any necessary action regarding evacuation.

Fire Prevention is the Key

Fire Safety is everyone's responsibility. Be alert to the following:

- Avoid accumulation of rubbish. Keep doorways, corridors, stairwells and fire doors free of obstructions at all times.
- Never jam open a fire door.
- Immediately report to your supervisor any defects in mechanical or electrical equipment.
- Do not use unauthorized electrical equipment.
- Keep stairwell and storage doors closed at all times.
- Know the location of fire alarm boxes and fire exits.
- Know the location and operation of firefighting equipment (extinguishers).
- Report any smell of smoke, natural gas, or fuel to the Maintenance Manager immediately.
- Ensure proper signage for resident/tenant rooms with oxygen present and ensure an up-to-date list available for firefighters.

FIRE SAFETY PLAN Page 1 of 10



Shift times for the purpose of the Fire Safety Plan are:

LTC Charge Nurse

Days 7:00 am - 3:00 pm Evenings 3:00 pm - 11:00 pm Nights 11:00 pm - 7:00 am

Nursing Department

Days 6:00 am - 2:00 pm Evenings 2:00 pm - 10:00 pm Nights 10:00 pm - 6:00 am

Supportive Housing Department

Days 7:00 am - 3:00 pm Evenings 3:00 pm - 11:00 pm Nights 11:00 pm - 7:00 am

Administration

Monday to Friday 8:30 am - 4:00 pm

PROCEDURE

RESPONSE IN LONG TERM CARE

General

- The Charge Nurse is the Fire Warden for the entire site and shall be responsible until the arrival of the Fire Department. All employees shall respond to the fire alarm and have assigned fire duty responsibilities.
- Mechanical lifts are not to be used during a fire alert.
- Mechanical door openers automatically release when fire alarm is activated.
- Enunciator panels and floor plans are located in the main entrance and at the nurse's station.
- Follow the "REACT" rule in every fire alert situation:
 - R Remove yourself and other people in immediate danger, if safe to do so. Calmly notify others around you.
 - E Ensure doors are closed as you leave the fire area if it is safe to do so (do not lock).
 - A Activate the fire alarm system at the nearest fire alarm pull station.
 - C Call the Fire Department (dial 9-1-1) from a safe location.
 - T Take other appropriate action, such as notifying staff and moving occupants to safe areas. Listen for instructions broadcast over Fire System Phone or from the Fire Warden.
- In all cases of actual fire, begin fighting the fire if reasonable or possible, to extinguish or prevent spread.

FIRE SAFETY PLAN Page 2 of 10

Radiant Care

- All fire extinguishers at Radiant Care are ABC multi-purpose or K (kitchen) and can be used on any type of fire. Stand 6 to 8 feet away from the fire and:
 - o Pull the pin
 - o Squeeze lever with short burst to test extinguisher
 - Aim low at the base of the fire
 - Squeeze the lever
 - Sweeping motion from side to side
- Personnel Assignment Centre (PAC) locations:
 - Radiant Care Pleasant Manor
 - Primary PAC Nurses Station
 - Back up PAC Therapeutic Recreation Office
 - Radiant Care Tabor Manor
 - Primary PAC Great Room
 - Back up PAC Nurses Station

FIRE ALERT - Stage 1

When Fire Bells begin ringing intermittently:

- Charge Nurse checks enunciator panel for location of fire and pages on the Fire System Phone (day shift only)
 - To page the alert (1) Press speaker phone button, (2) press 9-1-1 on phone, (3) lift handset proceed with announcement:

Repeat 3 times:

"Code RED – [Location from enunciator panel]"
As well as indicating wing (e.g., North, South and West.)

- Charge Nurse dials 9-1-1 to report Fire Alert. Ensures someone is assigned to the front doors to meet and direct Fire Department.
- Charge Nurse reports to the location of fire and assists employees.
- Charge Nurse assigns tasks to employees.
- Move resident from the room involved in Fire Alert and the room(s) on either side and directly across from the affected room. Proceed to move *all* residents from the other rooms in the affected corridor and ensure the area is completely vacated.
- Ensure that in each room, all equipment has been shut off and that all doors and windows have been closed (but not locked).
- Residents who are in bed and require mechanical lift for transfer are to be left in bed during Stage 1 Alert, unless in danger from fire or smoke. An employee must be posted within view of the resident door(s).
- Ensure that all equipment and carts are removed from hallways.
- Continue Fire Alert activities until "All Clear" announcement is made.
- When directed to do so by the Fire Department, Charge Nurse announces the 'ALL CLEAR' on the Fire System Phone to cancel Fire Alert:

Repeat 3 times:

"Fire Alert All Clear"

FIRE SAFETY PLAN Page 3 of 10

Radiant Care

- After "ALL CLEAR" announced, Charge Nurse completes Nominal Roll and Fire Alarm Response Report and submits to the Maintenance Manager/Maintenance Person for follow up.
- If the Fire Alert is a genuine fire emergency, Charge Nurse notifies Senior Administrator Long-Term Care/Delegate and Director of Care/Delegate.
- Charge Nurse acts as liaison with Fire Department.
- Charge Nurse assumes responsibility of all employees on duty.

Charge Nurse - RN/RPN

- Send employees to location of fire.
- Remove residents from affected area to next fire zone adjacent to affected area.

Therapeutic Recreation Supervisor/Delegate (8:30 am - 4:30 pm, Monday to Saturday)

- When Fire Alert sounds report to the Personnel Assignment Centre.
- Ensure lobby and front entrance are clear for Fire Department and set up Personnel Assignment Centre (PAC).
- Assign two (2) employees to affected area to assist with resident movement.
- Assign one (1) employee to the front entrance doors to keep residents and visitors from
 entering the building and notify reception of any vehicles in fire lane. Also, notify
 employees outside the building of the Fire Alert and instruct them to go to the
 Command Centre.

Maintenance Manager/Maintenance Person (if present)

- Proceed to the area of the fire.
- Fight the fire until relieved by the Fire Department or until no longer safe to do so.
- When Fire Services indicates "all clear", Maintenance resets alarm, completes Fire Alert Report and submits to CEO/Delegate. Files Staff Nominal Roll.

All Employees

- All employees off of their assigned area when Fire Alert sounds, report back to the Charge Nurse immediately.
- All employees not assigned to a specific area, including managers, report to the Personnel Assignment Centre.
- All employees responding to the fire area, report to the Charge Nurse and follow directions.

Director Of Care/Delegate (if present)

- Proceed to the area of the fire.
- Monitor activities and ensure fire procedures are followed.

Senior Administrator Long-Term Care/Delegate

Proceed to reception to assist Fire Department.

FIRE ALERT - Stage 2

When Fire Bells begin ringing continuously: (Stage 2 Alarm will activate automatically)

FIRE SAFETY PLAN Page 4 of 10



CEO/Delegate

(Delegate will be, in order of availability: Senior Administrator Long-Term Care, Director of Care, Charge Nurse)

• Consults with Fire Department to determine if evacuation will be necessary.

Charge Nurse

• When order to evacuate is received from CEO/Delegate or in obviously escalating situation, makes the evacuation announcement overhead:

Repeat 3 times:

"Fire Alert Stage 2 - [location] - Evacuation"

- Directs area to be evacuated.
- Gives the order to activate Fan Out if needed.
- Notifies Evacuation Site. See Emergency Evacuation Plan located in the Peace Time Disaster and Emergency Safety Plan Response Manual for evacuation sites and details.
- Sends a Registered employee to the staging area (see below).
- After hours, if no Personnel Assignment Centre present, sends all available employees to affected area.
- Media releases provided only by CEO.
- Charge Nurse obtains white I.D. bracelets from photocopy office. Place white I.D. bracelets on all residents if time and situation allows. Otherwise send I.D. bracelets and Nominal Roll Forms to the staging area with exiting employees.
- Packs up resident charts, medications and MAR books for transportation out of the unit.
- Waits for specific order from CEO/Delegate/Fire Department if Personnel Assignment Centre in effect, call Therapeutic Recreation Supervisor to request more staff if needed.
- Assign staff to evacuate with residents and stay with them at evacuation site.

Maintenance Manager/Maintenance Person (if present)

- Consult with CEO/Delegate/Fire Department the need to go to Stage 2 Alert.
- Fight the fire until relieved by the Fire Department or until no longer safe to do so.
- Stay with Firefighters to assist as necessary and/or assist with resident evacuation as directed.

Therapeutic Recreation Supervisor/Delegate

Record and assign new employees as they arrive to PAC.

Staging Areas

- Staging Areas:
 - o Radiant Care Pleasant Manor
 - Creekview Link
 - Radiant Care Tabor Manor
 - Scott Street Church
- Therapeutic Recreation Supervisor (if PAC present) or Charge Nurse (if no PAC) assigns two employees to coordinate the resident staging area(s).

FIRE SAFETY PLAN Page 5 of 10

Radiant Care

- Staging area employees:
 - Obtain nominal rolls and white I.D. bracelets from arriving staff/residents.
 - Ensure that each resident has an I.D. bracelet.
 - Record name of residents being transported.
 - Send staff with evacuating residents.
 - Send for additional blankets to wrap residents as required.

RESPONSE IN SUPPORTIVE HOUSING

- The Supportive Housing Team Leader shall be responsible until the arrival of the Fire Department. All Supportive Housing employees shall respond to Fire alarm and have assigned fire duty responsibilities.
- Mechanical lifts are not to be used during a Fire Alert.
- Magnetic door openers automatically release when fire alarm is activated.
- Enunciator Panels and Evacuation Lists:
 - At Radiant Care Pleasant Manor:
 - Arborview has one enunciator panel located at the front entrance of the Administration Office area. Oakview enunciator panel is located at the front entrance of the Administration Office. Creekview has one enunciator panel located in the front entrance.
 - The Fire Box at the entrance of each building has a copy of the building floor plans and evacuation lists.
 - o At Radiant Care Tabor Manor:
 - Mapleview has two enunciator panels: one is located in the mail room, the second in the basement. Evergreen enunciator panel is located at the front entrance.
 - The Fire Box at the entrance of each building has a copy of the building floor plans and evacuation lists.
- Follow the "REACT" rule in every fire alert situation:
 - R Remove yourself and other people in immediate danger, if safe to do so. Calmly notify others around you.
 - E Ensure doors are closed as you leave the fire area if it is safe to do so (do not lock).
 - A Activate the fire alarm system at the nearest fire alarm pull station.
 - C Call the Fire Department (dial 9-1-1) from a safe location.
 - T Take other appropriate action, such as notifying staff and moving occupants to safe areas. Listen for instructions broadcast over Fire System Phone or from the Fire Warden.
- In all cases of actual fire, begin fighting the fire if reasonable or possible to extinguish or prevent spread.
- All fire extinguishers at Radiant Care are ABC multi-purpose or K (kitchen) and can be used on any type of fire. Stand 6 to 8 feet away from the fire and:
 - o Pull the pin
 - Squeeze lever with short burst to test extinguisher
 - Aim low at the base of the fire
 - Squeeze the lever
 - Sweeping motion from side to side

FIRE SAFETY PLAN Page 6 of 10



FIRE ALERT

When Fire Bells begin ringing:

- Supportive Housing Team Leader checks enunciator panel for location of fire.
- Team Leader calls 9-1-1 to report Fire Alert.
- Team Leader to remove the elevator key from the locked box in the front entrance of the affected building then call the elevator to the main floor and lock it out.
- Team Leader then meets Fire Department at entrance of affected building and provides information on the location of the alarm and provides a list of tenants needing assistance with evacuation. The tenant evacuation list is found in the Fire Box at the main entrance of each building.
- Team Leader notifies other Supportive Housing staff to assist.
- Team Leader calls Supportive Housing Manager if after hours.
- All Supportive Housing employees take direction from fire department when they arrive.
- Fire Department will decide if evacuation is necessary.

Supportive Housing Team Leader

- Meet fire department at entrance of building.
- Notify other Supportive Housing staff on duty.
- Notify Supportive Housing Manager if after hours.
- No tenant evacuation until instructed by Fire Department.

Supportive Housing Manager/Delegate (8:00 am - 4:00 pm, Monday to Friday)

- When Fire Alert sounds, report to the front entrance to meet the fire department.
- Notify CEO/Delegate and Maintenance Manager.
- Ensure fire manual is readily available with list of tenants needing assistance with evacuation.
- Notify Tenant Council Chairperson.
- Assign Supportive Housing employees to affected area to assist with tenant movement.

Maintenance Manager (if present)

- Proceed to the area of the Fire Alert
- Fight the fire until relieved by the Fire Department or until no longer safe to do so.
- When Fire Services indicates "all clear", Maintenance resets alarm, completes Fire Alert Report and submits to CEO/Delegate. Files Staff Nominal Roll.

All Supportive Housing Employees

- All employees off of their assigned area when Fire Alert sounds; report back to the Supportive Housing Manager/Team Leader immediately.
- All employees responding to the fire area, report to the Supportive Housing Manager/Team Leader and follow direction.

Staging Areas

• If nature of the emergency dictates, Police or Fire Department will direct where staging areas are to be located (in an unaffected building).

FIRE SAFETY PLAN Page 7 of 10



CROSS REFERENCE

- Fire Safety Plan for each building, located in the Fire Box at the main entrance of each building and in Sections 8 & 9 of the Peace Time Disaster and Emergency Safety Plan Response Manual.
- PT-P-03: Emergency Evacuation Plan Policy located Section 4 of the Peace Time Disaster and Emergency Safety Plan Response Manual
- Resident Emergency Evacuation List located in the Fire Box at the main entrance of the long-term care building and at the nurse's station
- Tenant Evacuation Checklist located in the Fire Box at the main entrance of each building

FIRE SAFETY PLAN Page 8 of 10



REVISIONS

Revision	Date	Changes	Requested By
1.0	Sep2024	Rebranding & reformatting; 'telephone paging system and overhead paging system' updated to 'Fire System Phone'	F. Akano

FIRE SAFETY PLAN Page 9 of 10



REVIEW

Review Date	Reviewed By	Review Date	Reviewed By
Sep2022	F. Akano		
Jul2024	F. Akano		

FIRE SAFETY PLAN Page 10 of 10



MANUAL: PEACE TIME DISASTER SUBJECT: GAS LEAK

AND EMERGENCY

SAFETY PLAN RESPONSE

MANUAL

DISTRIBUTION: ALL DEPARTMENTS NUMBER: PT-P-07

APPROVAL: JANUARY 2011

PROCEDURE

An employee who notices or suspects a gas leak should:

• Notify Maintenance Manager/Maintenance Person immediately.

• If employee is operating gas fired equipment, they should immediately shut off all gas operated equipment and all accessible shut off valves in their work area

• The Maintenance Manager/Maintenance Person will call 9-1-1 and notify the CEO (use cell phone **OUTSIDE**).

Roles and Responsibilities

CEO/Delegate

The CEO/Delegate, after consultation with the Maintenance Manager/Maintenance Person will decide if safety precautions will be sufficient or if evacuation is necessary.

Remember: Escaping natural gas rises; therefore, first and second floor areas are vulnerable. If ordering "safety precautions" or an evacuation, instructions should include:

- Shut off all gas operated equipment.
- Shut off all accessible gas valves.
- Do **not** shut off or turn on lights or operate electrical equipment.
- Do **not** use Fire System Phone or fire alarm system.
- Where necessary, contact outside resources to resolve problem.
- Do **not** use telephones.
- Do **not** do anything that may cause a spark.
- Stand by for further instructions.

Maintenance Manager/Maintenance Person

- Proceed to area of suspected gas leak.
- Consult with CEO/Delegate on severity of situation.
- Shut down main gas supply.
- Vent immediate area of leak.
- Shut down elevators.
- Upon direction of the CEO/Delegate, contact appropriate outside services by cellular phone **OUTSIDE**.

GAS LEAK Page 1 of 4



Communications

- Do not use Fire System Phone.
- Do not use internal telephones or cell phones inside.
- The CEO/Delegate will authorize messages to affected areas, by use of runners
- Messages should include:
 - o Gas Leak Contingency Plan in effect.
 - o Gas leak safety precaution instructions.
 - o If an Emergency Evacuation has been ordered and through which exit.

CROSS REFERENCE

PT-P-03: Emergency Evacuation Plan Policy located in the Peace Time Disaster and Emergency Safety Plan Response Manual

GAS LEAK Page 2 of 4



REVISIONS

Revision	Date	Changes	Requested By
1.0	Sep2024	Rebranding & reformatting; paging system updated to 'Fire System Phone'	F. Akano

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REVIEW

Review Date	Reviewed By	Review Date	Reviewed By
Sep2022	F. Akano		
Jul2024	F. Akano		

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MANUAL: PEACE TIME DISASTER SUBJECT: HEATING SYSTEM FAILURE

AND EMERGENCY

SAFETY PLAN RESPONSE

MANUAL

DISTRIBUTION: ALL DEPARTMENTS NUMBER: PT-P-08

APPROVAL: DATE: JANUARY 2011

GENERAL

The implications of a heating system failure are greatly affected by the weather. The length of time before such a failure threatens the comfort and safety of residents will vary greatly.

The weather, the time of day and the probable duration of the problem must all be weighed in the CEO/Delegate's decision whether contingencies will be sufficient or if a precautionary evacuation is necessary.

PROCEDURE

Roles and Responsibilities

CEO/Delegate

- If necessary, orders evacuation.
- Consults with Maintenance Manager/Maintenance Person on the severity and probable duration of the problem.
- Orders contingencies be put in place.
- Authorizes any announcements or messages.

Maintenance Manager/Maintenance Person

- Investigates nature, severity and probable duration of the problem.
- Contacts the appropriate contractor.
- Keeps CEO/Delegate informed of progress on problem resolution.

RESPONSE IN LONG-TERM CARE

Roles and Responsibilities

Employees

- Provide residents with extra bedding and clothing.
- Encourage residents to drink hot fluids.
- Provide minimal personal care.
- Provide assistance to nursing as required. If evacuation is ordered, follow procedures.



Communications

- Any announcements or messages are authorized by the CEO/Delegate.
- Instructions should include which contingencies to put in place
- Announcement or message:

"Heating System Contingency Plan now in effect. Report to Charge Nurse for specific instructions."

RESPONSE IN SUPPORTIVE HOUSING

Employees

- Encourage tenants to drink hot fluids.
- Provide minimal personal care.
- If evacuation is ordered, follow procedures.

Communications

- Any announcements or messages are authorized by the CEO/Delegate.
- Instructions should include which contingencies to put in place.
- Announcement or message:

"Heating System Contingency Plan now in effect. Report to Charge Nurse for specific instructions."

CROSS REFERENCE

PT-P-03: Emergency Evacuation Plan Policy located in the Peace Time Disaster and Emergency Safety Plan Response Manual



REVISIONS

Revision	Date	Changes	Requested By
1.0	Sep2024	Rebranding & reformatting	F. Akano



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Jul2024	F. Akano		



MANUAL: PEACE TIME DISASTER SUBJECT: **HEAT WAVE**

AND EMERGENCY

SAFETY PLAN RESPONSE

MANUAL

DISTRIBUTION: ALL DEPARTMENTS NUMBER: PT-P-09

APPROVAL: DATE: JANUARY 2011

POLICY

Inside temperature of 32° C or higher for an extended period of time (36 hours) can be hazardous to residents. Temperatures of 35° C or higher for 36 hours may necessitate an evacuation, especially of high-risk residents.

PROCEDURE

Roles and Responsibilities

CEO/Delegate

- After being notified of building temperatures of 32° C for a period of 36 hours, will order heat wave contingencies to be put in place.
- After being notified of building temperatures of 35° C for a period of 36 hours or a temperature of 36.7° C for 6 hours, may order an evacuation.
- Authorizes any announcements or messages.
- May request more frequent monitoring of temperatures.

Maintenance Manager/Maintenance Person

- Will notify the CEO/Delegate if temperature is 32° C for a period of 36 hours, if temperature is 35° C for a period of 36 hours, or if temperature is 36.7° C for a period of 6 hours.
- Shut off unnecessary heat-generating equipment.

Communications

• Any announcements or messages are authorized by the CEO/Delegate.

RESPONSE IN LONG-TERM CARE

Roles and Responsibilities

Nursina

Promote cooling:

- Use fans, open internal doors.
- Close windows and drapes and turn off lights.
- Increase fluid intake.
- Provide residents with water or juice.

HEAT WAVE Page 1 of 5



Ensure residents are dressed properly:

- Clothing should be light in weight and colour, loose fitting and preferably made of cotton.
- Hats should be worn outside.
- Residents who dress themselves should be checked for overdressing.
- Monitor and record body temperature of all residents considered high-risk once per shift. Re-check elevated temperatures every four hours.
- Leave frail residents in bed and avoid/minimize excessive physical activity as directed by Charge Nurse.
- Limit whirlpool and tub baths. Give bed baths with cool water as directed by Charge Nurse.
- Discourage residents from going outside except to shady areas.
- For residents with elevated temperatures or other symptoms of heat-related illnesses, refer to Nursing Procedure in Prevention and Management of Heat-Related Illness for Residents Policy located in the Nursing Manual.

Food Services

- Nutrition Manager will order cold supper choice during a heat wave.
- Provide additional fluids to all units; water and fruit or vegetable juices are preferable.
- Offer ice water in common areas and at meals.
- Ensure adequate supply of ice is available.
- Provide jellied juices for residents who resist fluid intake.
- Assist in serving drinks.
- · Assist nursing with residents as required.

Therapeutic Recreation

- Therapeutic Recreation Supervisor will review programs with Director of Care/Delegate and cancel if necessary.
- For outside programs, keep residents out of direct sunlight. Ensure residents wear hats and sunscreen, and that clothing is light in weight and colour and is loose fitting.
- Avoid excessive physical activity especially in the sun and during the hottest part of the day.
- Assist with serving drinks to residents.

All Employees

- Assist with serving drinks to residents.
- Assist Charge Nurse with communication to resident's next-of-kin as requested.
- If evacuation is ordered by CEO/Delegate, follow procedures.

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RESPONSE IN SUPPORTIVE HOUSING

Roles and Responsibilities

Supportive Housing Employees

Promote cooling:

- Use fans, open doors and windows.
- Close drapes and turn off lights.
- Increase fluid intake.
- Provide tenants with water or juice.

Appropriate dress:

- Clothing should be light in weight and colour, loose fitting and preferably made of cotton.
- Hats should be worn outside.
- Leave frail tenants in apartments and avoid/minimize excessive physical activity.
- Discourage tenants from going outside except to shady areas.

All Employees

• If evacuation is ordered by CEO/Delegate, follow procedures.

CROSS REFERENCE

- PT-P-03: Emergency Evacuation Plan Policy located in the Peace Time Disaster and Emergency Safety Plan Response Manual
- Prevention and Management of Heat-Related Illness for Employees Policy located in the Health & Safety Manual
- 9-P-64: Prevention and Management of Heat-Related Illness for Residents Policy located in the Nursing Manual

HEAT WAVE Page 3 of 5



REVISIONS

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1.0	Sep2024	Rebranding & reformatting	F. Akano

HEAT WAVE Page 4 of 5



REVIEW

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Sep2022	F. Akano		-
May 2024	F. Akano		

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MANUAL: PEACE TIME DISASTER

AND EMERGENCY

SAFETY PLAN RESPONSE

MANUAL

DISTRIBUTION: ALL DEPARTMENTS NUMBER: PT-P-10

APPROVAL: DATE: JUNE 2024

SCOPE

For all staff members involved in initiating, preparing and concluding a disruption in water services within Radiant Care Long-Term Care Homes.

SUBJECT: LOSS OF WATER SUPPLY -

PLANNED & UNPLANNED

PURPOSE

Long-Term Care Homes are required to have plans associated with a planned and unplanned disruption of water services as part of an emergency response plan. At minimum, a baseline plan should be created to remain compliant with health and safety codes, acts and regulations according to both the Ministry of Health and Niagara Region Public Health.

POLICY

To ensure safety and continued provision of services for all residents within Radiant Care Long-Term Care Homes (LTCHs). If Radiant Care experiences a loss, interruption and/or contamination of water services, the procedures outlined in this policy are to be followed to limit disruption in critical services for residents and staff. Radiant Care shall ensure the policy is updated annually and must always include at minimum the following:

- Contingency Plan for both planned and unplanned disruptions.
- Communication Protocol both internal and external.
- Interdisciplinary Integration.
- Roles and Responsibilities.
- Initial and Conclusion Meetings including debriefing.
- Contingency Plans associated with full or partial campus disruptions.
- Documentation required for compliance and inspections with NRPH and MOH.

DEFINITIONS

Emergency Response Plan: an emergency plan specifies procedures for handling sudden or unexpected situations.

Potable Water: potable water is water that is safe to drink. Water is safe to drink when it meets the health-based guidelines set out in Health Canada's document.

Planned Shut Down: time specifically scheduled to address equipment performance, hardware/software upgrades, facility maintenance, tool breaks, inspections and other necessary upkeep.



Unplanned Shut Down: any unforeseen event that could have not been controlled ahead of time. This can include a water main break and/or water contamination.

Water Contamination: occurs when substances pollute the water and make it unusable for cooking, drinking and other uses. Contamination can occur from agriculture, industrial chemicals, overflowing sewers and more.

PROCEDURES

Full Campus Disruption vs. Specific Campus Facility Contingency Plans

Contingency plans must be in place for planned and/or unplanned water loss scenarios. Due to the size of Radiant Care's campuses at both homes, and due to the various facilities, Radiant Care must include within the emergency plan which part of the campus is affected by the disruption and whether the other facilities can be used as part of the contingency plan to allow for certain services to be ongoing, i.e. retrieving potable water from supportive housing, completing certain food preparation activities within an alternative kitchen.

Creation of an Organizational Plan for Planned and Unplanned Disruptions

Planned

In the event that a planned disruption of water supply occurs, use of the Emergency Response Plan is critical in ensuring that all necessary services are maintained for the residents and the staff as much as possible without too much disruption.

Planned disruption of water supply may occur due to preventative maintenance requirements. A planned disruption of water supply must follow the following steps prior to the disruption occurring:

 Senior Management and the Project Lead must discuss be informed of the specifics of the project. Any disruption that will severely impact the day-to-day of the residents should not be completed during the day, unless necessary. This plan must be then shared with the CEO for approval of any contingency plans.

2. Action Plan Meeting

The project lead and/or Senior Management must call for an interdisciplinary team action plan meeting that must include with all supervisors, the IPAC lead, and additional resource staff.

- A review of the Emergency Plan Policy for Water Loss must be conducted
- All departments are responsible for discussing how the disruption will affect their services.
- Determine who will be the Chief Warden and Assistant Chief Warden
- Ensure all supervisors and managers are on site during the planned disruption
- Discuss the threshold for the project should the timeline is unexpectantly elongated and where the potential for evacuation of the LTCH may be required.
 - If there is potential for this, Senior Management must have a contingency plan prepared as back-up for such event.
- 3. The Planned Water Disruption Checklist (see appendix A) must be completed during this meeting to determine any gaps and assist with creating an action plan.



4. Notification/Reporting to Ministry of Health and Niagara Region Public Health (NRPH)

- A notification must be sent to Niagara Region Public Health, at minimum a week before the project. NRPH will provide a checklist to assist with additional planning to ensure compliance with public health standards. Upon receipt and review, NRPH will approve or deny the plan. Radiant Care will act accordingly based on the decision of review.
- The action plan and notification must be sent to the Ministry of Health for authorization of the project, at minimum a week before the project is expected to be completed.

5. Communication to Residents and Families

A memo must be sent to all in advance. The memo must describe the following:

- Type of disruption.
- Estimated length of disruption.
- What will be disrupted.
- Plan of action to ensure all critical services are maintained.
- That reporting has been completed to MOLTCH and NRPH.

6. Communication to Staff

A memo will be drafted by the Senior Administrator Long-Term Care to send to employees in advance of the disruption. This memo must include:

- Type of disruption.
- Estimated length of disruption.
- What services will be disrupted.
- A summary of the action plan, and how staff are affected.
- A summary of the duties and responsibilities for staff during the disruption.
- Inform that MOLTCH and NRPH have been notified and are aware of the disruption.

7. Implementation of Action Plan

(see Roles and Responsibilities below)

- Implementation of the action plan will take place as per the timeline set out within the planned document.
- Communication must be ongoing to all supervisors and staff involved during the entire disruption.
- Communication to Niagara Region Public Health and the Ministry of Health must occur if the project timeline must be extended.

8. Concluding Disruption

- Call Niagara Region Public Health to inform that the project has been concluded and water services have been restored. However, note that no services may be reinstated without authorization from Niagara Region Public Health, i.e. Food preparation.
- Project lead and/or Senior Management must call a debrief meeting with all who were directly involved in the project.



Unplanned

In the event that there is an unexpected event for water disruption whether it be a water main break, a flood and/or water contamination, Radiant Care shall ensure that a contingency plan outlined below is followed and manipulated in order to prevent prolonged disruption, prevent infections due to water contamination and/or prevent complete ceasing of all critical services for residents within the affected Long-Term Care Home.

An unplanned disruption of water supply must follow the following steps as soon as the disruption occurs:

- 1. Charge RN will immediately notify the Maintenance Manager of the water loss and/or potential water contamination concern. The Charge RN will then call to notify the Director of Care (DOC) or Director of Clinical Services (DOCS).
- 2. The DOC or DOCS will contact the Senior Administrator. The Senior Administrator Long-Term Care will contact the CEO.
- 3. The Fan Out List will be initialized.
- 4. Once given the go ahead, the Charge RN must announce a "Code Grey, (location), is experiencing a loss of water three (3) times over the intercom.
- 5. The unplanned contingency plan must be immediately implemented.
- 6. The Maintenance Manager must immediately contact the water supply provider to arrange for alternative water services and immediately follow the basic contingency plan until action plan is approved by CEO such as:
 - Bottled water for drinking.
 - Hand Stations with jugs of water for hand hygiene at placed on each floor and in the basement.
 - Jugs of water in a dispenser for kitchen and food preparation (if entire campus is affected). If no safe water or access to water, must cease all food preparation immediately.
 - Jugs to designated toilets for flushing.
 - Provide stockpile of disposable commode bags.

City Water Disruption/External Disruption (i.e., city water main break)

- External Water Source Company must be called to provide an external water source that may be able to connect to Radiant Care water supply.
- Contact the plumbing vendor for urgent service if the loss is facility caused or there is no water for at least two (2) hours. They may provide an emergency supply hookup that must be a Public Health approved water supply vendor.

Internal Disruption (i.e., pipe burst, flood, etc.)

• Internal water disruption cannot be replaced via a tanker truck; therefore, external water company is to bring water to fill the 100-gallon water tanks in storage. These tanks are to be placed at an available location where water is accessible.

7. Action Plan Meeting

The project lead and/or Senior Management must call for an interdisciplinary team action plan meeting immediately that must include with all supervisors, the IPAC lead and additional resource staff.

- A review of the Loss of Water Supply Planned & Unplanned must be conducted.
- All departments are responsible for discussing how the disruption will affect their services.



- Determine who will be the Chief Warden and Assistant Chief Warden.
- Ensure all supervisors and managers are on site during the planned disruption.
- Discuss the threshold timeline for the disruption. As if the disruption occurs for an unknown excessive amount of time, the potential for evacuation of the Long-Term Care Home may be required.
 - If there is potential for this, Senior Management must have a contingency plan prepared as back-up for such an event.
- 8. The Unplanned Water Disruption Checklist (see Appendix B) must be completed during this meeting to assist with creating an Organizational Action Plan.

9. Notification/Reporting to Ministry of Health and Niagara Region Public Health:

- Reporting to the Ministry of Health immediately is required through a Critical Incident System Report.
- Reporting to Niagara Region Public Health representative immediately to assist with any planning that may be required.
 - A Niagara Region Public Health Inspector may arrive onsite to assist with ensuring a contingency plan is set out and compliant with appropriate standards and acts. Management is to follow the direction and recommendations set out by the authorizing entities for any additional tasks to be performed, i.e., pending use of water systems until testing has been completed.

10. Departments to Action

• All departments are to action based on the water disruption; see roles and responsibilities for various tasks that may be required to action.

11. Implementation of Active IPAC Monitoring

Infection Prevention and Control monitoring must be initiated for any unplanned water disruption due to contamination of water.

- A list of residents who may have been affected by the water contamination must be taken
- If a facility wide concern, all residents must undergo heightened surveillance for any illness
- IPAC Lead will be in communication with the NRPH Nurse to discuss any further actions that may be required.

12. Communication to Residents and Families

A memo must be sent as soon as possible by the Senior Administrator Long-Term Care.

The memo must describe the following:

- Type of disruption.
- Estimated length of disruption.
- What is disrupted.
- Plan of action to ensure all critical services are maintained .
- That reporting has been completed to MOLTCH and NRPH.



13. Communication to Staff

A memo must be sent out as soon as possible by the Senior Administrator Long-Term Care. This memo must include:

- Type of disruption.
- Estimated length of disruption.
- What services are disrupted.
- A summary of the action plan, and how staff are affected.
- A summary of the duties and responsibilities for staff during the disruption.
- Inform that MOLTCH and NRPH have been notified and are aware of the disruption.

14. Implementation of Action Plan

(see Roles and Responsibilities below)

- Communication must be ongoing to all supervisors and staff involved during the entire disruption.
- Communication to Niagara Region Public Health and the Ministry of Health must occur if the disruption timeline is longer than expected.
- Communication from the contractor should only occur between the Maintenance Manager or Project Lead. The project lead will then disseminate the information to the Chief Warden.

15. Concluding Disruption

- Once the disruption is complete, no services may be reinstated without authorization from Niagara Region Public Health, i.e. Food preparation.
- Project lead and/or Senior Management must call a debrief meeting with all who were directly involved in the project.

Water Contamination

In the unlikely event that a concern with water contamination has been declared, safety protocol to follow are similar to that of an unplanned event. In addition to the steps noted above, Management is required to complete the following:

- 1) Notify Maintenance Manager to, if possible, close off the water valve to the facility.
- 2) Immediately notify Niagara Region Public Health, the Niagara Region Water Distribution Centre as well as Ministry of Health of the concern for water contamination.
- 3) Signage must be posted at all points of water to not use.
- 4) Immediately put into action the Unplanned Water Loss Contingency Plan and wait for further directions from the appropriate authorities.
- 5) Immediately deploy safe drinking water supplies to all areas of the facility.
- 6) Implement heightened surveillance monitoring for residents and staff affected by the potential water contamination for any signs of infections. Initiate Line List if required.

Inspections

It is possible that the NRPH unit will arrive on site to complete an inspection to ensure all items within the emergency plan have been properly set out. This can occur during a planned and/or unplanned water disruption.

The MOLTC may also complete an inspection post conclusion of the outage to ensure that the emergency plan was appropriately followed. It is important to have a copy of the Emergency Response Plan to provide to either inspector.



Staff Roles and Responsibilities

Long-Term Care Homes are run by various departments. When a water supply disruption occurs, the day-to-day critical services for residents and staff may be affected and therefore, an interdisciplinary team approach is required to limit the effects of such disruptions.

The table below describes the various departments and roles that may be affected by the distribution and the protocols and tasks to be set out to create an appropriate Organizational Emergency Response Action Plan.

Position	Responsibilities	
CEO/Delegate	 Consult with Senior Administrator Long-Term Care and Maintenance Manager on type, severity and probable duration of the problem Discuss alternative schedules to prevent disruption during the day (if possible) Authorize contingencies to be put in place prior to initiation Authorize any announcements and/or memos 	
Chief Warden	 Put on Chief Warden emergency armband Announce the activation of a Water Loss (Code Grey) 3 times Initiation protocol for urgent maintenance if required Initiate protocol for Fan out system if required Implement an Emergency Operations Centre (EOC) for easy communication and access to the Chief Warden; the Chief Warden is to remain at this location as much as possible Review the checklists at the time of the emergency response activation to ensure everything is in place Assign staff to duties as describes in the Required Actions Checklist (as required) Assign Area Wardens to their areas If relocation to another facility is required Determination relocation of residents will be authorized by the home's administrator and emergency crews Activate the Organizational Emergency Response Action Plan.	
Chief Warden cont'd	 When Conclusion of Emergency Plan Announce "all Clear code grey?" three times Assign staff to turn on and flush the water lines throughout the home, if required Ensure proper polification to required personnel that the 	
Area Warden	 Return to assigned location Wear the area warden emergency armband Report to the chief warden at the EOC if safe to leave residents Follow instructions from the chief warden Assist with having other staff supervisor residents 	

Radiant Care

Position	Responsibilities
Senior Administrator Long-Term Care	 Consult with the CEO and Maintenance Manager on type, severity and probable duration of the problem Discuss alternative schedules to ensure disruption is not during day hours Ensure the Emergency Response Plan has been sent and approved to MOLTHC and NRPH Call to action a Emergency Response Plan meeting with all interdisciplinary team members Ensure a notice is posted at the entrance of the LTCH and each resident home area that is affected Determine how many washrooms should be closed to prevent additional water usage Ensure a Certified Food Handler is on site Assist with carrying out the duties of the Chief Warden Assume the role of chief warden is required Determine the threshold of timeline for when an evacuation of residents may be required
Maintenance Manager/Supervisor	 Consult with the Water Supply Division of either St. Catherines (Radiant Care Tabor Manor) or Niagara-on-the-Lake (Radiant Care Pleasant Manor) If disruption occurs during hours of 0700-2000, arrangements for alternative water supply must occur Arrange delivery of bottled water for drinking Arrange appropriate hand wash stations throughout the affected facility Arrange alternative water supply, for potable water, for food preparation Inform the Fire Chief of disruptions to fire systems and contingency plan in place for ongoing fire safety Shut off internal water zones to protect various systems In case of complete failure, portable boilers and water heaters need to be shut down Boilers (heating) can be used; the system must be monitored to ensure minimum pressure is maintained or it must be shut down (5 lbs. per floor) Must be in attendance to the facility with the disruption Assist with determining alternative water reservoirs to ensure toilets are still able to be used; i.e., filling bathtubs with water, including a bucket, removing the top lid of the toilet



Position	Responsibilities	
DOC/DOCS	 Assist with determining appropriate contingency plans with staff if required Assist with determining alternative ways to complete critical services for residents for the time being Assist with ensuring staff are compliant with protocols in place Assist to be the liaison to communicate any updates to staff and residents Assist with alternatives to toilet use - if needed, such as commode, p bags, etc. Bathing is temporarily paused and rescheduled. Bed baths are to be completed using hygienic wipes Assume the role of Area Warden if required 	
IPAC Lead	 Must assist with completing with completing the Disruption Checklists to ensure compliance with IPAC remains for all departments Determine appropriate HH stations Determine appropriate HH stations for food handling and hand washing Determine whether additional PPE is required Ensure compliance with protocols are ongoing Communicate with NRPH if required Assist with ensuring additional cleaning requirements are completed by Environmental Services staff Monitor for GI symptoms and possible outbreak occurrence Assist with audits 	
Nutrition Manager	 Create a plan for alternative meal preparation Determine new menu if required If no running cold and warm water is present, food preparation must not occur If entire campus is not affected, alternative food preparation location may be required, and/or ordering from an outside source may be required Ensure Disposable dishware and utensils are used during the disruption Ensure no dishwashing (manual or mechanical) is used Ensure proper food temperatures are kept until food is served Ensure appropriate hand washing stations include soap, warm water and disposable paper towels 	



Position	Responsibilities		
Nutrition Manager - cont'd	 Activate contingency plan for Environmental Services Department Increased cleaning to prevent Gl infections High Touch cleaning Food-grade safe disinfectants for tables Fill basins with water proper to shut off (planned) to allow for ongoing cleaning of floors etc. Implement the emergency services plan log (different from regular log) Activate contingency plan for Laundry Department Have laundry completed earlier in the day until water is shut off Have laundry staff increase their ratio for the next day when water is returned to prevent delay in laundry services Assume a role of area warden is required Acquire additional stock of towels and linen from storage 		
Review any activities to occur, and cancel any activities the involve food preparation Recreational Therapist Supervisor Increasing disinfection of activity areas Assume role of area warden if required			

Stockpile Supplies Required

Radiant Care must ensure that there is always an adequate amount of stockpile supplies on site, and that the stockpile is replenished after an emergency response event. It is the Senior Managements responsibility to ensure that there is enough supplies stockpiled for at least 3 days. The following are required items to be stockpile at minimum:

- Water storage tanks.
- Hand washing stations.
- Water bottles for drinking must be on the premises.
- Potable water for food preparation using a hands-free dispenser.
- PPE.

Summary of Main Services Affected

Fire Safety Sprinklers

Fire safety contingency plan must be initiated.

Hygiene Facilities i.e. Bathroom and Shower/Bathrooms

- Must have hot and cold running water for washbasins and reasonable personal hygiene supplies and equipment, including soap and disposable towels as per O. Reg. 67-93, s. 28.
- Bathtubs and showers are not accessible, bed-bath must be completed using moistened towelettes.
- Disposable commode bags must be used, staff are not to toilet a resident using a toilet with no accessible water.



Hand Hygiene alternatives

- Must include moistened towelettes and ABHR stations for staff and residents.
- For food preparation and handling, a water dispenser with warm water must be accessible or food preparation and handling will have to be ceased.

Food Preparation and Handling

- No food preparation and handling must occur until appropriate authorization as been given by Niagara Region Public Health.
- Proper Hand wash stations must be accessible and must include warm soap and water and disposable paper towels.
- Food preparation may be relocated or ordered from outside sources.
- Disposable utensils and dinnerware must be used for all meals and snacks.

Laundry Services and Soiled Linen

- Use of the hopper is not available: staff are to ensure that they are removing as best as they can, any bulk soilage from resident clothing and linen using a disposable garbage bag and clothes.
- Laundry staff are to ensure to wear appropriate PPE as linen and resident clothing may be more soiled than usual without the use of the hopper for rinsing.
- Laundry staff may be required to complete additional laundry services the following day.

Environmental Services

- Housekeeping must be provided with additional jugs of water to ensure washing of floors and cleaning and disinfecting practices remain.
- Housekeeping must increase their cleaning frequency during times of water disruption.

Evacuation Protocol

If water disruption will be ongoing for an undisclosed period, and/or for a length of time that will disrupt the day-to-day critical services required within the LTCHs, an Evacuation of residents may be required. This decision will be made by the Senior Administrator and the CEO. Please see the *Emergency Evacuation Plan Policy* within the Peace Time Disaster and Emergency Safety Plan Response Manual.

REFERENCES

Itchomes.net/LTCHPORTAL/Content/LTC Emergency Preparedness Manual.pdf Canada's Food and Drugs Act and Regulations - Canada.ca Canada Occupational Health and Safety Regulations (justice.gc.ca)



APPENDIX A

Planned Water Disruption Checklist

This checklist must be completed during the preliminary stages of a planned water disruption project. All members of the interdisciplinary team must work together to complete this checklist in advance.

Project Information

Date & Time of Disruption:	Location/Facility:	Project Lead:
Chief Warden:	Area Chief Warden:	Departments/Services Disrupted:

Item	Staff Involved	Description	Completed? Y or N
Preliminary Project Meeting	□CEO □Senior Administrator □Maintenance Manager	 Primary discussion on project, need for project, date & time of project, what is involved, severity and probably duration of the problem. CEO & Senior Administrator to draft a communication memo for resident & families to notify of the water disruption. The Project Lead, Chief Warden and Area Warden must be identified during this meeting. 	
	☐ Senior Administrator ☐ Maintenance Manager	Senior Administrator will inform Ministry of Health of planned disruption, with the intent to provide an organizational emergency response plan.	
	□IPAC Lead	 Maintenance Manager is to contact St. Catharines (Tabor Manor) or Niagara-On-The-Lake (Pleasant Manor) Water Distribution Centre is the planned project will affect city mainlines. 	
		3) IPAC Lead will inform the Niagara Region Public Health at least 7 days in advance. PHU will provide documents for recommendations on what is required to remain complaint. IPAC Lead will forward all documents to the interdisciplinary team ahead of meeting.	
Policy Review & Interdisciplinary	☐Senior Administrator	Senior Administrator	
Meeting Call	☐ Maintenance Manager/ Supervisor/Project Lead	 Call for an interdisciplinary meeting, no less than 8 days prior to the planned disruption. Review current Emergency Response Policies. 	
Planning Stage & Department Specific Tasks	☐ Senior Administrator ☐ Maintenance Manager/	Complete the Emergency Preparedness Checklist to assist with determining continency plans for the specific project.	
	Supervisor/Project Lead DOC/DOCS IPAC Lead Therapeutic Recreation Supervisor Nutrition Manager	 Senior Administrator Ensure all departmental supervisors are on site during the time of the project. Gather all information during meeting and take any recommendations from NRPH into account to create an organizational response plan based on all contingencies for services involved. Organization response plan must be approved by the CEO and sent to Ministry of Health of Long-Term Care as soon as possible. Must wait for the approval of the plan by the MOH prior to allowing the project to start. Work with the DOC or DOCS to draft a memo detailing the contingency plans and the notice of disruption to all staff within the affected facility. 	

Radiant Care

	Maintenance Manager/Supervisor/Project Lead	
	Maintenance to notify the Fire Marshall of any water disruptions	
	- Maintenance to initiate the fire watch contingency plan	
	Inform interdisciplinary team members the locations of the required supplies.	
	Notify the external water contractor whether a delivery will be required that day for potable water.	
	Create a plan for water storage for toilet usage/flushing	
	Create a plan to include hand wash stations on each floor and in the basement for both hot and cold-	
	water access to prevent disruption in food preparation and handling.	
	 Ensure bathtubs are filled prior to the water disruption. 	
	 Provide a stack waterproof container to gather water for toilet usage ONLY 	
	 Notify the Nutrition Manager and the IPAC Lead of the hand wash station locations. 	
	Notify staff that no communication should occur directly with the contractor. The project lead will be	
	the only staff in regular communication with the contractor and provide updates to the Chief Warden	
	who will disseminate the information appropriately.	
	Immediately notify the Senior Administrator if the length of disruption may surpass the original	
	estimated time frame, as an evacuation preparedness plan may be required if services are disrupted	
	for an unacceptable and/or unknown length of time.	
	DOC/DOCS	
	Assist with creating a memo with the Senior Administrator to be distributed to staff.	
	Plan a day to conduct notification huddles to staff on each floor/unit that will be affected:	
	 Huddles must include the time and date of the planned disruption, the estimated length of the 	
	disruption, what services will be affected, the contingency plans in place, the communication	
	that has occurred and to answer any follow up questions from staff.	
	o Inform staff that Hand Hygiene protocols must be strictly adhered to.	
	o Inform staff that they must continue to assist residents with HH protocols	
	Ensure all floors/units are well stocked with PPE	
	Ensure all floors/units are well stocked with disposable commode bags	
	Complete audits with the help of the IPAC lead to ensure PPE usage, Hand Hygiene protocols and	
	other infection prevention and control practices are in place and staff are compliant. IPAC Lead	
	Must assist with the organizational planning for all departments due to the importance of infection prevention and control	
	Once informed of the general information for the disruption, the IPAC Lead will contact Niagara	
	Region Public Health no later than 7 days prior to project start date to inform of disruption and request authorization form.	
	Once authorization form has been provided and all recommendations required for compliance, the	
	IPAC Lead will disseminate the information to the Senior Administrator to update/create the	
	organizational plan to be provided to Niagara Region Public Health	
	The organization must receive an approval for the project by NRPH prior to starting the project.	
	The IPAC Lead will be in communication with the NRPH if any changes to the project occur.	
	If an inspection occurs, the IPAC lead will ensure the organizational plan and the authorization plan	
	from the NRPH is available for reference.	
	The IPAC Lead will communicate with the NRPH once the project has been completed. No use of	
	water for services can occur, until NRPH have provided authorization to restart services.	
	Complete necessary audits for IPAC	
	Nutrition Manager	
	Determine was services will be affected, i.e., food preparation, food handling	
J.		

Radiant Care

Inspections	□IPAC Lead □ Nutrition Manager	Determine the appropriate supplies needed to ensure access to potable water (warm and cold). Use of portable hand washing stations, warming drink dispensers with a no-hold nozzle, access to safe potable water that is drinkable and complaint with standards for food preparation and handling. Work closely with maintenance to ensure that there is necessary stock of drinking water for all meals and snacks, i.e. bottled water should be in gross stock. Review the menu for that day and make necessary changes Use of disposable dishware and utensils must be used as dishwasher will not be functioning. Ensure appropriate stock of disposable items are available. If not, complete an order to arrive prior to the project date. Ensure all food preparation has ceased if potable warm and cold water is not available during the disruption. Environmental Services Cleaning and disinfecting schedule should be increased to minimum x 2 a day. A new cleaning and disinfecting sign off sheet should be posted in the janitorial rooms to reflect the increase in cleaning frequency Water should be accessible for cleaning supplies i.e. washing the floors Laundry Services Additional linen, and towels should be pulled from stock as laundry services will be down for the duration of the disruption Laundry staff should either create a plan for increased laundry services the day before and/or after the disruption to ensure there is no large delay in replenishing laundered items. Therapeutic Recreation Supervisor Must cease any activities that require food preparation for the duration of the disruption. Must have therapeutic staff assist with hand hygiene protocols for residents pre and post activities. On some occasions an inspection may take place during the disruption by Niagara Region Public Health or after the disruption by Ministry of Health and Long-Term Care.	
	□ Niagara Region Public Health □ Ministry of Health and Long- Term Care	organizational action plan that was set out is being followed while also ensuring the health and safety of the residents is maintained. • The Ministry of Health and Long-Term Care may complete an inspection post-project to ensure that the action plan set out was followed. For inspections: The IPAC Lead and Nutrition Manager should have on hand the following documents (if required by the inspector): • A copy of the completed Emergency Preparedness Checklist • A copy of the organizational plan • A copy of the Meeting Minutes for Planning the Disruption • Policies and Procedures associated with a planned disruption.	
Concluding the Project / Restoring Regular Services	□ Senior Administrator □ Project Lead □ Niagara Region Public Health □ IPAC Lead □ DOC/DOCS □ Nutrition Manager	Once the project is concluded, NRPH must be notified that the water disruption has ended and that both warm and cold water has been restored. The Chief Warden is to be notified and from there will notify the DOC/DOCS, Nutrition Manager and IPAC Lead. NRPH must provide the authorization to restore any services that may have been ceased (i.e. food preparation and handling). DOC/DOCS will notify the front-line staff of any services that are restored, once authorization is received.	



		 Maintenance and delegated staff are to flush all the water lines at the sinks and bathtubs for a minimum of 20 seconds before use. Nutrition Manager is to notify staff and implement restoring of services based on contingency plan and accessibility to staff and time.
Post Project Debrief Section	□Senior Administrator	The Senior Administrator will call for an interdisciplinary meeting for all involved in the planned disruption. The following will be discussed at minimum: Summary of the Disruption What went well What needed improvements Any amendments required to the Policies Any inspections that occurred

Additional Comments:

Checklist Completed Date:	
Checklist Complete By:	



APPENDIX B

Unplanned Water Disruption Checklist - Unexpected Waterloss - Disruption/Water Contamination

This checklist must be used once an unplanned water disruption has occurred to assist with implementing the emergency response plan as quickly and efficiently as possible.

A) Unexpected Water Loss/Disruption

IMMEDIATE	Liggription —		mpleted?
STEPS			Initial:
1)	Charge RN to immediately notify the Maintenance Manager of unexpected water loss and/or contamination		
2)	Charge RN to call the Senior Administrator.		
3)	Senior Administrator will initiate the Fan Out List to be utilized.		
4)	Meanwhile, Maintenance Manager will provide temporary guidance, if required, to the Charge RN. Maintenance will then access the issue and contact the city water supply and/or contracted services for immediate repair.		
5)	When authorized, the Charge RN is to announce, " <i>Code Grey</i> x 3" and the type of disruption. (Only during the hours of 700-2000). Evening hours, the Charge RN is to call each floor and request an inter-unit meeting to inform staff of current disruption.		
6)	Charge RN to post an approved notice on the entrance of the Unit and of the facility affected		

	Interdisciplinar	y Immediate Duties and Responsibilities – Unexpected Water loss-Disruption	
Initiating & Creating Contingency Plan	Staff Involved	Description	Completed Y or N
Preliminary Meeting	☐CEO ☐Senior Administrator ☐Maintenance Manager	 CEO, Maintenance and Senior Administrator are to meet briefly to determine the cause of the unexpected disruption and any timelines they were given for repair CEO & Senior Administrator to draft a communication memo for resident & families to notify of the water disruption (if required). The Project Lead, Chief Warden and Area Warden must be identified during this meeting. 	
Early Reporting to MOH and PHU	☐Senior Administrator ☐Maintenance Manager	 4) Once the Organizational Emergency Response Plan is completed, the Senior Administrator will inform Ministry of Health immediately of the disruption. 5) Maintenance Manager is to contact St. Catharines (Tabor Manor) or Niagara-On-The-Lake (Pleasant Manor) Water 	
	□IPAC Lead	Distribution Centre. 6) IPAC Lead will inform the Niagara Region Public Health as soon as the Senior Administrator has provided the approval. IPAC Lead will forward any necessary documentation requested by Niagara Region Public Health as soon as they are available (i.e. Organizational Emergency Response Plan).	
Policy Review & Interdisciplinary Meeting Call	☐ Senior Administrator ☐ Maintenance Manager/ Supervisor/Project Lead	Senior Administrator Call for an interdisciplinary meeting immediately to complete the Emergency Preparedness Checklist and to draft the Organizational Emergency Response Plan Review current Emergency Response Policies.	

Contingency Plan Planning	☐ Senior Administrator		
Stage & Department	□Maintenance	A)	Senior Administrator
Specific Tasks	Manager/	•′	Ensure all departmental supervisors are on site during the disruption.
•	Supervisor/Project	•	Gather all information during meeting and take any recommendations from NRPH into account to create an organizational response
	Lead		plan based on all contingencies for services involved. Organization response plan must be approved by the CEO and sent to Ministry
	□ DOC/DOCS		Health of Long-Term Care as soon as possible.
	☐ IPAC Lead		Work with the DOC or DOCS to draft a memo detailing the contingency plans and the notice of disruption to all staff within the affected
			facility.
	☐ Therapeutic		dolly.
	Recreation Supervisor	B)	Maintenance Manager/Supervisor/Project Lead
	☐ Nutrition Manager	• 1	Inform interdisciplinary team members the locations of the required supplies.
		•	Notify the external water contractor whether a delivery will be required that day for potable water.
			 Erect the 100 gallon holding tanks outside to be filled by external contractor.
		•	Create a plan for water storage for toilet usage/flushing
		•	Create a plan to include hand wash stations on each floor and in the basement for both hot and cold-water access to
			prevent disruption in food preparation and handling.
			 Ensure bathtubs are filled prior to the water disruption.
			 Provide a stack waterproof container to gather water for toilet usage ONLY
			 Notify the Nutrition Manager and the IPAC Lead of the hand wash station locations.
		•	Notify staff that no communication should occur directly with the contractor. The project lead will be the only staff in
			regular communication with the contractor and provide updates to the Chief Warden who will disseminate the
			information appropriately.
		•	Immediately notify the Senior Administrator if the length of disruption may surpass the original estimated time frame, as
			an evacuation preparedness plan may be required if services are disrupted for an unacceptable and/or unknown length
			of time.
		C)	DOC/DOCS
		•	Assist with creating a memo with the Senior Administrator to be distributed to staff.
		•	Conduct immediate notification huddles to staff on each floor/unit that will be affected:
			 Huddles must include the estimated length of the disruption, what services will be affected, the contingency plans
			in place, the communication that has occurred and to answer any follow up questions from staff.
			 Inform staff that Hand Hygiene protocols must be strictly adhered to.
			 Inform staff that they must continue to assist residents with HH protocols
		•	Ensure all floors/units are well stocked with PPE
		•	Ensure all floors/units are well stocked with disposable commode bags
		•	Complete audits with the help of the IPAC lead to ensure PPE usage, Hand Hygiene protocols and other infection
			prevention and control practices are in place and staff are compliant.
		D)	IPAC Lead
		•	To assist with the organizational planning for all departments to ensure Infection Prevention and Control measures are
			implemented for all departments.
		•	The IPAC Lead will be in communication with the NRPH if any changes to the timeline of repair occur and once the
			repair or services have been reinstated.
		•	If an inspection occurs, the IPAC lead will ensure the organizational plan and the authorization plan from the NRPH is
			available for reference.
		•	Complete necessary audits for IPAC.
		E)	Nutrition Manager
		•	Determine which services will be affected, i.e., food preparation, food handling
		•	Determine the appropriate supplies needed to ensure access to potable water (warm and cold).
		•	

	1	Lies of newable hand weeking stations, werening diving dispenses with a new hald never a second state.	
		 Use of portable hand washing stations, warming drink dispensers with a no-hold nozzle, access to safe potable water that is drinkable and complaint with standards for food preparation and handling. 	
		Work closely with maintenance to ensure that there is necessary stock of drinking water for all meals and snacks, i.e. Solution Proceeding Procedure Procedure	
		bottled water should be in gross stock.	
		Review the menu for that day and make necessary changes	
		Use of disposable dishware and utensils must be used as dishwasher will not be functioning. The disposable dishware and utensils must be used as dishwasher will not be functioning.	
		 Ensure appropriate stock of disposable items are available. If not, an "911" order should be placed immediately. 	
		Ensure all food preparation has ceased if potable warm and cold water are not available during the disruption.	
		F) Environmental Services	
		Cleaning and disinfecting schedule should be increased to minimum x 2 a day.	
		 A new cleaning and disinfecting sign off sheet should be posted in the janitorial rooms to reflect the increase in cleaning frequency 	
		Water should be accessible for cleaning supplies i.e. washing the floors	
		G) Laundry Services	
		Additional linen, and towels should be pulled from stock as laundry services will be down for the duration of the disruption	
		Laundry staff should either create a plan for increased laundry services the day before and/or after the disruption to	
		ensure there is no large delay in replenishing laundered items.	
		H) Therapeutic Recreation Supervisor	
		Must cease any activities that require food preparation for the duration of the disruption.	
		Must have therapeutic staff assist with hand hygiene protocols for residents pre and post activities.	
Inspections	☐IPAC Lead	On some occasions an inspection may take place during the disruption by Niagara Region Public Health or after the disruption by	
	☐ Nutrition Manager	Ministry of Health and Long-Term Care.	
	□Niagara Region	Niagara Region Public Health may complete an inspection during the disruption to ensure that the organizational action	
	Public Health	plan that was set out is being followed while also ensuring the health and safety of the residents is maintained.	
	☐Ministry of Health	The Ministry of Health and Long-Term Care may complete an inspection post-project to ensure that the action plan set	
	and Long-Term Care	out was followed.	
	and Long-Term Care	For inspections:	
		The IPAC Lead and Nutrition Manager should have on hand the following documents (if required by the inspector):	
		A copy of the completed Emergency Preparedness Checklist	
		A copy of the organizational plan	
		A copy of the Meeting Minutes for Planning the Disruption	
		Policies and Procedures associated with a planned disruption.	
Concluding the Project	☐Senior Administrator	Once the project is concluded, NRPH must be notified that the water disruption has ended and that both warm and cold water has	
/ Restoring Regular	☐ Project Lead	been restored. The Chief Warden is to be notified and from there will notify the DOC/DOCS, Nutrition Manager and IPAC Lead.	
Services	□ Niagara Region	NRPH must provide the authorization to restore any services that may have been ceased (i.e. food preparation and	
	Public Health	handling).	
	□IPAC Lead	DOC/DOCS will notify the front-line staff of any services that are restored, once authorization is received.	
	□DOC/DOCS	Maintenance and delegated staff are to flush all the water lines at the sinks and bathtubs for a minimum of 20 seconds	
		before use.	
	☐ Nutrition Manager	Nutrition Manager is to notify staff and implement restoring of services based on contingency plan and accessibility to	
		staff and time.	
		•	

Post Project Debrief	☐ Senior Administrator	The Senior Administrator will call for a debrief interdisciplinary meeting for all involved in the planned disruption. The following will	
Section		be discussed at minimum:	
		Summary of the Disruption	
		What went well	
		What needed improvements	
		Any amendments required to the Policies	
		Any inspections that occurred	

B) Unexpected Water Contamination

IMMEDIATE	Description	Task Con	npleted?
STEPS	Description		Initial:
1)	Charge RN to immediately notify the Maintenance Manager of unexpected water contamination.		
2)	Maintenance Manager, Senior Administrator and DOC/DOCS are to inform the staff to post signage on all sinks "Do Not Use – Possible Contaminated Water".		
3)	Charge RN to call the Senior Administrator, following the DOC/DOCS		
4)	The Fan Out List will be started to notify all required individuals.		
5)	Meanwhile, Maintenance Manager will provide temporary guidance, if required, to the Charge RN. Maintenance will then access the issue and contact the city water supply and/or contracted services for immediate repair.		
6)	When authorized, the Charge RN is to announce, "Code Grey x 3" and the type of disruption. (Only during the hours of 700-2000). Evening hours, the Charge RN is to call each floor and request a inter-unit meeting to inform staff of current disruption.		
7)	Charge RN to post an approved notice on the entrance of the Unit and of the facility affected		
8)	Charge RN to initiate immediate Heightened Surveillance Tasks for all residents in PCC to monitor for any signs and symptoms related to possible consumption of contaminated water: i.e. gastrointestinal pain, bloating, nausea, vomiting, diarrhea.		
9)	Charge RN to initiate a line list for any residents experiencing signs and symptoms associated with possible infection due to consumption of contaminated water.		
10)	IPAC Lead or delegate to gather samples of contaminated water, using appropriate PPE and sterile urine cups. Label and place into locked office until NRPH determines whether testing is necessary.		

	Interdisciplinary Immediate Duties and Responsibilities – Water Contamination				
Initiating & Creating Contingency Plan	Staff Involved	Description	Completed Y or N		
Preliminary Meeting	□CEO □Senior Administrator □Maintenance Manager	 CEO, Maintenance and Senior Administrator are to meet briefly to determine the cause of the unexpected disruption and any timelines they were given for repair CEO & Senior Administrator to draft a communication memo for resident & families to notify of the water disruption (if required). 			
Early Reporting to MOH and PHU	□Senior Administrator □Maintenance Manager □IPAC Lead	 The Project Lead, Chief Warden and Area Warden must be identified during this meeting. Maintenance Manager is to immediately contact St. Catharines (Tabor Manor) or Niagara-On-The-Lake (Pleasant Manor) Water Distribution Centre. Maintenance Manager to determine possible location of water contamination (in-house, or external) Senior Administrator will inform Ministry of Health immediately of the disruption due to water contamination and possible cause of water contamination (if known). Prepare the Emergency Response Plan once interdisciplinary team meeting has been concluded. 			

		5) Send Emergency Response Plan to Ministry of Health for review.	
Policy Review & Interdisciplinary Meeting Call Contingency Plan Planning Stage & Department Specific Tasks	□ Senior Administrator □ Maintenance Manager/ Supervisor/Project Lead □ Senior Administrator □ Maintenance Manager/ Supervisor/Project Lead □ DOC/DOCS □ IPAC Lead □ Therapeutic Recreation Supervisor	 6) IPAC Lead will inform the Niagara Region Public Health as soon as the Senior Administrator has provided the approval. IPAC Lead will forward any necessary documentation requested by Niagara Region Public Health as soon as they are available (i.e. Organizational Emergency Response Plan). 7) IPAC Lead will bring all information and recommendations from NRPH to the interdisciplinary meeting to assist with the planning of the contingency plan. Senior Administrator Call for an interdisciplinary meeting immediately to complete the Emergency Preparedness Checklist and to draft the Organizational Emergency Response Plan Review current Emergency Response Policies. A) Senior Administrator Ensure all departmental supervisors are on site during the disruption. Gather all information during meeting and take any recommendations from NRPH into account to create an organizational respon plan based on all contingencies for services involved. Organization response plan must be approved by the CEO and sent to Mir of Health of Long-Term Care as soon as possible. Work with the DOC or DOCS to draft a memo detailing the contingency plans and the notice of disruption to all staff within the 	
	□ Nutrition Manager	 Maintenance Manager/Supervisor/Project Lead Inform interdisciplinary team members the locations of the required supplies. Notify the external water contractor whether a delivery will be required that day for potable water. Erect the 100 gallon holding tanks outside to be filled by external contractor. Determine whether all internal water sources must be flushed and drained to remove contaminated water. Create a plan for water storage for toilet usage/flushing Create a plan to include hand wash stations on each floor and in the basement for both hot and cold-water access to prevent disruption in food preparation and handling. Provide a stack waterproof container to gather water for toilet usage ONLY Notify the Nutrition Manager and the IPAC Lead of the hand wash station locations. Notify staff that no communication should occur directly with the contractor. The project lead will be the only staff in regular communication with the contractor and provide updates to the Chief Warden who will disseminate the information appropriately. Immediately notify the Senior Administrator if the length of disruption may surpass the original estimated time frame, as an evacuation preparedness plan may be required if services are disrupted for an unacceptable and/or unknown length 	
		 b) DOC/DOCS Assist with creating a memo with the Senior Administrator to be distributed to staff. Ensure staff only use the potable water that has been assigned for use. Conduct immediate notification huddles to staff on each floor/unit that will be affected: Huddles must include the estimated length of the disruption, what services will be affected, the contingency plans in place, the communication that has occurred and to answer any follow up questions from staff. Inform staff that Hand Hygiene protocols must be strictly adhered to. Inform staff that they must continue to assist residents with HH protocols Ensure all floors/units are well stocked with disposable commode bags 	

	•	Complete audits with the help of the IPAC lead to ensure PPE usage, Hand Hygiene protocols and other infection	
		prevention and control practices are in place and staff are compliant.	
	C)	IPAC Lead	
	•	To assist with the organizational planning for all departments to ensure Infection Prevention and Control measures are implemented for all departments.	
	•	Gather samples of water from the required sources, label and keep in locked office until NRPH determines the need for	
	•	testing. The IPAC Lead will be in communication with the NRPH if any changes to the timeline of repair occur and once the	
		repair or services have been reinstated.	
	•	If an inspection occurs, the IPAC lead will ensure the organizational plan and the authorization plan from the NRPH is available for reference.	
	•	Complete necessary audits for IPAC.	
	D)	Nutrition Manager	
	•	Determine if any food that has been prepped or drinks that have been prepared with the possible contaminated water has been set aside, samples of each were taken, and then disposed of immediately.	
		 Detailed notes should be taken to determine what was made, how it was made and when a sample was taken and when the food and beverages have been discarded. 	
	•	Determine which services will be affected, i.e., food preparation, food handling	
		Ensure staff are aware not to use the contaminated water sources for cleaning	
		Determine the appropriate supplies needed to ensure access to potable water (warm and cold).	
		 Use of portable hand washing stations, warming drink dispensers with a no-hold nozzle, access to safe potable 	
		water that is drinkable and complaint with standards for food preparation and handling.	
	•	Work closely with maintenance to ensure that there is necessary stock of drinking water for all meals and snacks, i.e.	
		bottled water should be in gross stock.	
	•	Review the menu for that day and make necessary changes	
		Use of disposable dishware and utensils must be used as dishwasher will not be functioning.	
		 Ensure appropriate stock of disposable items are available. If not, an "911" order should be placed immediately. 	
	•	Ensure all food preparation has ceased if potable warm and cold water are not available during the disruption.	
	•	Ensure all sinks and wash areas are cleaned and disinfected using the clean safe water and appropriate food-grade	
		safe disinfectant prior to new food preparation has been initialized.	
	•	Ensure all beverage containers that could have been used with the contaminated water, have been set aside to be	
		cleaned appropriate using high heat and disinfectants.	
	E)	Environmental Services	
		Cleaning and disinfecting schedule should be increased to minimum x 2 a day.	
		 A new cleaning and disinfecting sign off sheet should be posted in the janitorial rooms to reflect the increase in cleaning frequency 	
	•	Water should be accessible for cleaning supplies i.e. washing the floors	
		Laundry Services	
	,	Additional linen, and towels should be pulled from stock as laundry services will be down for the duration of the	
		disruption	
	•	Laundry staff should either create a plan for increased laundry services the day before and/or after the disruption to ensure there is no large delay in replenishing laundered items.	
	•	Staff to quickly identify whether any linen, clothing or towels have been washed with the contaminated water, pending	
		NRPH recommendations, may require re-washing.	
	•	Therapeutic Recreation Supervisor	
	•	Must cease any activities that require food preparation for the duration of the disruption.	
	•	Must have therapeutic staff assist with hand hygiene protocols for residents pre and post activities.	

		Determine whether any activities have been conducted using the contaminated water.	
Concluding the Project / Restoring Regular Services	□ IPAC Lead □ Nutrition Manager □ Niagara Region Public Health □ Ministry of Health and Long-Term Care □ Senior Administrator □ Project Lead □ Niagara Region Public Health □ IPAC Lead □ DOC/DOCS □ Nutrition Manager	On some occasions an inspection may take place during the disruption by Niagara Region Public Health or after the disruption by Ministry of Health and Long-Term Care. Niagara Region Public Health may complete an inspection during the disruption to ensure that the organizational action plan that was set out is being followed while also ensuring the health and safety of the residents is maintained. The Ministry of Health and Long-Term Care may complete an inspection post-project to ensure that the action plan set out was followed. For inspections: The IPAC Lead and Nutrition Manager should have on hand the following documents (if required by the inspector): A copy of the completed Emergency Preparedness Checklist A copy of the Organizational plan A copy of the Meeting Minutes for Planning the Disruption Policies and Procedures associated with a planned disruption. Once the water contaminated has ended, NRPH must be notified. The Chief Warden is to be notified and from there will notify the DOC/DOCS, Nutrition Manager and IPAC Lead. NRPH must provide the authorization to restore any services that may have been ceased (i.e. food preparation and handling). Possible samples of water may be required, pending NRPH requests. DOC/DOCS will notify the front-line staff of any services that are restored, once authorization is received. Maintenance and delegated staff are to flush all the water lines at the sinks and bathtubs for a minimum of 20 seconds before use.	
		 Nutrition Manager is to notify staff and implement restoring of services based on contingency plan and accessibility to staff and time. 	
Post Project Debrief Section	□Senior Administrator	The Senior Administrator will call for a debrief interdisciplinary meetings for all involved in the planned disruption. The following will be discussed at minimum: Summary of the Disruption What went well What needed improvements Any amendments required to the Policies Any inspections that occurred	

Δ.	ditio	nal	Comments

Checklist Completed Date:	
Checklist Complete By:	



REVISIONS

Revision	Date	Changes	Requested By
1.0	Sep2024	Rebranding & reformatting	F. Akano



REVIEW

Review Date	Reviewed By	Review Date	Reviewed By
Jul2024	R. Green, F. Akano		



MANUAL: PEACE TIME DISASTER

AND EMERGENCY

SAFETY PLAN RESPONSE

MANUAL

SUBJECT: MISSING RESIDENT/TENANT

(CODE YELLOW)

DISTRIBUTION: ALL DEPARTMENTS NUMBER: PT-P-11

APPROVAL: DATE: JANUARY 2011

PROCEDURE

Although numerous measures are in place to prevent residents from eloping from the Home, the potential still exists for a resident to go missing. The following is the procedure to locate a resident/tenant as quickly as possible.

RESPONSE IN LONG-TERM CARE

Roles and Responsibilities

Registered Staff

- When a resident is suspected missing, check the sign out binder.
- Call reception to see if the resident was seen or if they were signed out.
- Form search teams of employees and search the Home area. Begin a systematic search of each room. Start at the far end of each corridor and work towards the center. Search all rooms including bathrooms, tub-room, utility rooms, living/dining areas, kitchen and storage areas.
- Registered staff is to remain at the Nurses' Station to monitor corridors.
- Perform a visual check of outside seating areas.
- Once all wings have been checked thoroughly, assign staff team to check the basement, including non-resident areas, offices and corridors.
- If resident is not located call Supportive Housing Cell and ask for assistance with search of apartment and wellness suite buildings.
- Telephone the family to enquire if the resident is visiting them. If not, inform them the resident is missing.
- Obtain Code Yellow (Missing Resident) Checklist from Nurses Station.
- Inform the Director of Care/Delegate. Director of Care/Delegate announces Code Yellow over the Paging System.
- Make four (4) copies of resident picture obtained from MAR for the search team and provide written copy of who last saw the resident, when, where and what the resident is wearing with the copy of the photo.
- When Code Yellow is resolved, document and submit an incident report and Code Yellow Checklist to Director of Care/Delegate.



Director of Care/Delegate

• Director of Care/Delegate announces Code Yellow:

"CODE YELLOW, NAME OF RESIDENT" (repeat three times)

- Obtain a Code Yellow package from the emergency manual. This will include checklist and maps of the building.
- If the resident is still missing after all internal areas are searched, then Director of Care/Delegate to announce Stage II Code Yellow search of outside grounds:

"CODE YELLOW STAGE II SEARCH OF OUTSIDE GROUNDS" (repeat three times)

- Two teams of two staff to be assigned by Director of Care/Delegate. Staff to exit building by the front door and walk around the building checking all parking lot areas. Report findings to Director of Care/Delegate.
- Notify CEO/Delegate.
- Contact the Niagara Regional Police giving the name of the resident, a description, including when and where last seen and what the resident was wearing. Have picture and maps of building and grounds available for the Police to refer to and use upon their arrival. Police will notify local hospitals, etc. Contact information will be located in the External Resource List located in the Peace Time Disaster and Emergency Safety Plan Response Manual.
- Notify the MOLTC and complete Critical Incident report (online).
- Activate "Fan Out System" if required.
- Consult with emergency services to decide when to halt facility search activity.
- Notify Medical Director.
- At any time during the search process, when the resident is located or when the Home search has been discontinued (based on direction from CEO/Delegate, Charge Nurse or Police) announce Code Yellow resolved:

"CODE YELLOW RESOLVED" (repeat three times)

All Employees

- When Code Yellow announced, all nursing staff return to their assigned work area.
- All other employees report to their assigned areas (e.g., laundry services report to laundry area, food services to the main kitchen area).
- Employees in common areas report to the Personnel Assignment Centre for direction. Charge Nurse to assign duties, staff to monitor front lobby and exit doors. Staff to use walkie talkies for communicating.

Housekeeping/Laundry Staff

- Systematically search laundry areas.
- Report finding to Charge Nurse. After hours Charge Nurse to assign staff to check these areas.



Food Services Staff

- Form search teams to search the kitchen, corridor outside the kitchen, area between the kitchen and delivery areas and elevator.
- Ensure all rooms, including locked rooms, are checked.
- Send one staff to each of the stairways to check the whole stair area up and down stairs.
- Send remaining staff to help the nursing staff.
- Report findings to Charge Nurse. After hours Charge Nurse to assign staff to check above areas.

RESPONSE IN SUPPORTIVE HOUSING

Roles and Responsibilities

Supportive Housing Manager/Team Leader

- When a tenant is suspected missing, call tenant's apartment and if no answer, go to their apartment and search thoroughly.
- Begin a systematic search of common areas. Search all rooms including bathrooms, tub rooms, utility rooms, kitchen, and storage areas.
- Search the long-term care (LTC) home, especially common areas where programs may be happening.
- Tell LTC staff that you are looking for a tenant (take client fact sheet with you to show photo).
- Call Supportive Housing Manager if after hours.
- Make 4 copies of tenant picture obtained from fact sheet binder for the search team and provide written copy of who last saw the tenant, when, where and what the tenant is wearing with the copy of the photo.
- Perform a visual check of outside seating areas.
- Ask other tenants if they have seen the missing tenant.
- Call Tenant Council Chair and ask for help with search.
- Knock on each apartment door in each building and ask if anyone has seen the tenant you are looking for.
- If tenant is still not found, determine who saw the tenant last, when and where, and what the tenant was wearing.
- Telephone the family to enquire if the tenant is visiting them. If not, inform them the tenant is missing and ask if tenant is registered with Safely Home.
- Obtain Code Yellow (Missing Resident) Checklist from the Peace Time Disaster and Emergency Safety Plan Response Manual.
- If the resident is still missing after all internal areas are searched, then Supportive Housing Manager/Delegate to announce Stage II Code Yellow - search of outside grounds:

"CODE YELLOW STAGE II SEARCH OF OUTSIDE GROUNDS"

 Contact Supportive Housing Manager/Team Leader for assistance with searching the apartments the grounds, if not already involved.



- Two staff to be assigned by Supportive Housing Manager. Staff to exit building by the front door and walk around all buildings checking all parking lot areas. Report findings to Supportive Housing Manager.
- Notify CEO/Delegate.
- Contact the Niagara Regional Police giving the name of the tenant, a description, including when and where last seen and what the tenant was wearing and if tenant registered with Safely Home. Have picture and maps of building and grounds available for the Police to refer to and use upon their arrival. Police will notify local hospitals, etc. Contact information will be located in the Outside Resource List, located in the Peace Time Disaster and Emergency Safety Plan Response Manual.
- Activate "Fan Out System" if required.
- Consult with emergency services to decide when to halt facility search activity.
- At any time during the search process, when the tenant is located or when the building search has been discontinued (based on direction from CEO or delegate, Supportive Housing Manager, or Police) announce Code Yellow resolved.

"CODE YELLOW RESOLVED"

• When Code Yellow is resolved, document and submit an incident report and Code Yellow Checklist to Supportive Housing Manager.

Supportive Housing Staff

- When Code Yellow announced, all Supportive Housing staff report to Supportive Housing Manager/Delegate.
- Supportive Housing Manager to assign duties, staff to use walkie talkies for communicating.

CROSS REFERENCE

- Appendix 10: Code Yellow (Missing Resident) Checklist
- Fan Out List
- Fan Out System

All located in the Peace Time Disaster and Emergency Safety Plan Response Manual



REVISIONS

Revision	Date	Changes	Requested By
1.0	Sep2024	Rebranding & Reformatting	F. Akano



REVIEW

Review Date	Reviewed By	Review Date	Reviewed By
Sep2022	F. Akano		-
Jul2024	T. Siemens, F. Akano		



MANUAL:

APPROVAL:

PEACE TIME DISASTER

SUBJECT: POWER FAILURE

AND EMERGENCY

SAFETY PLAN RESPONSE

MANUAL

DISTRIBUTION: ALL DEPARTMENTS

NUMBER: PT-P-12

DATE:

JANUARY 2011

POLICY

In the event of a power failure, the auxiliary generator will operate red electrical, orange outlets located in the hallways of each wing of the long-term care home. The fire alarm has a 24-hour battery backup. The emergency lights will function for 30 minutes to 2½ hours.

PROCEDURE

RESPONSE IN LONG-TERM CARE

Roles and Responsibilities

CEO/Delegate

- Order contingencies or evacuation based on time of day, time of year and probable duration.
- Consult with Maintenance Manager on probable duration of the outage.
- Authorizes any announcements or messages.

Maintenance Manager/Maintenance Person

- Monitor the propane levels and determine hours of use left in tanks for emergency
- Sump pumps affected must be monitored and supplied with power when needed.
- Ensure proper operation of auxiliary generator.
- Contact Alectra Utilities for information on probable duration of the outage.
- Determine need and availability of additional generators.
- Keep CEO/Delegate informed about the situation.

Nutrition Manager

- Contact food supplier(s) to develop suitable response.
- In extended power failure, arrange for daily deliver of perishable food items.

Food Services

- Prepare alternate meal of juice or milk, sandwich platters, available desserts.
- Use disposable dishes.

POWER FAILURE Page 1 of 4



Communications

- Any announcements or messages are authorized by the CEO/Delegate.
- Announcement or message:

"Power Failure Contingency Plan now in effect until (TIME). Report to Charge Nurse for specific instructions."

Supplies Repository

 All power outage supplies will be located in the Custodian room across from Nurses' Station.

RESPONSE IN SUPPORTIVE HOUSING

Roles and Responsibilities

CEO/Delegate

- Consult with Maintenance Manager on probable duration of the outage.
- Order contingencies or evacuation based on time of day, time of year and probable duration.
- Authorizes any announcements or messages.

Maintenance Manager/Maintenance Person

- Contact Fire Alarm monitoring company (FMC) to inform of power outage.
- Contact Alectra Utilities for information on probable duration of the outage.
- Determine need and availability of generators.
- Keep CEO/Delegate informed about the situation.
- When power is restored, the following pumps need to be checked to ensure they are functioning:
 - Air makeup pump
 - Heat pump
 - o Circulating water pump

Communications

- Any announcements or messages are authorized by the CEO/Delegate.
- Initiate Tenant volunteers for assistance with communication.

CROSS REFERENCE

PT-P-03: Emergency Evacuation Plan Policy located in the Peace Time Disaster and Emergency Safety Plan Response Manual

POWER FAILURE Page 2 of 4



REVISIONS

Revision	Date	Changes	Requested By
1.0	Sep2024	Rebranding & reformatting	F. Akano

POWER FAILURE Page 3 of 4



REVIEW

Sep2022 F. Akano Jul2024 F. Akano	Review Date	Reviewed By	Review Date	Reviewed By
	Sep2022			
		F. Akano		

POWER FAILURE Page 4 of 4



MANUAL: PEACE TIME DISASTER SUBJECT: RECEPTION OF RESIDENTS

AND EMERGENCY FROM OTHER HOMES IN

SAFETY PLAN RESPONSE EMERGENCY

MANUAL

DISTRIBUTION: ALL DEPARTMENTS NUMBER: PT-P-13

APPROVAL: DATE: JANUARY 2011

POLICY

Reciprocal agreements between long-term care homes exist to temporarily accept residents who had to be evacuated from their own home (see Niagara Long-Term Care Facilities Collaborative Emergency Shelter Plan located in the Peace Time Disaster and Emergency Safety Plan Response Manual). These are short-term relocations and usually staff from the home will be assigned to the relocated residents.

Getting the residents settled as quickly as possible is the object of these procedures.

PROCEDURE

Roles and Responsibilities

CEO/Delegate

- Receive call from evacuating facility.
- Notify Director of Care/Delegate.
- Determine if additional staff from various departments are required and will initiate their call-in by contacting department supervisors.

Director Of Care/Delegate

- Set up reception at the main entrance.
- Retrieve reception plan from Main Office.
- When evacuees arrive, record:
 - o Resident name and number
 - Location assigned in home
 - Medications and records received
 - Method of transportation (ambulance, bus)
 - Preliminary assessment to identify any pre-existing conditions or in-transit relapses that require prompt medical or nursing intervention
 - o Any food allergies, dietary requirements, etc.

Charge Nurse

- Get evacuee settled as soon as possible.
- Orient staff from other home.
- Assist as necessary.



Communications

• Instructions on specific requirements to various departments will be sent by CEO/Delegate through department supervisors

CROSS REFERENCE

Niagara Long-Term Care Facilities Collaborative Emergency Shelter Plan located in the Peace Time Disaster and Emergency Safety Plan Response Manual



REVISIONS

Revision	Date	Changes	Requested By
1.0	Sep2024	Rebranding & reformatting	F. Akako



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Sep2022	F. Akano		-
Jul2024	F. Akano		



MANUAL: PEACE TIME DISASTER SUBJECT: TELEPHONE SYSTEM

AND EMERGENCY

SAFETY PLAN RESPONSE

MANUAL

DISTRIBUTION: ALL DEPARTMENTS NUMBER: PT-P-14

APPROVAL: JANUARY 2011

BACKGROUND

The telephone system is comprised of two subsystems: an internal and external system. The internal system requires power to operate. The battery backup will normally operate the phones in LTC for up to three hours in the case of a power failure. The internal phone system will only fail if, for some reason, the power to it is cut or there is a problem with the system itself.

FAILURE

In the event of an internal telephone system failure:

- Cell phones can be used for external communication.
- The Fire System Phone in LTC and cell phones can be used internally.
- In an emergency, a resident or tenant's telephone may be used if not connected to the system.

The external system is comprised of the lines for incoming and outgoing calls. A failure of the external system is usually caused by the line being cut or a major problem at the switching centre.

PROCEDURE

RESPONSE IN LONG TERM CARE

Internal Telephone System

Maintenance Manager/Maintenance Person

- Assess situation and consult with Charge Nurse.
- Contact appropriate contractor.
- Inform CEO/Delegate of situation and probable duration of situation.
- Keep CEO/Delegate informed of progress.
- Inform Director of Finance and/or Assistant Director of Finance.

External Telephone System

Maintenance Manager/Maintenance Person

- Inform Charge Nurse.
- Inform CEO/Delegate of situation.
- Inform Director of Finance and/or Assistant Director of Finance.



Charge Nurse

- Use cell phone to call Maintenance Manager/Maintenance Person for report on situation.
- Inform nursing staff:
 - External communication has been cut.
 - Set up cellular phone including cellular phone list (speed dial numbers will not work).

RESPONSE IN SUPPORTIVE HOUSING

Internal Telephone System

Maintenance Manager/Maintenance Person

- Assess situation and consult with Supportive Housing Manager.
- Contact appropriate contractor.
- Inform CEO/Delegate of situation and probable duration of situation.
- Keep CEO/Delegate informed of progress.
- Inform Director of Finance and/or Assistant Director of Finance.

External Telephone System

Maintenance Manager

- Inform Supportive Housing Manager/Delegate.
- Inform CEO/Delegate of situation.
- Inform Director of Finance and/or Assistant Director of Finance.

Supportive Housing Manager

- Use cell phone and call Maintenance Manager for report on situation.
- Inform Supportive Housing staff:
 - o External communication has been cut.
 - o Set up cellular phone including cellular phone list (speed dial numbers will not work).
 - Contact all medical alarm service providers and inform them of the telephone system failure.

Supportive Housing Staff

- Notify all clients using a medical alarm service of the telephone system failure.
- During a telephone system failure, clients needing medical alarm service will need a safety check every two hours.



REVISIONS

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Sep2022	F. Akano		-
Jul2024	F. Akano		



MANUAL: PEACE TIME DISASTER SUBJECT: THREAT OF VIOLENCE

AND EMERGENCY

SAFETY PLAN RESPONSE

MANUAL

DISTRIBUTION: ALL DEPARTMENTS NUMBER: PT-P-15

APPROVAL: DATE: JANUARY 2011

POLICY

An employee who is subjected to a threat of violence needs to take actions to protect themselves and residents/tenants. A threat may come from a resident/tenant or someone else (other employee, visitor or person off the street).

The threat of a violent situation is one that requires the on-site senior staff (CEO/Senior Administrator Long-Term Care/Director of Care/Supportive Housing Manager) to take immediate action. Once assistance has been sent to the area and the police contacted (if threat is from "others") the CEO/Delegate should be notified, if not already informed.

PROCEDURE

Threats from a Resident or Tenant

- Follow Radiant Care policy and procedure regarding prevention and management of aggressive behaviour.
- If these measures prove to be insufficient, actions to obtain assistance to protect yourself and the other residents/tenants should be undertaken. If unable to contain a threat from a resident/tenant:
 - o Pull nurse call bell (if available)
 - Call for help from co-workers

Threats from "Others"

- If the threat is posed from someone other than a resident/tenant, contact Director of Care/Supportive Housing Manager/Delegate, who will call the police.
- Measures to protect yourself and residents/tenants should be undertaken in the interim
 - o Call for help from co-workers if needed
- Director of Care/Supportive Housing Manager/Delegate will inform the CEO/Delegate.

Assisting Coworkers in a Threatening Situation

When you get a call to provide assistance during a threatening situation:

- Enter area cautiously; you don't want to surprise the person.
- Assess the situation to determine if resident/tenant and staff can be removed from danger area.
- Calmly and quietly remove residents/tenants from danger area.

For more information on workplace violence, please refer to the Workplace Violence and Harassment Prevention Policy and Program located in the Administration Manual.

THREAT OF VIOLENCE Page 1 of 4



CROSS REFERENCE

1-P-26: Workplace Violence and Harassment Prevention Policy and Program located in the Administration Manual

THREAT OF VIOLENCE Page 2 of 4



REVISIONS

Revision	Date	Changes	Requested By
1.0	Sep2024	Rebranding and reformatting; Senior Administrator updated to Senior Administrator Long-Term Care; Operations Manual updated to Administration Manual	F. Akano

THREAT OF VIOLENCE Page 3 of 4



REVIEW

Review Date	Reviewed By	Review Date	Reviewed By
Sep2022	F. Akano		-
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APPENDICES

APPENDIX 1

Criminal Code

265 (1) A person commits an assault when:

- a. Without the consent of another person, he/she applies force intentionally to that other person, directly or indirectly.
- b. He/she attempts or threatens, by act or gesture, to apply force to another person, if he/she has, or causes that other person to believe upon reasonable grounds present ability to affect his/her purpose.
- c. While openly wearing or carrying a weapon or imitation thereof, he/she accosts or impedes another person or begs.
- 2) This section applies to all forms of assault, including a sexual assault with a weapon, threats to a third party or causing bodily harm and aggravated sexual assault.
- 3) For the purposes of this section, no consent is obtained where the complainant submits or does not resist by reason of:
 - a) the application of force to the complainant or to a person other than the complainant,
 - b) Threats or the fear of the application of force of the complainant or to a person other than the complainant,
 - c) fraud; or,
 - d) the exercise of authority.

The Criminal Code of Canada defines the types of Assault under Section 265:

- I. Common Assault (i.e., push, shove, slap)
- II. Assault with a weapon causing bodily harm (i.e., carries, uses or threatens to use weapon or imitation. Injury or bodily harm must be more than transient or trifling in nature).
- III. Aggravated Assault (i.e., wounds, maims, disfigures, endangers life of the complainant).

Reviewed: July 2024

APPENDIX 2

Responsibility of Agency Staff

- 1. When a client is disruptive, belligerent, aggressive, abusive or resistant to care, and/or behaviour is detrimental to their well-being or the well-being of others, home personnel directly involved with the client must attempt to determine the reasons for the action and with the client and/or significant others, develop a plan of care. The agency staff must complete an assessment which must include a review of the client's behaviour with their physician.
- 2. Depending on the situation, the agency staff should suspend care temporarily when the client is abusive (verbally or physically) and/or resistant and uncooperative.
- 3. The agency staff will report any signs and/or symptoms of anxiety and/or aggressive to their supervisor (delegate) immediately as they appear.
- 4. The Supervisor/delegate will review the agency staff's observations and plan of action and give direction and support to the agency staff
- 5. When a client has been identified as aggressive or violent, a notation will be made on the client's care plan.

Revised: July 2024

APPENDIX 3

Documentation

- 1. All incidents/occurrences of aggressive client behaviour shall be documented fully by:
 - Agency staff who has been abused/assaulted
 - Any other witnesses
 - Staff having knowledge of abuse/assault
 - Supervisor (or delegate)
- 2. Documentation must include:
 - What happened (be exact)
 - Where it happened
 - When it happened
 - Who was involved
 - Why it happened (if precipitating cause known)
- 3. Documentation must be copied to:
 - Director of Care/Supportive Housing Manager
 - Senior Administrator Long-Term Care
 - Chief Executive Officer

Revised: July 2024

Assault Support Plan

- 1. The employee who suffers an assault must notify the Director of Care/Delegate as quickly as possible after the assault has occurred.
- 2. The Director of Care/Delegate will arrange for treatment (if required) and support for the assaulted employee.
- 3. The Director of Care/Delegate, will gather names, addresses and telephone numbers of all persons who witnessed the assault, including that of the perpetrator, plus their date of birth.
- 4. The decision to notify police and lay an assault charge will be made by the affected employee, following discussion with the Director of Care/Delegate.
- 5. The police may be contacted by the Director of Care/Delegate and advised of the circumstances, but the affected employee lays the charge against the perpetrator.
- 6. The affected employee must complete the Employee Incident Report detailing what happened, who was involved and why it happened (if the precipitating cause is known).
- 7. The assaulted employee and employee who witnessed the incident may be asked to testify to circumstances in court.

Revised: July 2024

Distribution of Peace Time Disaster & Emergency Safety Plan Response Manual

- 1. Administration Office 1 Tabor Drive
- 2. Systems 24-7 (electronic) accessible to all staff

Revised: July 2024

Radiant Care Air Exclusion Checklist

Location	Person Responsible	Count Completed & Area Secured	Name of Person Reporting
Resident Rooms	Maintenance		
Common Areas	Maintenance		
Kitchen	Maintenance		
Laundry	Maintenance		
Signature of Personnel Assignment Centre Coordinator		Date	

Reviewed: July 2024

DATE:

Staff Nominal Roll

NAME	

Reviewed: July 2024

Resident Nominal Roll

NAME	ACCOUNTED FOR

Reviewed: July 2024

Bomb Threat Check List

If you receive a bomb threat, do the following: remain calm and courteous, and obtain as much information as possible.

Telephone N	lumber o	of Caller Ider	ntified: _				
Date and Tin	ne Call F	Received:					
CALLER'S II	DENTITY	<u>′</u>					
Male Fe	male	Race (spe	ecify)		Age	(approx.)	
Accent			Spee	ech Impe	diments		
TIME AND C	RIGIN C	OF THE CALI	<u>L</u>				
Local FAX		istance	Booth	lr	iternet	Cell Phone	!
ASK Where is the	bomb lo	ocated?					
e.g. What pa	ırt of the	building is if	t in? Is it	in a resid	lent area?		
Floor		Room					
When will it	explode'	?					
What does it	look lik	e?					
VOICE CHAI			High Pitch	ned De	ep District	Distorted	
SPEECH: Ra	aspy	Pleasant	Stutter	Nasal	Intoxicated	Familiar	Slurred
LANGUAGE SPOKEN/GRAMMAR English Other (specify)							
English with	accent _						
Excellent	Good	Fair	Poor	Foul			
Rational Coherent Deliberate Righteous		Angry Irrational Incoherent Emotional Laughing		Street Factory Party At Other (s	machines Machines mosphere pecify)	Airplanes Trains	
Other:							

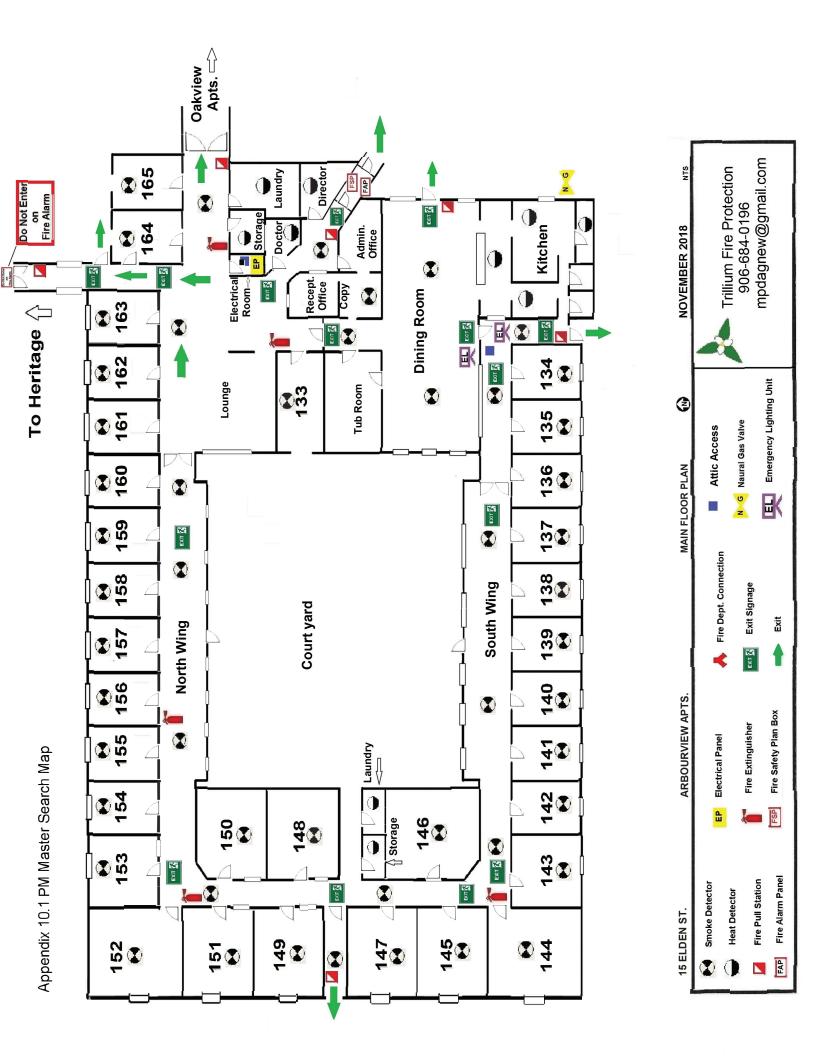
APPENDIX 10 CODE YELLOW (MISSING RESIDENT) CHECKLIST

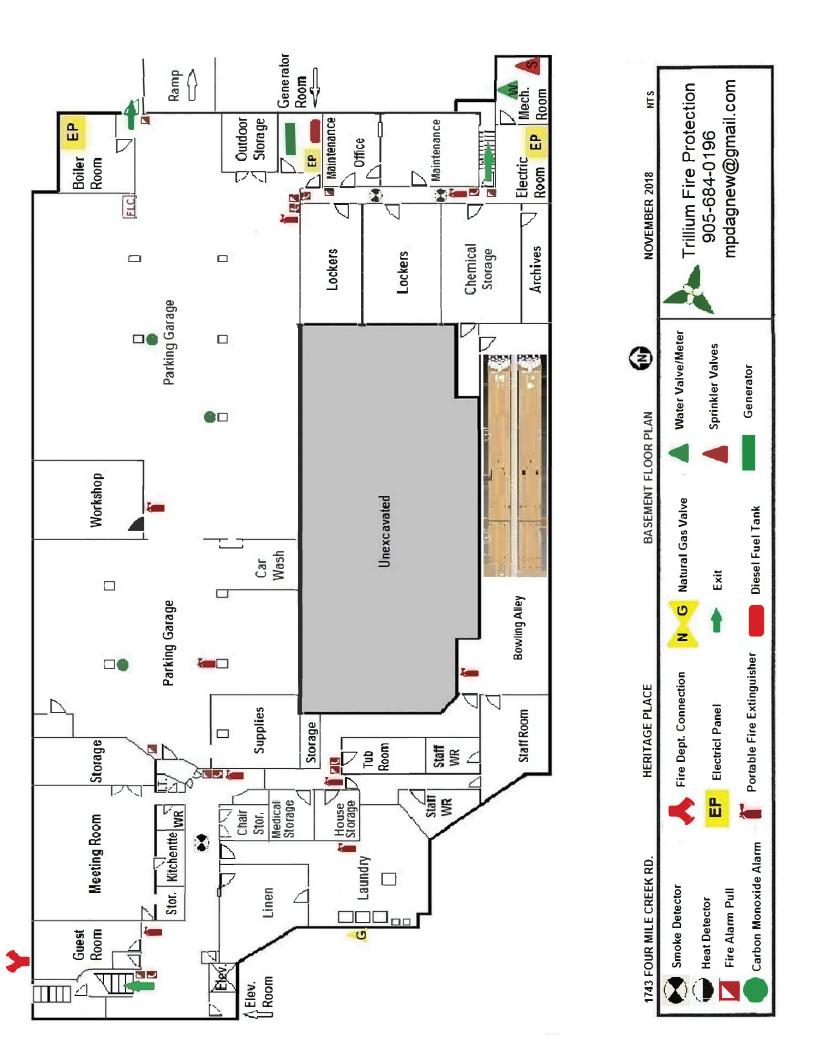
Resident:	
Date & Time:	
Date & Time.	

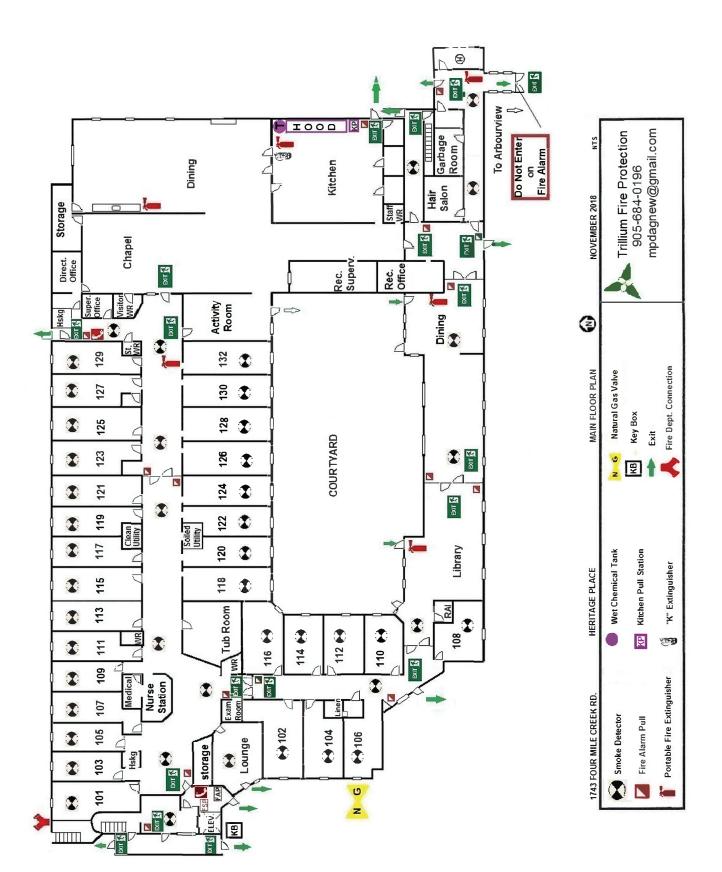
No.	Checklist	Nurse Initial
1.	Registered Nurse (RN) - when a resident suspected missing:	
	If Director of Care (DOC) is on site, inform right away	
	 Check the sign-out binder and/or if reception open, call to inquire if the resident has been seen recently or has gone out with family/friends 	
	If the resident is still NOT found, determine who saw the resident last,	
	when and where, and what the resident was wearing.	
	Call the SDM/family/significant other to inquire if the resident is visiting them. If not, inform them the resident is missing.	
2.	If the resident has not been seen or gone out, the RN/delegate will	
	announce "Code Yellow, Resident name" 3 times over the Fire System	
	Phone.	
	All nursing employees will remain on the unit and search the entire	
	unit.	
	 Dietary employees will: Search the kitchen area/elevator and delivery area 	
	 Search the kitchen area/elevator and delivery area Send one employee to check the stairways 	
	 Remaining staff will report to Great Room and wait for direction from RN 	
	All other employees will report to their assigned areas; e.g.,	
	laundry. Employees in common areas will report to either the:	
	Nurses Station (at Radiant Care Pleasant Manor)	
	Great Room (at Radiant Care Tabor Manor) and will manitar front labby and exit deers.	
	 and will monitor front lobby and exit doors RN/delegate will form search teams of employees. These teams will 	
	complete a systematic search of each room, starting at the far end	
	of each hallway and work toward the center of the home. Remind	
	teams to search ALL rooms including bathrooms, tub rooms, utility	
	rooms, closets, dining areas, etc.	
	All staff will report findings to the RN/delegate.	
	After hours, the RN in charge will also assign employees to:	
	Search laundry areas	
	Search the kitchen, corridor outside the kitchen and the area	
	between the kitchen and delivery areas and elevator	

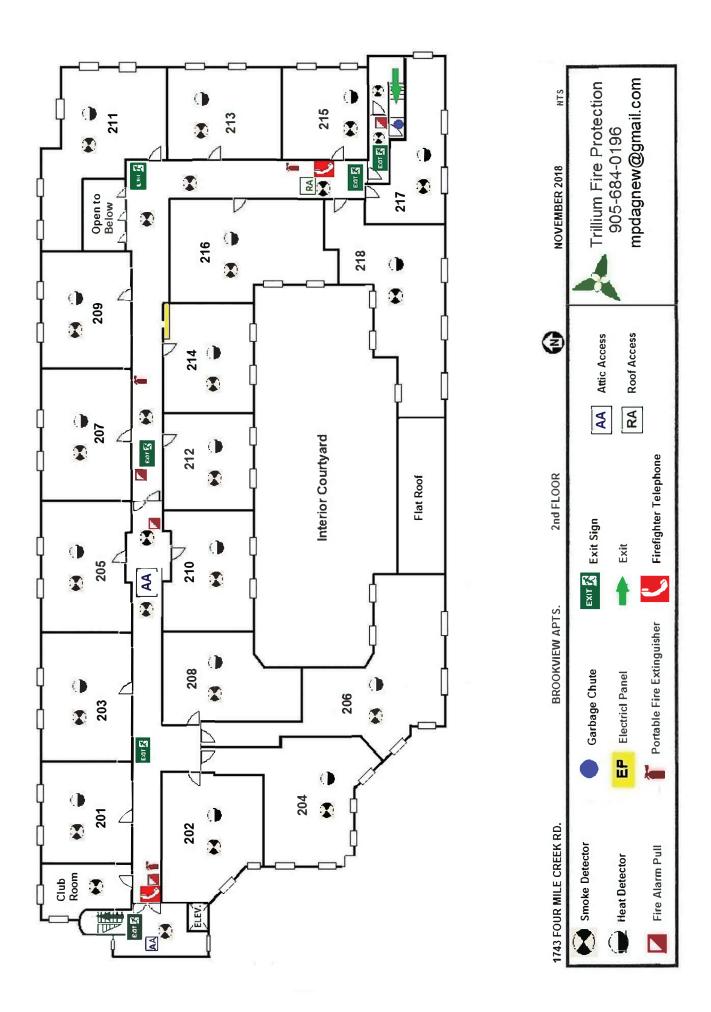
No.	Checklist	Nurse Initial
3.	Once search has been completed and all employees have reported to the RN, assign a team to check the basement, including non-resident areas, offices, corridors and outside seating areas.	
4.	If resident is NOT located, call Supportive Housing and ask for assistance with a search of other buildings: Radiant Care Pleasant Manor cell #: 289-241-2360 Radiant Care Tabor Manor cell #: 289-241-9256 Provide resident photo for Supportive Housing employees and ask them to report their findings to RN/delegate after the search is completed. If the Director of Care is not on site or is off, notify at this time.	
6.	 After all internal areas are searched and the resident is still missing, the RN/delegate will announce "Code Yellow, Name of the Resident, Stage 2" 3 times over the Fire System Phone. Make four (4) copies of the resident's picture (EMAR or resident chart) for the search team and also provide them with a written copy of who saw the resident last, when, where and what the resident is wearing. Create two (2) teams of two (2) employees. Mark the Master Search Map (PM = Appendix 10.1; TM = Appendix 10.2) with names of the searchers assigned. The employee teams will exit the building by the front door and walk around the building, checking all parking lot areas. Employees will report findings to the RN/delegate. 	
7.	 If the resident is still NOT found, the DOC/delegate will: Notify the Senior Administrator Long-Term Care/delegate, who will then notify Chief Executive Officer. Notify the Police and provide the name of the resident, a description including when and where last seen and what the resident was wearing. Have pictures and maps of the building and grounds available for the police to refer to and use upon their arrival. Activate "Fan Out Emergency" if required. Notify the Medical Director for medical emergencies only. DOC/delegate will consult with Police/emergency services when to halt facility search. 	
8	At any time during the search process, when the resident is located or when the Home search has been discontinued (based on direction from Senior Administrator Long-Term Care/delegate, DOC/delegate or Police), RN/delegate will announce "Code Yellow resolved" 3 times over the Fire System Phone.	

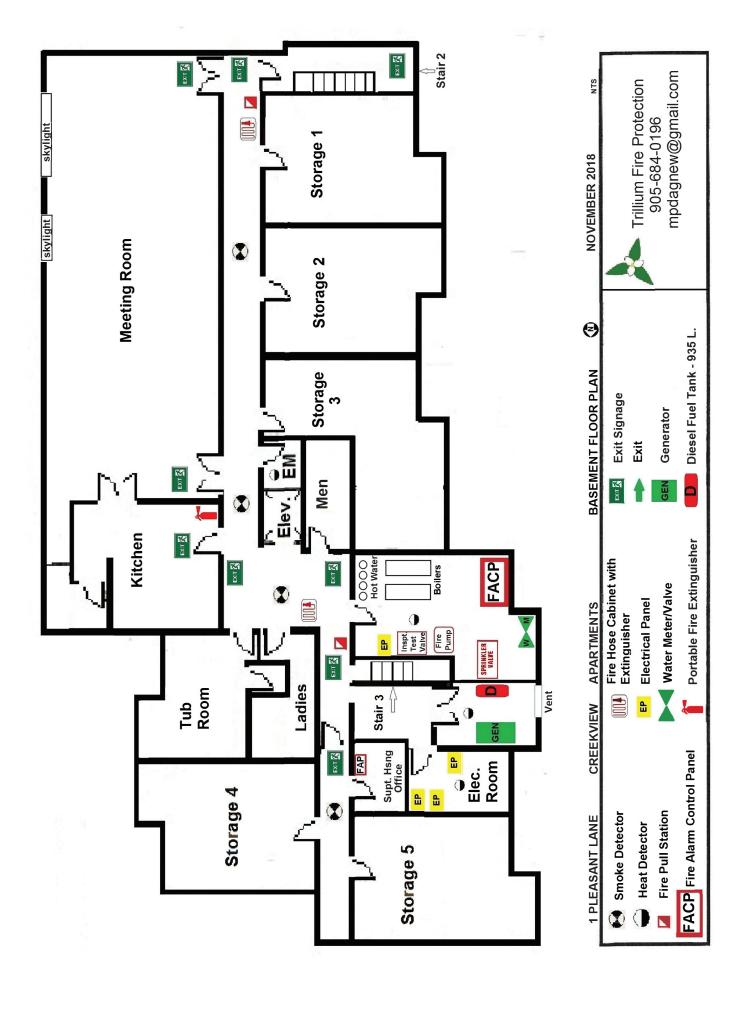
When the Code Yellow is resolved, the RN in charge will document, complete incident report in risk management and this checklist, and provide them to the DOC.

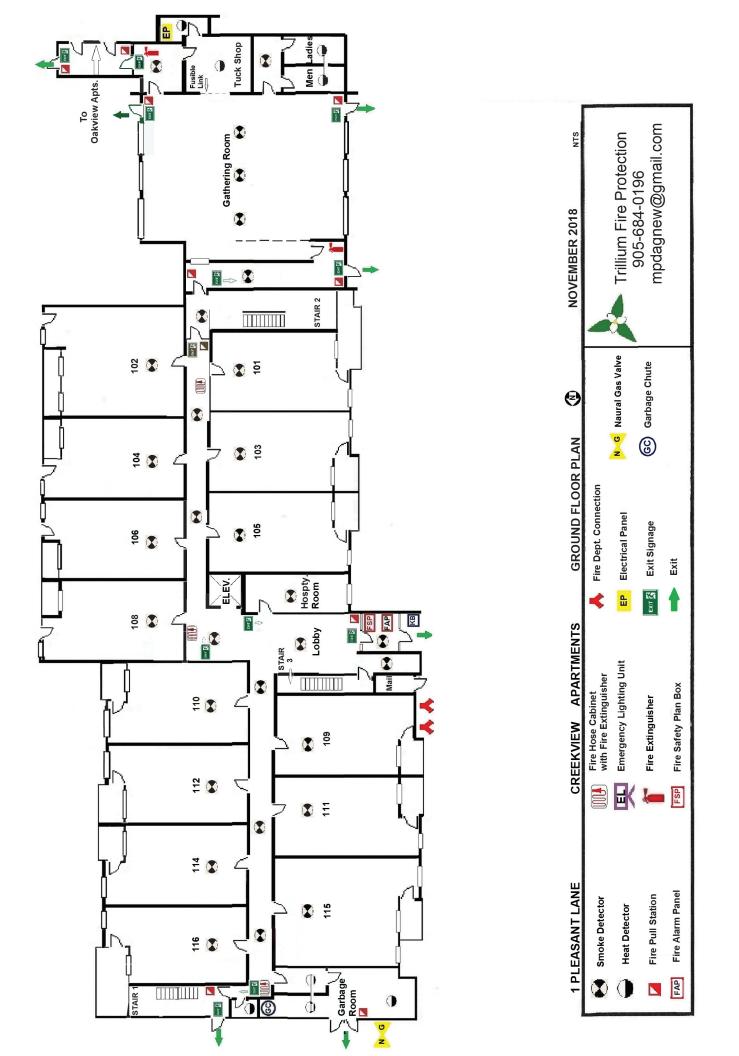


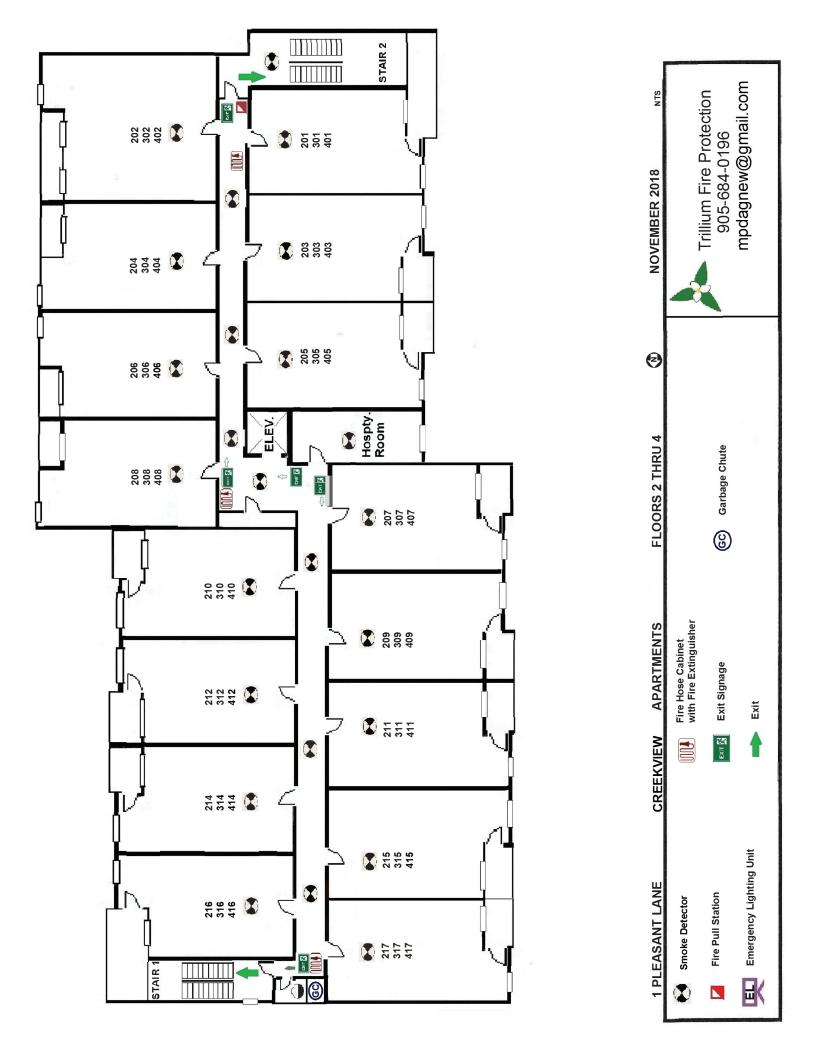


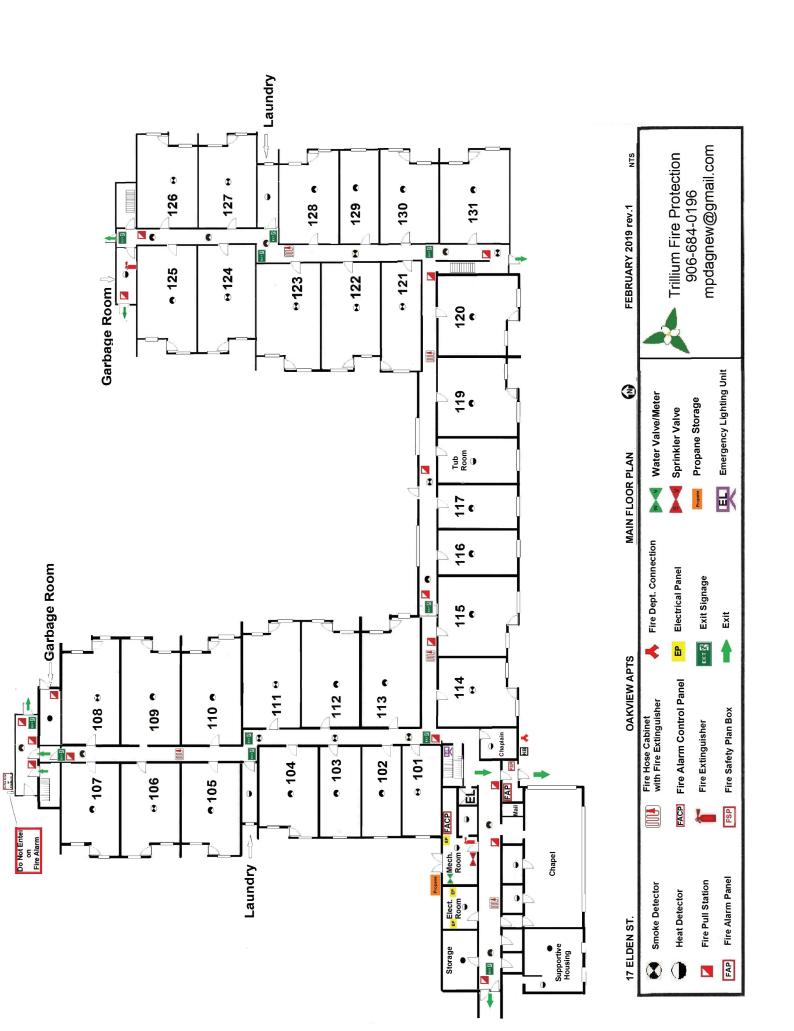


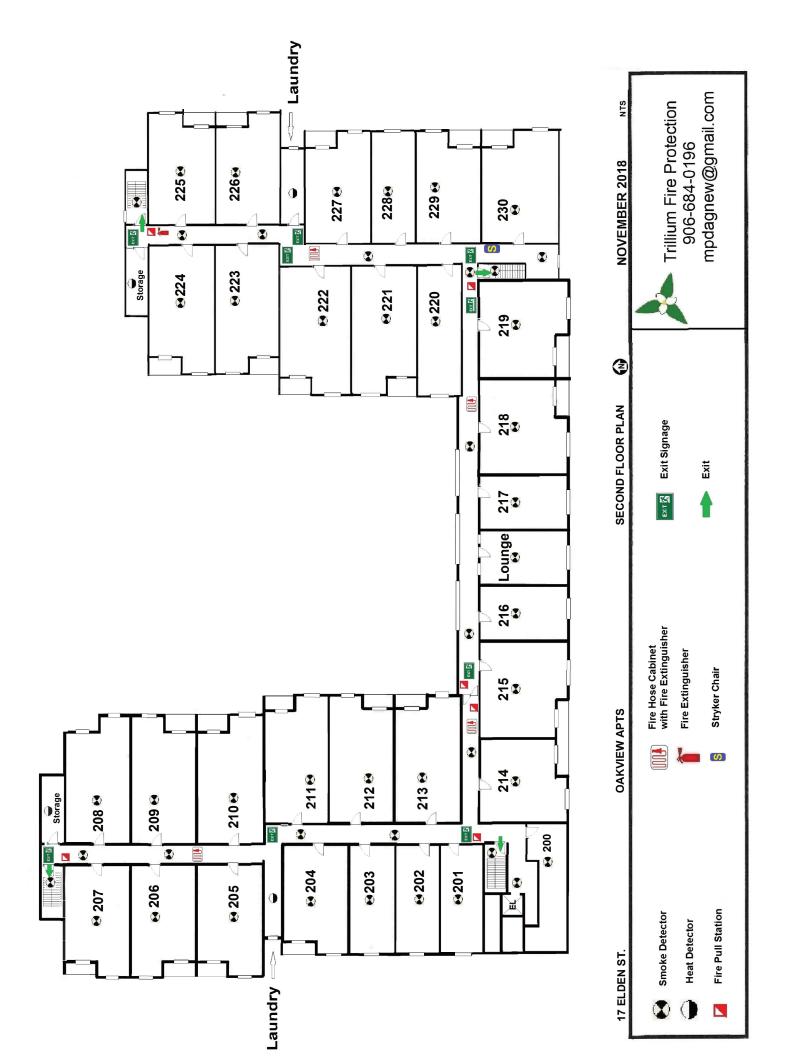


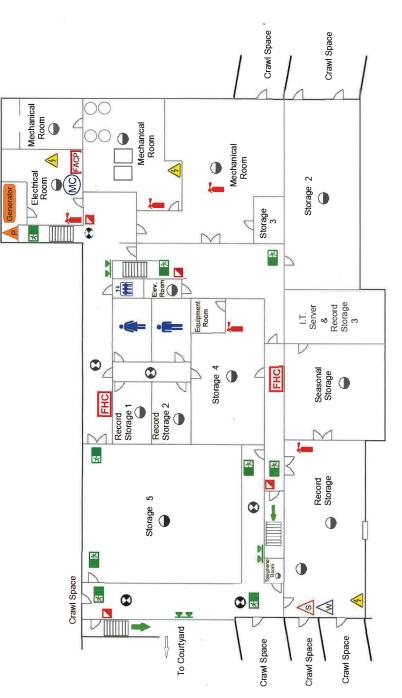




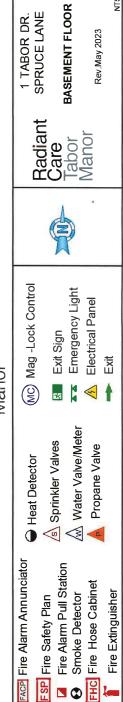


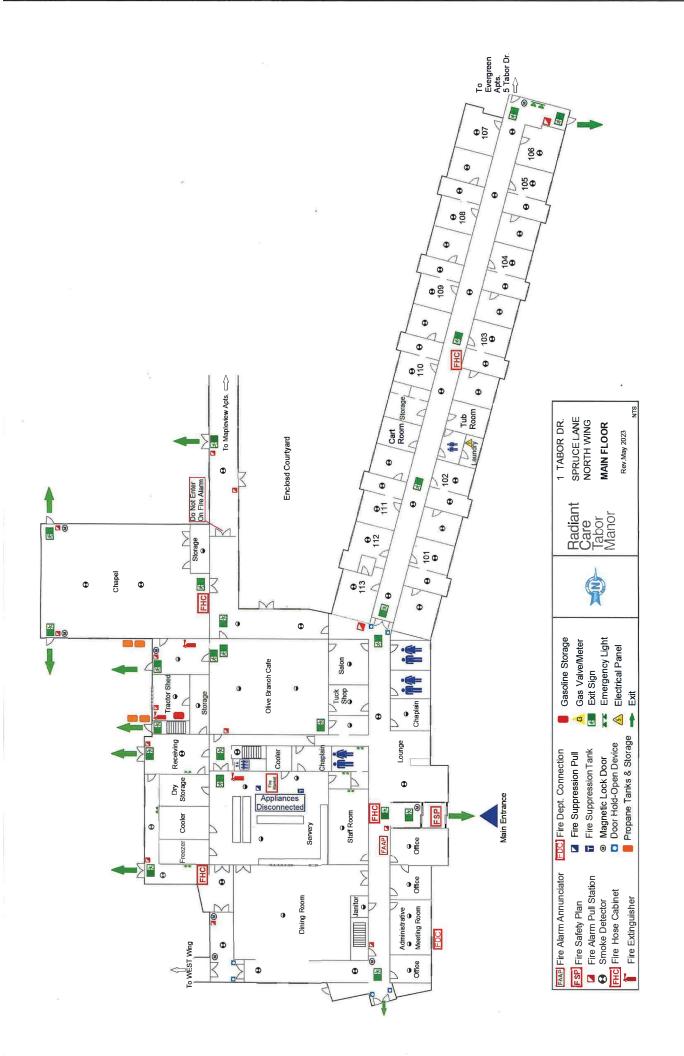




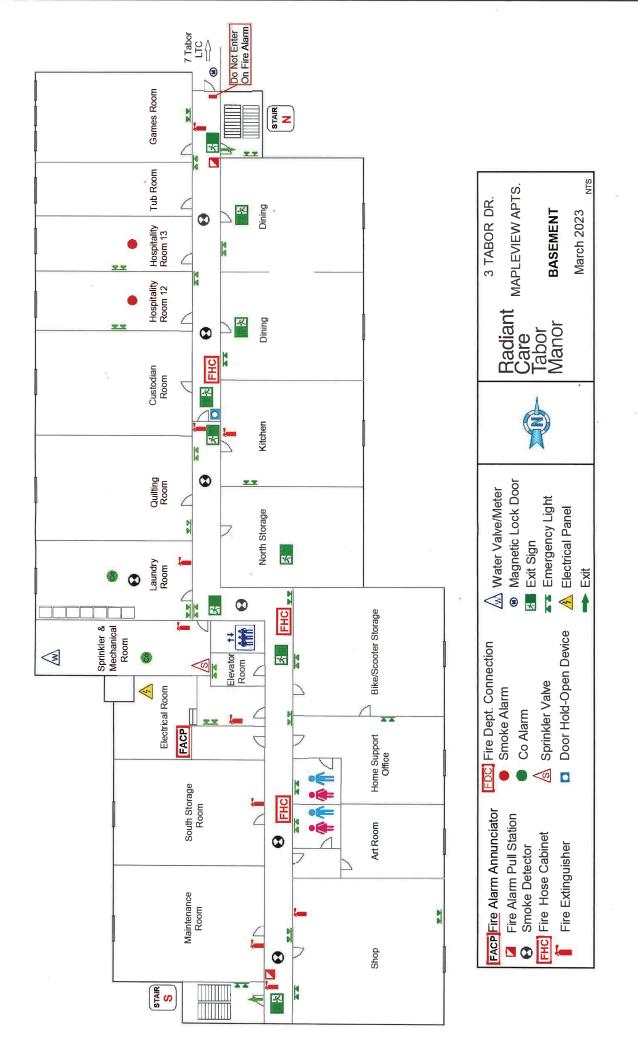


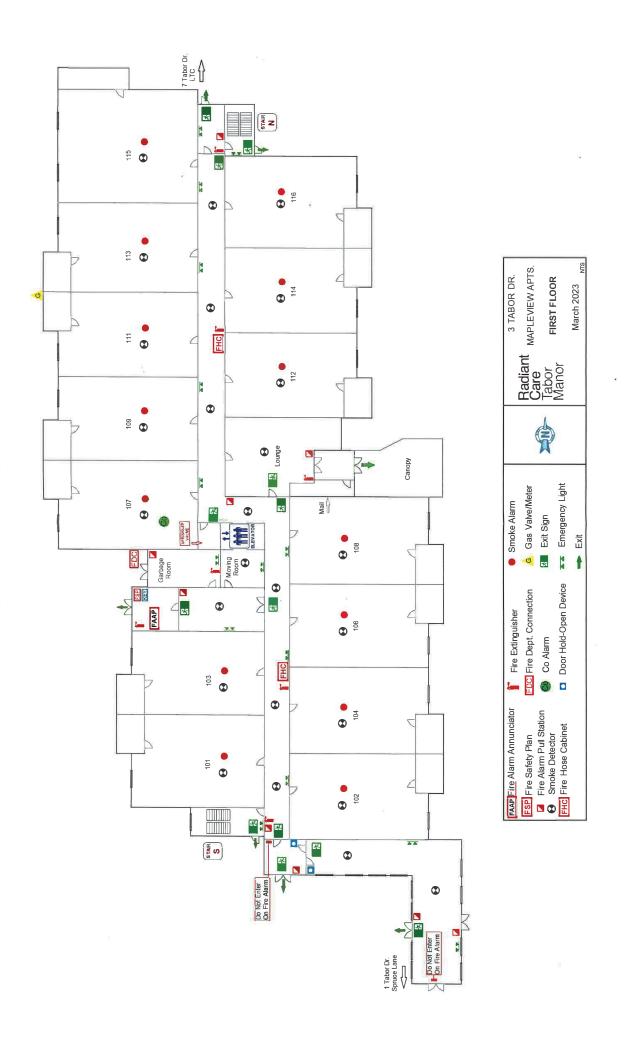
Radiant Care Tabor Manor

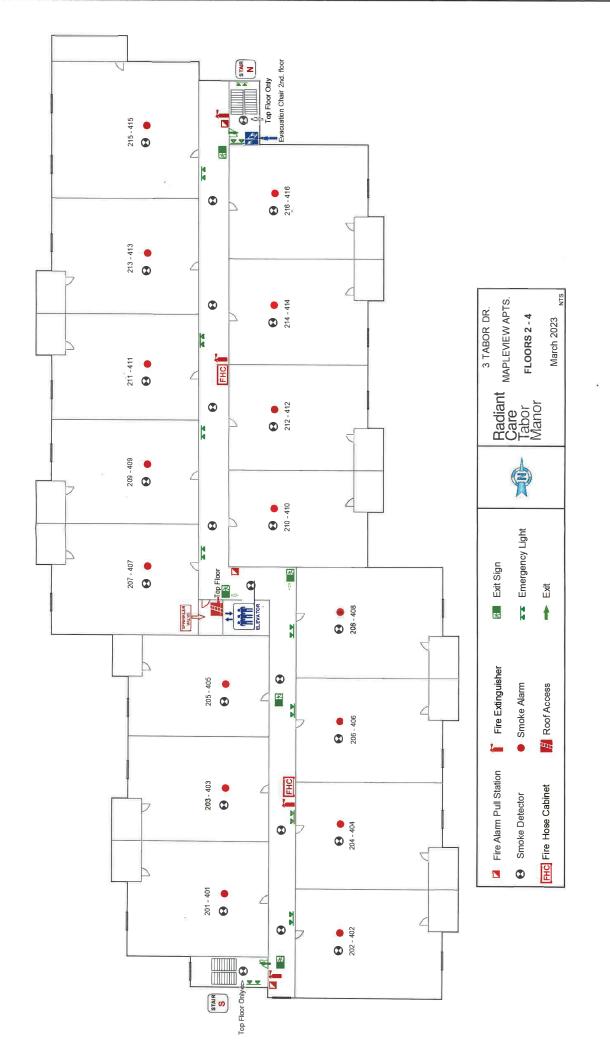


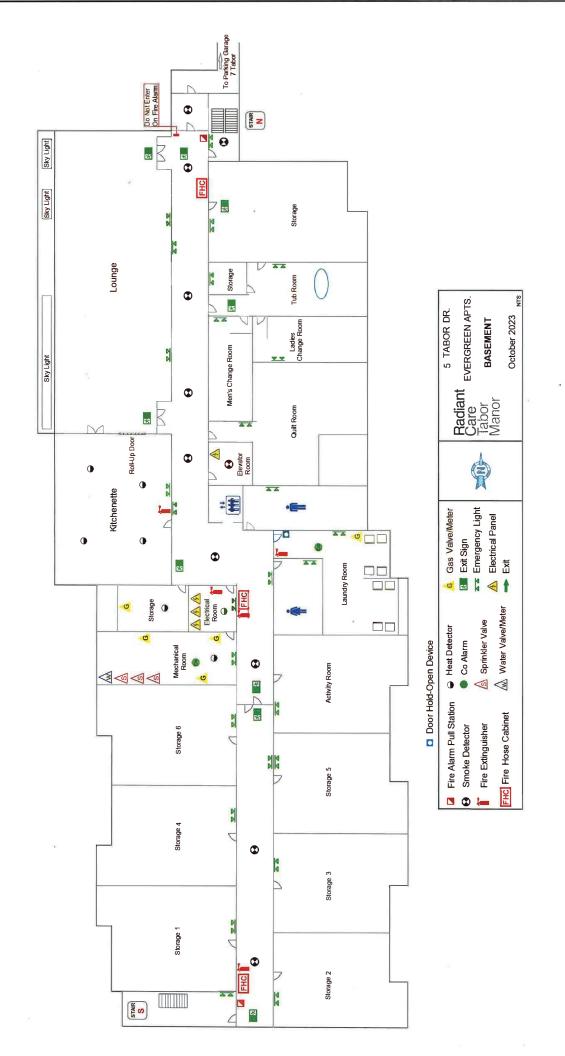


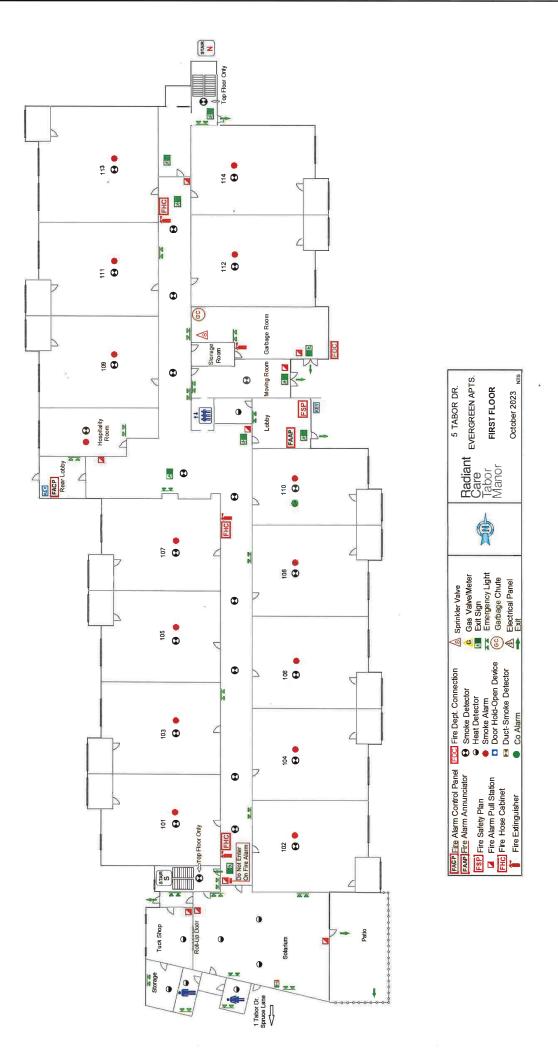


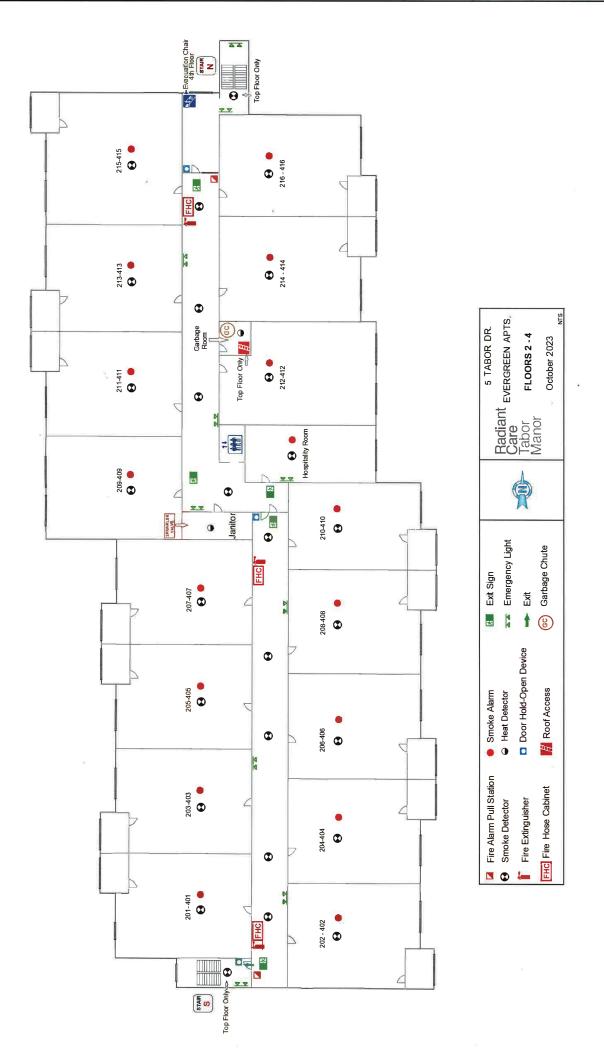


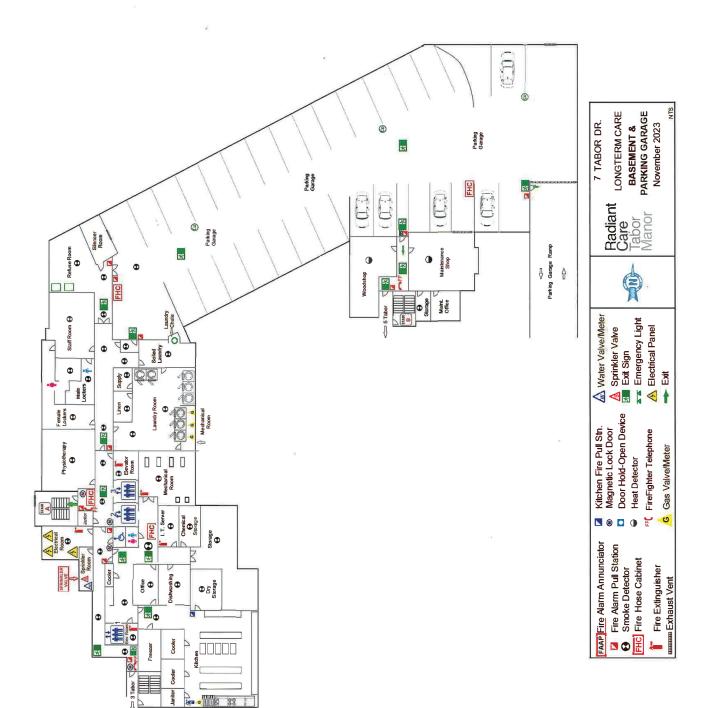


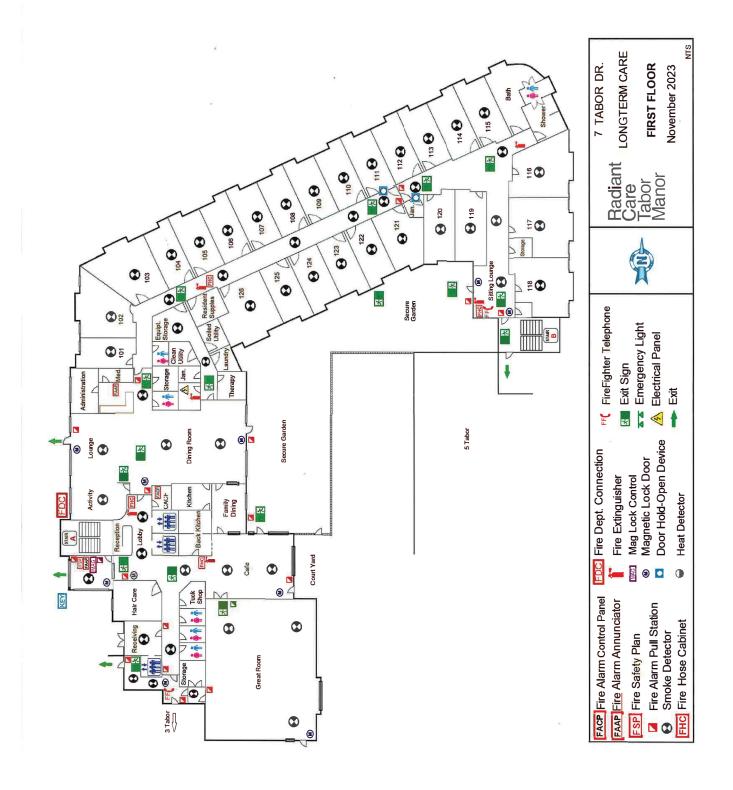


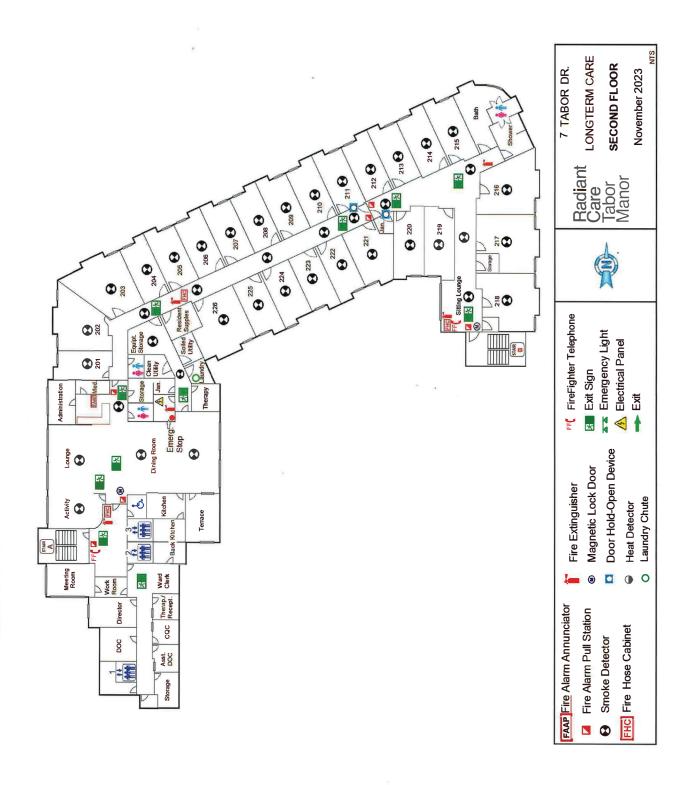


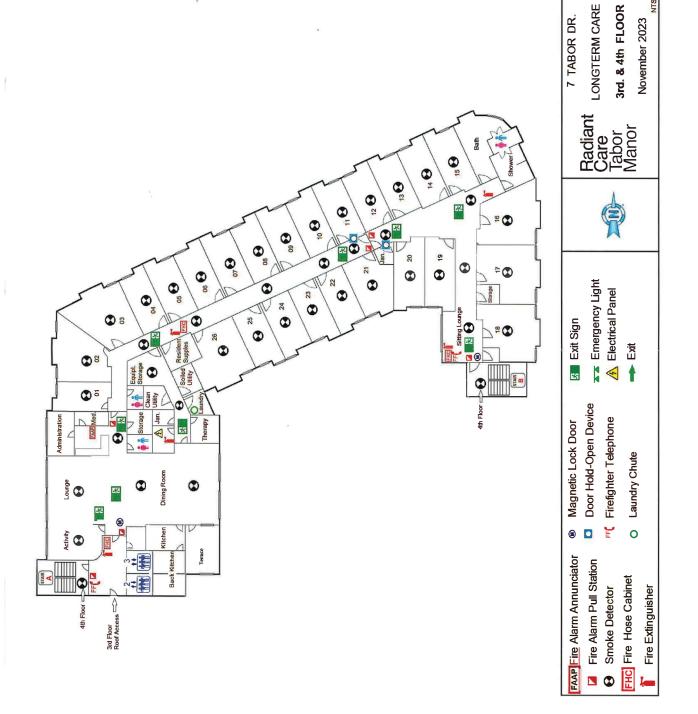


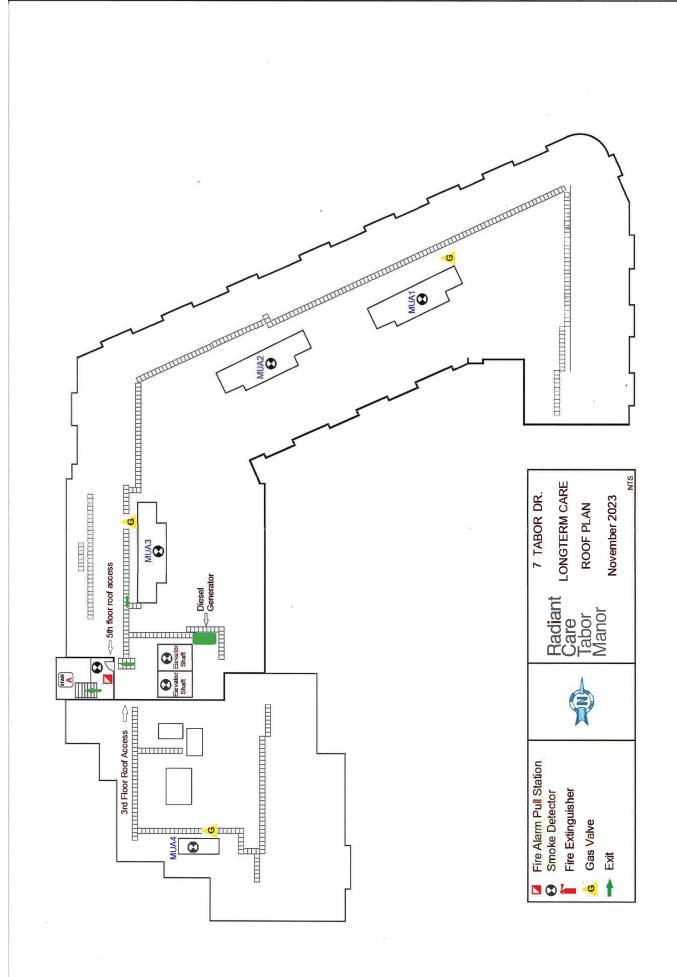












SECTION 5

Niagara Long-Term Care Facilities Collaborative Emergency Shelter Plan

Niagara Long Term Care Facilities Collaborative Emergency Shelter Plan

2024

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Niagara Long Term Care Facilities Collaborative Emergency Shelter Plan 2021

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: July 30, 2021 Facility Name: Albright Manor

Address: 5050 Hillside Drive, Beamsville, ON LOR 1B2

Telephone Number: 905-563-8252

Fax Number: 905-563-5223

Name of person completing the form: William ter Harmsel

Email address: wterharmsel@albrightcentre.ca

2. Number of square foot of Shelter you are able to provide: 900 square feet

How many residents could you accommodate: 25 Can you provide food for those you are sheltering: yes

To a maximum of (25) Residents.

Can you provide beds: mattresses (no)

Bathrooms: public bathrooms

3. Emergency Contact Name: Jim McArthur

Position: Director of Properties

Contact Information: office 905-563-8252 x 130, mobile 905-708-7159

4. Alternate Contact Name, Position and Contact Information: Holly Rogers

Position: Director of Nursing and Personal Care

Phone Number: office 905-563-8252 x 124, mobile 289-686-1590

5. Other Pertinent Information:

Niagara Long Term Care Facilities Collaborative Emergency Shelter Plan 2022

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: July 4, 2022 Facility Name: **Deer Park Villa**

Address: 150 Central Ave, Grimsby, Ontario, L3M 4Z3

Telephone Number: 905-945-4164

Fax Number: 905-945-1239

Name of person completing the form: Ada DiFlavio Email address: ada.diflavio@niagararegion.ca

2. Number of square foot of shelter you are able to provide: 800 square feet

How many residents could you accommodate: 4

Can you provide food for those you are sheltering: Yes

To a maximum of (#) Residents.

Can you provide beds: 4 mattresses (#?): 4 Bathrooms: Yes

3. Emergency Contact Name: Ada DiFlavio

(if you have an emergency pager or cell phone it might be helpful as when someone calls they will need to talk with someone that can make a decision in a short time

frame.)

Position: Administrator

Contact Information: (cell) 905-401-8176

1. Alternate Contact Name, Position and Contact Information:

Position: Karlene Petrucci, Director of Resident

Phone Number: 289-969-4811

5. Other Pertinent Information:

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: June 23, 2022 Facility Name:

Douglas H. Rapelje Lodge

Address: 277 Plymouth Rd, Welland, ON L3B 6E3

Telephone Number: 905 714-7428

Fax Number: 905 714-7423

Name of person completing the form: Emily Sforza, Administrator

Email address: emily.sforza@niagararegion.ca

2. Number of square foot of shelter you are able to provide: 600

How many residents could you accommodate: 8

Can you provide food for those you are sheltering: yes

To a maximum of (#) Residents.

Can you provide beds: mattresses (#?) yes – 4 only Bathrooms: yes

3. Emergency Contact Name: Emily Sforza

(if you have an emergency pager or cell phone it might be helpful as when someone calls they will need to talk with someone that can make a decision in a short time

frame.)

Position: Administrator

Contact Information: 289 969-0546

4. Alternate Contact Name, Position and Contact Information:

Position: Director of Resident Care

Phone Number: 905 714-7428 (Ask for Manager on-call or speak to RN).

5. Other Pertinent Information: Part of Niagara Region's emergency on-call.

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

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Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: August 18, 2021

Facility Name: **Eventide**

Address: 5050 Jepson Street, Niagara Falls, Ontario L2E 1K5

Telephone Number: (905) 356-1221 - ext: 224

Fax Number: (905) 356-9609

Name of person completing the form: Lynne Blake Email address: Lynne.Blake@salvationarmy.ca

2. Number of square foot of Shelter you are able to provide:

How many residents could you accommodate:

Can you provide food for those you are sheltering:

To a maximum of (#) Residents.

Can you provide beds: Bathrooms:

3. Emergency Contact Name: Lynne Blake

Position: Executive Director

Contact Information: (905) 356-1221 - ext: 224

4. Alternate Contact Name, Position and Contact Information:

Position:

Phone Number:

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: June 23, 2022

Facility Name:

Extendicare St. Catharines

Address: 283 Pelham Road

Telephone Number: 905-688-3311

Fax Number: 905-688-5774

Name of person completing the form: Lynn Bowie

Email address: lbowie@extendicare.com

2. Number of square foot of Shelter you are able to provide: Approx. 1000 square feet in

Activity lounge and Gardenview Room on Main floor

How many residents could you accommodate: 10

Can you provide food for those you are sheltering: Yes

To a maximum of (#) Residents. 10

Can you provide beds: NO mattresses (#?) 5 Bathrooms: 2

3. Emergency Contact Name: Jane Freeman

Position: Administrator

Contact Information: 905-688-3311 ext.112 (w)

After hours: 289-241-7237 (c)

4. Alternate Contact Name, Position and Contact Information:

Position: Lynn Bowie, Support Services Manager

Phone Number: 905-688-3311 ext 133 (w)

905-227-9523 (home) 905-650-9523 (cell)

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: June 23, 2022 Facility Name:

Fover Richelieu Welland

Address: 655 Tanguay Ave, Welland, ON, L3B 6A1

Telephone Number: 905-734-1400 ext. 231

Fax Number: 905-734-1386

Name of person completing the form: Sean Keays, CAO

Email address: sean.keays@foyerrichelieu.com

2. Number of square foot of shelter you are able to provide: 300

How many residents could you accommodate: 2

Can you provide food for those you are sheltering: Yes

To a maximum of (#) Residents.2

Can you provide beds: Yes mattresses (#?) Yes Bathrooms: Yes

3. Emergency Contact Name: 905-327-2200

(if you have an emergency pager or cell phone it might be helpful as when someone calls they will need to talk with someone that can make a decision in a short time

frame.)

Position: CAO

Contact Information: 905-327-2200 or 905-734-1400 ext. 231

4. Alternate Contact Name, Position and Contact Information:

Position: Daniel Robichaud Phone Number: 289-821-5777

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

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Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: August 18, 2021

Facility Name:

Garden City Manor

Address: 168 Scott Street St. Catharines Ontario L2N 1H2

Telephone Number: 905-934-3321 xt 202

Fax Number: 905-934-9011

Name of person completing the form: Matt Sticca Email address: matthew.sticca@reveraliving.com

2. Number of square foot of Shelter you are able to provide:

How many residents could you accommodate: 10

Can you provide food for those you are sheltering: Yes

To a maximum of (#) Residents. 10

Can you provide beds: 10 Bathrooms: 2

3. Emergency Contact Name: Matt Sticca

Position: Executive Director

Contact Information: 289-668-2694

4. Alternate Contact Name, Position and Contact Information: Jessica Nobbs

Position: Director of Care Phone Number: 289-241-8630

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: June 24, 2022 Facility Name: Gilmore Lodge

Address: 50 Gilmore Road

Telephone Number: 905-871-6160

Fax Number: 905-871-0435

Name of person completing the form: Beth Plato-Giles Email address: beth.plato-giles@niagararegion.ca

2. Number of square foot of shelter you are able to provide: 1000

How many residents could you accommodate: 10

Can you provide food for those you are sheltering: Yes

To a maximum of (#) Residents. 10

Can you provide beds: NO mattresses - yes

Bathrooms: 2

3. Emergency Contact Name: Beth Plato-Giles

Position: Administrator

Contact Information: 905-871-6160 X 4601 During Business Hours **After Hours – Stand By Manager – 289-929-0592 (new for 2022)**

4. Alternate Contact Name, Position and Contact Information:

Position: Alexandra Sotola, DRC

Phone Number: 905-871-6160 X 4630 During Business Hours

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: June 30, 2022 Facility Name: **Heidehof**

Address: 600 Lake Street

Telephone Number: 905-935-3344

Fax Number: 905-935-0081

Name of person completing the form: Elena Caddis

Email address: ecaddis@heidehof.com

2. Number of square foot of shelter you are able to provide:

How many residents could you accommodate: 3

Can you provide food for those you are sheltering: YES

To a maximum of (#) Residents. 3

Can you provide beds: YES mattresses (#?) YES Bathrooms: YES

3. Emergency Contact Name: Elena Caddis

(if you have an emergency pager or cell phone it might be helpful as when someone calls they will need to talk with someone that can make a decision in a short time

frame.)

Position: CEO

Contact Information: 905-932-1216 Cell

4. Alternate Contact Name, Position and Contact Information: Liz Klassen

Position: DOC

Phone Number: 905-988-3106

5. Other Pertinent Information: We do have an auditorium that could shelter up to 100 residents for a few hours.

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: February 14, 2024

Facility Name:

Henley House Long-Term Care Residence, The

Address: 20 Ernest Street

Telephone Number: 905-937-9703 ext 4502

Fax Number: 905-937-9723

Name of person completing the form: Danielle Kirkpatrick, Administrator

Email address: dkirkpatrick@primacareliving.com

2. Number of square feet of Shelter you are able to provide: 800 (Celebration Room)

How many residents could you accommodate: 2

Can you provide food for those you are sheltering: Yes

To a maximum of (#) Residents. 2

Can you provide beds: Yes (2) Bathrooms: 1 Private

3. Emergency Contact Name: Danielle Kirkpatrick

Position: Administrator

Contact Information: 416-937-9703 or dkirkpatrick@primacareliving.com

4. Alternate Contact Name, Position and Contact Information: Brad Richardson

Position: Environmental Consultant Phone Number: 416-243-7192

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: June 30, 2022 Facility Name: Linhaven

Address: 403 Ontario St. St. Catharines, Ontario L2N 1L5

Telephone Number: 905 934 3386

Fax Number: 905 934 6975

Name of person completing the form: Cindy Perrodou Email address: Cindy.perrodou@niagararegion.ca

2. Number of square foot of Shelter you are able to provide: 1000

How many residents could you accommodate: 8

Can you provide food for those you are sheltering: yes

To a maximum of (#) Residents. 8

Can you provide beds: mattresses yes 8 Bathrooms: communal

3. Emergency Contact Name: Cindy Perrodou

Position: Administrator

Contact Information: cell 289 668 3679

5. Alternate Contact Name, Position and Contact Information: Lindsay Deakin

Position: Director of Resident Care Phone Number: 905 931 6461

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

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Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: June 23 2022 Facility Name:

The Meadows of Dorchester

Address: 6623 Kalar road Niagara Falls Telephone Number: 905 357 1911

Fax Number: 905 356 2199

Name of person completing the form: Tracey Tait Email address: tracey.tait@niagararegion.ca

2. Number of square foot of shelter you are able to provide: 400 How many residents could you accommodate: 8 (no call bell)

Can you provide food for those you are sheltering: yes

To a maximum of (#) Residents.8

Can you provide beds: mattresses (YES). Bathrooms: 4

3. Emergency Contact Name: Tracey Tait

> (If you have an emergency pager or cell phone it might be helpful as when someone calls they will need to talk with someone that can make a decision in a short time frame.)

Position: Administrator

Contact Information: 289-968-2812 (Manager stand-by cell)

4. Alternate Contact Name, Position and Contact Information: Holly Mitchell

Position: Director of Resident care

Phone Number: 289-968-2812 (Manager stand-by cell)

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: April 27/23 Facility Name:

Maple Park Lodge

Address 6 Hagey Ave, Fort Erie, ON L2A 1W3

Telephone Number: 905-871-8330

Fax Number: 905-994-8628

Name of person completing the form: Carole Jukosky RN

Email address: carolej@connedheakth.com

2. Number of square foot of shelter you are able to provide: 700 approx

How many residents could you accommodate: 10

Can you provide food for those you are sheltering: yes

To a maximum of (#) Residents.10

Can you provide beds: no mattresses (#?)no Bathrooms: 2

3. Emergency Contact Name:

(if you have an emergency pager or cell phone it might be helpful as when someone calls they will need to talk with someone that can make a decision in a short time frame.)

Position: Carole Jukosky

Contact Information: carolej@conmedhealth.com

4. Alternate Contact Name, Position and Contact Information:

Position: Natalie Sherk

Contact Information: nsherk@conmedhealth.com

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: January 11, 2023

Facility Name:

Millennium Trail Manor

Address: 6861 Oakwood Drive Telephone Number: 905-356-5005

Fax Number: 905-356-6806

Name of person completing the form: Cindy Harbridge

Email address: charbridge@conmedhealth.com

2. Number of square foot of shelter you are able to provide: 200

How many residents could you accommodate: 3

Can you provide food for those you are sheltering: yes

To a maximum of (#) Residents. 5

Can you provide beds: yes mattresses (#?) yes Bathrooms: 2

3. Emergency Contact Name: Olasupo (Ola) Ayeni

(if you have an emergency pager or cell phone it might be helpful as when someone calls they will need to talk with someone that can make a decision in a short time

frame.)

Position: Administrator

Contact Information: oayeni@conmedhealth.com 647-271-4912

4. Alternate Contact Name, Position and Contact Information: Liyara Thomas

Position: Director of Care Phone Number: 226-201-1966

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: August 31, 2022

Facility Name:

Radiant Care Pleasant Manor

Address: 15 Elden Street, P.O. Box 500, Virgil, ON LOS 1T0

Telephone Number: 905-468-1111

Fax Number: 905-468-4384

Name of person completing the form: Tim Siemens

Email address: tims@radiantcare.net

2. Number of square feet of Shelter you are able to provide: 1400 sq. ft.

How many residents could you accommodate: 15

Can you provide food for those you are sheltering: Yes

To a maximum of 15 Residents.

Can you provide beds: No Mattresses: No Bathrooms: 1 WC

accessible, 1 regular bathroom

3. Emergency Contact Name: Tim Siemens

(if you have an emergency pager or cell phone it might be helpful as when someone calls they will need to talk with someone that can make a decision in a short time frame.)

Position: Chief Executive Officer

Phone Number: cell # 905-327-8601, home # 905-937-4645

4. Alternate Contact Name, Position and Contact Information: Fola Akano

Position: Senior Administrator Long-Term Care

Phone Number: cell # 289-668-8934

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: August 31, 2022

Facility Name:

Radiant Care Tabor Manor

Address: 7 Tabor Drive, St. Catharines, ON L2N 1V9

Telephone Number: 905-934-2548

Fax Number: 905-934-6467

Name of person completing the form: Tim Siemens

Email address: tims@radiantcare.net

2. Number of square feet of Shelter you are able to provide: 3,000 sq. ft.

How many residents could you accommodate: 30

Can you provide food for those you are sheltering: Yes

To a maximum of 30 Residents.

Can you provide beds: No Mattresses: 30 Bathrooms: 3

3. Emergency Contact Name: Tim Siemens

(if you have an emergency pager or cell phone it might be helpful as when someone calls they will need to talk with someone that can make a decision in a short time frame.)

Position: Chief Executive Officer

Phone Number: cell # 905-327-8601, home # 905-937-4645

4. Alternate Contact Name, Position and Contact Information: Fola Akano

Position: Senior Administrator Long-Term Care

Phone Number: cell # 289-668-8934

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: June 28, 2022 Facility Name:

Niagara Health Welland Site ECU and ILTC

Address: 65 Third St. Welland ON, L3B 4W6

Telephone Number: 905-378-4647 ext: 33501 Administrator; 33003 DOC

Fax Number: 905-714-7630

Name of person completing form: Kerry Abbott-Administrator/ Shirley Fleming DOC Email address: <a href="mailto:kerry.abbott@niagarahealth.on.ca/shirley.fleming@niagarahealth.

2. Number of square foot of shelter you are able to provide: (ECU lobby – 5 and TV Room 5) approximately, 50 square feet in each area

How many residents could you accommodate: 5 in rooms, 10 in common area if short term/under 12 hours

Can you provide food for those you are sheltering: Yes

To a maximum of (#) Residents. 15

Can you provide beds: mattresses (5) Bathrooms: shared bathrooms with

other Residents. (level C facility

3. Emergency Contact: Kerry Abbott: 905-321-3609/ Shirley Fleming – 905-321-8647 (if you have an emergency pager or cell phone it might be helpful as when someone need to talk with someone that can make a decision in a short time frame.)

Position:

Contact Information:

4. Alternate Contact Name, Position and Contact Information:

Position: Program Manager – Lezlie LeDuc

Phone Number: 905-931-5313

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: July 27, 2022 Facility Name:

Niagara Ina Grafton Gage Village

Address: 413 Linwell Road, St. Catharines, ON L2V 4T7 Telephone Number: 905 935 6822 or 905 935 6080

Fax Number: 905 935 6847

Name of person completing the form: Julie Lepp

Email address: jlepp@niggv.on.ca

2. Number of square foot of Shelter you are able to provide: Auditorium (1,000 sq.

ft.) How many residents could you accommodate: 20 Can you provide food for those you are sheltering: Yes

To a maximum of (#) Residents. 20

Can you provide beds: mattresses (#?)

No Bathrooms: 2 (public)

3. Emergency Contact Name: Jerry Boichuk

Position: Chief Executive Officer

Contact Information: 905 935 6822 or 905 935 6080 ext. 223

4. Alternate Contact Name, Position and Contact Information: James McCammont

Position: Manager, Environment Services

Phone Number: 905 935 6822 or 905 935 6080 ext. 230

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: Aug. 11, 2023

Facility Name: **Northland Pointe**

Address: 2 Fielden Ave, Port Colborne, Ontario, L3K 6G4

Telephone Number: 905-835-9335

Fax Number: 905-835-6518

Name of person completing the form: Gail Gill Email address: gail.gill@niagararegion.ca

2. Number of square foot of shelter you are able to provide:

How many residents could you accommodate: 10

Can you provide food for those you are sheltering: yes

To a maximum of (#) Residents. 10

Can you provide beds: mattresses (#?) yes Bathrooms: 2 communal

3. Emergency Contact Name: Gail Gill

(if you have an emergency pager or cell phone it might be helpful as when someone calls they will need to talk with someone that can make a decision in a short time frame.)

Position: Administrator

Contact Information: 905-835-9335 ext. 4701, manager on-call phone 289-968-2449

gail.gill@niagararegion.ca

4. Alternate Contact Name, Position and Contact Information: Ashley Baker

Position: Director of Resident Care

Phone Number: 905-835-9335 ext. 4730, manager on-call phone 289-968-2449

ashley.baker@niagararegion.ca

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: June 30, 2022 Facility Name: Royal Rose Place

> Address: 635 Prince Charles Dr. North Telephone Number: 289-480-0400

Fax Number: 289-480-0399

Name of person completing the form: Lauren Lostracco

Email address: llostracco@jarlette.com

2. Number of square foot of shelter you are able to provide: 2,000 square feet

How many residents could you accommodate: 10 Can you provide food for those you are sheltering: Yes

To a maximum of (#) Residents. 10

Can you provide beds: mattresses -4 Bathrooms: 2

3. Emergency Contact Name: Lauren Lostracco

(if you have an emergency pager or cell phone it might be helpful as when someone calls they will need to talk with someone that can make a decision in a short time frame.)

Position: Administrator

Contact Information: 905-931-3243

4. Alternate Contact Name, Position and Contact Information: Jenna Wade

Position: Director of Care Phone Number: 289-690-1516

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: August 18, 2021

Facility Name: **Shalom Manor**

Address: 12 Bartlett Ave, Grimsby Telephone Number: 905-945-9631

Fax Number: 905-945-1211

Name of person completing the form: Wilma Ipema

Email address: es@shalommanor.ca

2. Number of square foot of Shelter you are able to provide: 2,800 sq ft

How many residents could you accommodate: 15

Can you provide food for those you are sheltering: yes, while supplies last

To a maximum of (#) Residents: 15

Can you provide beds: No mattresses (#?) No Bathrooms: 4 private, 2 multiple

3. Emergency Contact Name: John Peneycad

Position: Interim CEO

Contact Information: 905-945-9631 Ext 1150

4. Alternate Contact Name, Position and Contact Information: Wilma Ipema

Position: Manager of Environmental Services Phone Number: 905-945-9631 Ext: 1158

5. Other Pertinent Information: Mattresses/cots would need to be provided by the Red Cross or other provider

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: August 6, 2021

Facility Name:

United Mennonite Home

Address: 4024 Twenty-Third St. Vineland, Ontario

Telephone Number: 905-562-7385 ex 5001

Fax Number: 905-532-3711

Name of person completing the form: Walter Sguazzin

Email address: wsguazzin@umh.ca

2. Number of square foot of Shelter you are able to provide:

How many residents could you accommodate: 8

Can you provide food for those you are sheltering: yes

To a maximum of (#) Residents. 30

Can you provide beds: mattresses (#?) no Bathrooms: 8

3. Emergency Contact Name: As above

Position:

Contact Information:

4. Alternate Contact Name, Position and Contact Information:

Position: Kelly Chuckry, DOC

Phone Number: 905-562-7385 ex. 5002

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: June 30, 2022 Facility Name:

Upper Canada Lodge Niagara Region

Address: 272 Wellington St Niagara on the Lake

Telephone Number: 905-468-4208

Fax Number: 905-468-0520

Name of person completing the form: Marg Lambert Email address: marg.lambert@niagararegion.ca

2. Number of square foot of Shelter you are able to provide: 1000

How many residents could you accommodate: 10

Can you provide food for those you are sheltering: Yes

To a maximum of (20) Residents.

Can you provide beds: mattresses (10) Bathrooms: 2

3. Emergency Contact Name: Marg Lambert

Position: Administrator

Contact Information: 289-241-0878

4. Alternate Contact Name, Position and Contact Information: Denise Murphy

Position: DRC

Phone Number: 905-933-4968

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: January 11, 2023

Facility Name: Valley Park Lodge

Address: 6400 Valley Way, Niagara Falls, Ontario, L2E 7E3

Telephone Number: 905 358-3277

Fax Number: 905 358-3012

Name of person completing the form: Cindy Harbridge

Email address: charbridge@conmedhealth.com

2. Number of square foot of shelter you are able to provide: 200

How many residents could you accommodate: 2

Can you provide food for those you are sheltering: Yes

To a maximum of (#) Residents. 2

Can you provide beds: Yes, 2 mattresses (#2) Bathrooms: 1

3. Emergency Contact Name: Cindy Harbridge

(if you have an emergency pager or cell phone it might be helpful as when someone calls they will need to talk with someone that can make a decision in a short time frame.)

Position: Administrator

Contact Information: 905-409-5602

4. Alternate Contact Name, Position and Contact Information: Angela Merzanis

Position: Director of Care Phone Number: 905-984-1198

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: 11/29/2022 Facility Name:

Westhills Care Centre

Address: 179 Louth St. St. Catherine's ON, L2S 2R4

Telephone Number: 905-682-0503

Fax Number: 905-682-2770

Name of person completing the form: Susan Barnhart

Email address: susan.barnhart@westhillsltc.ca

2. Number of square foot of shelter you are able to provide: 3000 sq ft

How many residents could you accommodate: 3

Can you provide food for those you are sheltering: yes

To a maximum of (#) Residents.

Can you provide beds: yes mattresses (#?) 3 Bathrooms: 3

3. Emergency Contact Name: Susan Barnhart

(if you have an emergency pager or cell phone it might be helpful as when someone calls they will need to talk with someone that can make a decision in a short time

frame.)

Position: Administrator

Contact Information: Hone: 905 682 0503 ex 134 Cell:289 668 1590

4. Alternate Contact Name, Position and Contact Information: Robyn Davison

Position: Director of Nurses

Phone Number: 905 682 0503 ex 131

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: March 20, 2023

Facility Name:

West Park Health Centre

Address: 103 Pelham Rd St. Catharines

Telephone Number: 9056881031

Fax Number: 9056884495

Name of person completing the form: Kaitlyn Pearson

Email address: kpearson@southbridgecare.ca

2. Number of square foot of shelter you are able to provide: 300

How many residents could you accommodate: 4

Can you provide food for those you are sheltering: Yes, while supplies last

To a maximum of (4) Residents.

Can you provide beds: NO mattresses (#?) NO Bathrooms: Yes 4

3. Emergency Contact Name: Kaitlyn Pearson

(if you have an emergency pager or cell phone it might be helpful as when someone calls they will need to talk with someone that can make a decision in a short time

frame.)

Position: Executive Director

Contact Information: 905 788 5248

4. Alternate Contact Name, Position and Contact Information: Susan Stuart

Position: Director of Care

Phone Number: 905 688 1031 ext. 202

Purpose: To provide a summary of resources available and 24-hour contact for decision makers at all Niagara Long Term Care facilities in the event that any long term care facility is in need of emergency shelter for its residents.

Scope: Each long term care facility will detail the type of shelter that can be provided in their Home. It is assumed that the facility asking for shelter will provide the appropriate/safe ratio of staff to accompany their residents to the emergency shelter.

Process: Each Long Term Care Facility will complete the following information details. The details will be summarized into one dated document, which will be circulated to all participating Niagara Long Term Care Facilities and the MOHLTC, upon request. It is the responsibility of each administrator to keep their facility information up to date and when changes occur, please forward to all to ensure information is accurate.

Niagara Long Term Care Facilities Emergency Shelter Information

1. Date: January 15, 2024

Facility Name:

Woodlands of Sunset

Address: 920 Pelham Street, Welland Telephone Number: 905-892-3845

Fax Number: 905-892-5882

Name of person completing the form: Agnes Gagno Email address: agnes.gagno@niagararegion.ca

2. Number of square foot of shelter you are able to provide: 200

How many residents could you accommodate: 4

Can you provide food for those you are sheltering: yes

To a maximum of (#) Residents. 12

Can you provide beds: 4 mattresses (#?) 4 Bathrooms: 2

3. Emergency Contact Name: **Agnes Gagno**

(if you have an emergency pager or cell phone it might be helpful as when someone calls they will need to talk with someone that can make a decision in a short time frame.)

Position: Administrator

Contact Information: **905-321-8930**

4. Alternate Contact Name, Position and Contact Information: Nazia Ahmad

Position: Director of Resident Care Phone Number: **289-668-5802**

SECTION 6

Outbreak Management

Radiant Care

Outbreak Management Policies

Outbreak Management policies are available in the following locations:

- In Section 2 of the hard copy Infection Prevention and Control Manual located in Long-Term Care
- 2. Electronic copies are on Systems 24-7 in Section 2 of the Infection Prevention and Control Manual

SECTION 7

Pandemic Response



MANUAL: PEACE TIME DISASTER AND

EMERGENCY SAFETY PLAN

RESPONSE MANUAL

DISTRIBUTION: ALL DEPARTMENTS NUMBER: PT-P-16

APPROVAL: DATE: SEPTEMBER 2013

SECTION 1: BEFORE PANDEMIC ACTIVITY IN THE HOME OR COMMUNITY

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SECTION 1 BEFORE PANDEMIC ACTIVITY IN THE HOME OR COMMUNITY

1.0 INTRODUCTION

1.1 RESPIRATORY & GASTROINTESTINAL INFECTIONS

Respiratory infection outbreaks occur in long-term care homes (LTCHs) throughout the year but are more common from the fall to early spring. Respiratory tract infections are the most diagnosed infections in LTC residents. In Ontario, based on data from Public Health Ontario Laboratory (PHOL), the most common respiratory viruses causing respiratory infection outbreaks are influenza A and B, enterovirus, rhinovirus, coronavirus, RSV, parainfluenza, metapneumovirus and Novel Coronavirus (COVID-19). Occasionally, not only one, but two or more infectious agents are identified in an outbreak.

LTCH residents are predisposed to Acute Respiratory Infections (ARIs) due to age, chronic illnesses that weaken their immune system, and may have chronic lung or neurological diseases that impair their ability to clear secretions from their lungs and airways. However, residents are also at risk because many viral and bacterial respiratory pathogens are easily transmitted in an institutional environment (congregate living). Early detection, together with the timely implementation of outbreak control measures that are carefully adhered to, can effectively minimize transmission of infection, thereby preventing or more quickly bringing an outbreak under control (MOHLTC, 2018).

Gastrointestinal illnesses outbreaks occur within LTCHs with similar transmissibility as respiratory illness. Due to the congregate living nature of LTCH the best way to prevent such outbreaks is early detected, implementation of outbreak measures and surveillance. In LTCHs, gastroenteritis is more commonly caused by food bourne illness from contaminated food or water and/or from such viruses as Norovirus, rotavirus, adenovirus and bacteria causing illness such as C. difficile and parasites to name a few. The transmission of these pathogens occur from person-to-person, foodborne, waterborne, fecal-oral route and/or droplet contact of the vomitus of the infected person. Gastrointestinal illness and outbreaks can lead to severe illness and even death due to the possibility of complications arising from the symptoms and difficulty in clearing the infection in such a vulnerable population.

By preventing the consumption of contaminated food/water and by donning and doffing appropriate PPE when completing care, as well as best hand hygiene practices are the best way in preventing transmission and acquiring illness due to GI pathogenic organisms.

1.2 PANDEMIC

A pandemic is a worldwide outbreak of a disease. It happens when a new infectious pathogen emerges among people, spreads and causes disease worldwide. Pandemics tend to happen every few decades. Past pandemics have led to high levels of illness, death, social disruption, and economic loss.

A pandemic is different from a seasonal disease in several ways (see Table 1). During a pandemic, there will be more people needing care and fewer health care and essential services workers available to work. Existing respiratory outbreak and emergency plans should be reviewed to ensure they take into account the potential impact of a pandemic.

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Table 1: A Comparison of a Pandemic and Seasonal Influenza

Pandemic	Seasonal Influenza
Caused by a new strain of virus that can	Caused by an unknown circulating strain of
spread easily from person to person.	influenza A virus.
Can occur at any time of year.	Usually occurs during flu season, between November and April.
May strike in multiple waves, several months apart. Each wave may last two to three months or more.	Peaks for a few months during the winter and then declines.
Could take at least 4 to 5 months after the pandemic strain is identified to develop a vaccine.	Annual vaccines are available and will provide some protection against circulating strains.
Could infect 70%+ of the population.	Infects 10% to 20% of the population yearly.
Most people will have little or no immunity to the new virus, so there will be more serious illness and a greater number of deaths.	A portion of the population will have some immunity, either because of previous exposure or immunization with the annual flu vaccine. Most people will not become seriously ill, and fewer will die.
Could affect anyone, including health care providers and their families, severely disrupting the health care system.	Affects mainly the very young and very old, and people who are immunocompromised; does not usually affect the health care system's ability to provide care.

A pandemic occurs when all four of the following occur:

- 1. A new infectious organism (virus, bacteria, parasite) is detected
- 2. Transmission happens easily
- 3. The new virus causes serious clinical illness and death
- 4. The population has little or no immunity to the virus

Preventative and/or treatment options such as anti-viral and/or antibiotic drugs (and vaccine when it becomes available) will be distributed to groups of people in order of priority, which is set by the province based on the epidemiology of the strain. As a result of lack of vaccines and preventative and/or treatment medications, traditional infection prevention and control practices will be the main line of defense.

If Ontario experiences a pandemic, residents and tenants living at Radiant Care are at increased risk due to their age, underlying medical conditions, exposure to significant numbers of staff and visitors, and close living conditions. The infectious organism can be introduced by staff and visitors and can spread rapidly. It is estimated that as many as 70% of staff and residents in a Long-Term Care home may become infected during a pandemic.

Health care workers have an ethical duty to provide care and respond to suffering. The spread of the infectious organism in health care settings can be prevented and controlled through the consistent use of best practices in surveillance and infection prevention and control. If these practices are used consistently, health care workers will be protected while caring for patients who are infected.

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Radiant Care already has infection prevention and control programs to prevent and manage respiratory infection outbreaks and has emergency and disaster plans; however, heightened surveillance will be the primary activity at Radiant Care as long as any pandemic activity remains outside the community. Once the pandemic has reached the community, the local Public Health unit will take the lead role and Radiant Care will prepare to activate its plan.

1.3 DEFINITIONS

Antibiotic: medication that inhibits the growth of or destroys specific bacteria.

Antiviral: medication used to treat and prevent severity of respiratory infections.

Community: geographic location of the Long-Term Care Home within the boundaries of our health units and other homes that fall into our geographical area.

COVID-19: COVID-19 is an illness caused by the SARS-CoV-2 virus. It was first identified in late 2019 and declared a global pandemic by the World Health Organization on March 11, 2020. (Public Health Ontario, 2022).

COVID-19 symptoms include:

- Any one or more of:
 - o fever or chills
 - o cough
 - shortness of breath
 - o decreased or loss of taste or smell
- Anv two or more of:
 - runny nose or nasal congestion
 - o headache
 - extreme fatigue
 - sore throat
 - o muscle aches or joint pain
 - o gastrointestinal symptoms (such as vomiting or diarrhea)

Fever-Related Illness: fever greater than 37.8 degrees Celsius (according to Public Health).

Hand Hygiene: process of removing soil or microorganisms from hands, involving the use of soap and water or alcohol-based hand rubs that contain 70-90% alcohol.

High-Risk Groups: adults and children with chronic cardiac or pulmonary disorders. Residents of nursing homes or other chronic care facilities. People 65 years of age or older. Adults and children with chronic medical conditions such as diabetes mellitus and other metabolic diseases, cancer, immunodeficiency (including HIV infection), immunosuppression (including that of transplant recipients), renal disease, anemia and hemoglobinopathy.

Infectious Organism: pathogenic bacteria, viruses, parasites or fungi that can cause an infection from direct or indirect contact.

Influenza: contagious respiratory illness in humans that occurs every year. An annual vaccine is available.

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Influenza-Like Illness: acute onset of respiratory illness with fever and cough and with one or more of the following: sore throat, arthalgia (joint pain), myalgia (muscle aches and pains) or prostration (extreme weakness). In patients over 65, fever may not be prominent.

Investigation or Outbreak Number: assigned by the local Public Health unit.

IPAC: Infection Prevention and Control.

MOLTC: Ministry of Long-Term Care.

Nasopharyngeal Swab: preferred method to check for cause of respiratory infection. A sample is taken using a sterile swab and medium. The swab is then inserted through the nostril, to the pharynx, where the health care provider will then gently twirl the swab to collect material from the mucous membrane.

Outbreak: the occurrence of more cases of a communicable disease than expected in a given area or among a specific group of people over a particular period of time, sometimes referred to as a "cluster." Functionally, there is no difference between an outbreak and a cluster, since both need to be investigated and controlled. An outbreak is officially declared by the local Public Health unit based on the case definition of the illness.

Pandemic: an epidemic occurring worldwide, or over a very wide area, crossing international boundaries and usually affecting a large number of people. (Last JM, 2001)

Personal Protective Equipment (PPE): used by healthcare workers to provide a barrier that will prevent potential exposure to infectious microorganisms.

Resident: anyone residing in a Long-Term Care home at Radiant Care.

Routine Practices: interventions implemented to reduce the risk of transmission of microorganisms from patient to patient, patient to health care worker and health care worker to patient. Includes hand hygiene, use of personal protective equipment and cleaning and disinfecting.

Staff: individuals employed by Radiant Care, regardless of their position or employment status (full-time, part-time and casual). Individuals who work in the home through contracted services are not considered staff.

Surveillance: the ongoing, systematic collection, analysis, interpretation and dissemination of data as the core activity of the infection prevention and control (IPAC) program. The purpose of surveillance is to identify infections and to monitor adherence to recommended IPAC practices in order to reduce infections and prevent the spread of pathogens among residents, tenants, staff and visitors.

Tenant: anyone residing in apartments, wellness suites or life lease units at Radiant Care.

WHO: World Health Organization.

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2.0 PURPOSE, POLICY & GOALS

2.1 PURPOSE

To minimize the number of people infected with the infectious organism, the severity of illness, the number of deaths and the amount of socio-economic disruption. To ensure resident care and services are managed.

2.2 POLICY

Radiant Care will effectively handle a pandemic by best anticipating continued operations of the organization in the event of a pandemic. This policy will become effective when a pandemic is declared.

In the event of a pandemic, Radiant Care will adhere to all guidelines outlined in the policy. The Senior Administrator Long-Term Care or designate will ensure that the policy is communicated to all staff. This policy is to be reviewed annually.

2.3 GOALS

- 1. To prepare for a potential pandemic by developing practical and efficient plans to minimize the extent of morbidity and mortality.
- 2. To monitor for the presence of the pandemic strain in the home by maintaining diligent infection control surveillance.
- 3. To monitor for the presence of the pandemic strain within the community.
- 4. To be prepared to assemble staff, supplies, and equipment quickly and efficiently in an attempt to contain the pandemic virus.
- 5. To minimize the impact of a pandemic on Radiant Care residents, tenants and staff.
- 6. To communicate effectively with residents, tenants, their families and staff to meet their need for information through transparent communication plans.
- 7. To maintain an effective working relationship with the Niagara Public Health department to ensure clear, concise communication and to have access to ongoing infection control advice.

3.0 OUTBREAK MANAGEMENT TEAM

3.1 MEMBERSHIP - For emergency Pandemic strain

The Outbreak Management Team (OMT) consists of the following positions:

- Senior Administrator Long-Term Care
- Director of Care/Clinical Services (DOC(S))
- Nutrition Manager
- Maintenance Manager
- Therapeutic Recreation (TR) Supervisor
- Supportive Housing (SH) Manager
- IPAC Lead
- Medical Director
- Pharmacy Consultant
- Niagara Region Public Health Unit Representative

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3.2 ROLES & RESPONSIBILITIES

The following roles and responsibilities are assigned to specific members:

- Chairperson
 - The Senior Administrator Long-Term Care is responsible for coordinating team meetings and delegating tasks.
- Outbreak Coordinator/IPAC Lead or Delegate
 - Is responsible for ensuring all OMT decisions are carried out, and coordinates all activities required to investigate and manage the outbreak.
- Media Spokesperson
 - The CEO is responsible for providing information to the media, always ensuring privacy legislation is upheld. All media requests will be directed to the CEO.

4.0 COMMUNICATIONS

4.1 DIRECTION

Media communications will be directed through the office of the CEO.

All other communications (residents, tenants, staff, families, etc.) will be directed through the office of the CEO, in consultation with the Senior Administrator Long-Term Care and Director(s) of Care (DOCs).

When a pandemic is declared:

- 1. A memo is sent, via email, to all residents, tenants, families and staff to inform them that a pandemic had been declared and any necessary information they need to know.
- 2. A memo is sent, via email, to all residents, tenants, families and staff when significant changes or updates occur.
- 3. A memo is sent, via email, to all residents, tenants, families and staff to inform them when the pandemic is over.

When an outbreak is declared:

- 1. Nursing staff, DOC(S), ADOC, Clinical Resource Lead, Clinical Quality Coordinator and delegates make initial outbreak calls to families of affected residents.
- 2. A memo is sent to all residents, tenants, families, and staff to inform them of the outbreak.
- 3. The Radiant Care website is updated to indicate that an outbreak has been declared and the location of the outbreak.
- 4. Nurses make daily calls to families of affected residents throughout the outbreak.
- 5. A memo is sent to all residents, tenants, families and staff when significant changes or updates occur.
- 6. A memo is sent to all residents, tenants, families and staff to inform them when the outbreak is over.

4.2 MODES OF COMMUNICATION

• The primary mode of communication with supervisors and office support staff is email and/or phone call.

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- The primary modes of communication with front line staff are written memos/signage posted above the hand scanners and/or announcements at team huddles. The secondary mode of communication is through emails. Outbreak memos are sent by email.
- The primary mode of communication with residents and tenants is written memos. The secondary mode is announcements at mealtimes, where applicable. Monthly newsletters will also be a way to communicate non-urgent messages.
- The primary mode of communication with families for general communications is email, where available. The primary mode of communication with families for resident-specific matters is phone for those directly affected.
- The primary mode of communication for staff is to complete in-person huddles on each unit and print and post the memo on each unit for review. The secondary mode of communication is that staff will also receive a staff specific memo via email.
- The primary mode of communication with visitors is signage posted in the home.
- The Radiant Care website and Radiant Care social media accounts are primary modes
 of communication with the broader community and are a resource for families,
 residents, tenants and staff.

4.3 PUBLIC HEALTH UNIT

The Medical Officer of Health or designate is responsible for disseminating information about pandemic activity in the community. The local Public Health unit will provide advice and direction to health care organizations at the local level throughout a pandemic and will be responsible for coordinating the distribution of antivirals and vaccines when available. The Niagara Region Public Health Nurse assigned to the LTCH will determine and declare the initiation of an outbreak and will declare the discontinuation of an outbreak.

Radiant Care will follow direction from the local Public Health unit once a pandemic has been declared.

Public Health Unit Contact

Niagara Region Public Health Unit 905-688-3762 or 1-800-263-7248

Fax: 905-682-3901

Emergency after-hours (limited services): 905-984-3690

5.0 PANDEMIC ACTIVITY IN THE AREA

The Ontario Health Plan on Pandemic Planning has provided a response to pandemic activity. There are 3 stages which include:

- Stage 1 includes no pandemic activity in the
 - **a.** country, province or community;
 - **b.** community;
- Stage 2 includes pandemic activity in the community; and
- Stage 3 includes pandemic activity in the home.

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STAGE 1A: NO PANDEMIC ACTIVITY IN THE COUNTRY, PROVINCE OR COMMUNITY

If a pandemic has been declared elsewhere in the world, but there is no pandemic activity in the country, province or community, staff can use a more passive screening approach which includes:

- Allowing family members and visitors to self-screen.
- Looking for pandemic related illness in residents while providing routine daily care or activities.
- Staff should report pandemic related illness to their supervisor. Supervisor will report this information to the DOC.
- Residents with pandemic related illness should be line listed and the form should be forwarded to the DOC daily. See Appendix A for line list template. Any suspected outbreak should be reported to the DOC immediately.

STAGE 1B: PANDEMIC ACTIVITY IN THE COUNTRY/PROVINCE, BUT NO PANDEMIC ACTIVITY IN THE COMMUNITY

Surveillance will include:

- Passive screening as identified above
- Nursing staff will actively seek out signs or symptoms in residents by:
 - Conducting unit rounds.
 - Reviewing unit reports, which will provide information on elevated temperatures and/or other identified symptoms.
 - Reviewing staff communication books.
 - Reviewing medical and/or nursing progress notes on the residents' charts, reviewing pharmacy antibiotic utilization records.
 - Reviewing laboratory reports and asking staff for verbal reports based on their clinical observations.
 - o Ensuring documentation is complete within Point Click Care.
- The IPAC lead or designate will review the results of surveillance data for any signs of the pandemic strain.
- The IPAC lead will continue to use the normal reporting procedures to report to the local Public Health unit.
- The IPAC lead will closely monitor community infection rates.
- The IPAC lead will ensure up to date access and follow up to new Guidelines and Recommendations from MOLTCH and NRPH.

Management staff will make the following preparations:

- DOC and Nutrition Manager will order resident supplies and food to cover a 1-3 month period.
- DOC will review current information or guidelines from relevant agencies (e.g. WHO, Public Health, etc.) and recommend changes for Radiant Care's Pandemic Plan as required.
- Supervisors will survey staff for skill levels and commitment to assist Radiant Care during a pandemic.
- Radiant Care will notify residents and tenants through memo and also send to residents' Substitute Decision Maker (SDM) by email.
- Volunteer Coordinator will coordinate volunteer services during pandemic outbreak, if applicable.

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- Senior Administrator Long-Term Care or delegate will review, and update if necessary, the Pandemic Communications Plan (see 4.0).
- Discuss all stock levels from all departments i.e. food, medications, PPE etc.

STAGE 2: PANDEMIC ACTIVITY IN THE COMMUNITY See section 2.

STAGE 3: PANDEMIC ACTIVITY IN THE HOME See section 3.

STAGE 4: AFTER PANDEMIC ACTIVITY IN THE HOME OR COMMUNITY See section 4.

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SECTION 2 DURING PANDEMIC ACTIVITY IN THE COMMUNITY

The local Public Health unit will notify the home if the pandemic has spread into the area. The home will:

- Immediately call a meeting of the Outbreak Management Team (OMT) to disseminate known information on the pandemic at that point in time and to initiate the Pandemic Plan. Upon activation, alerts will be made via the formal communication vehicles established to residents, tenants, staff, volunteers, and families (see 4.0 Communications above).
- Activate the Pandemic Plan and Emergency Response Plan, if appropriate. See stage 3 guidelines
- Maintain active surveillance using outbreak-reporting forms provided by local Public Health units.
- As Ministry directives change, DOC and TR Supervisor will notify contracted service providers and community organizations who volunteer in the home of the changes that affect them:
 - Big Al's Aguarium
 - o BSO
 - Churches & spiritual care providers
 - Dental Hygiene Team
 - Hairdresser
 - Hauser's Home Healthcare
 - Music Therapists
 - NOTL Palliative Care services volunteers
 - Occupational Therapist
 - o Psychogeriatric Resource Consultant, Alzheimer Society
 - Radiant Care Fitness & Wellness Centre
 - o Royal Canadian Legion Outreach Visitor
 - St. John's Ambulance Pet Therapy
 - Therapy Tails
 - YES Rehab

6.0 INFECTION PREVENTION & CONTROL MEASURES

6.1 PRECAUTIONS

Staff must follow routine precautions as well as any additional precautions necessary for the identified illness. Please refer to Routine Practices & Additional Precautions Policy located in the Infection Prevention and Control Manual.

6.2 HAND HYGIENE

To protect our residents, tenants, staff and visitors, Radiant Care promotes hand hygiene practices during all care activities and when working in all locations within the homes. All employees and service providers working in the homes are responsible for following hand hygiene policies and procedures. Please refer to Hand Hygiene Policy located in the Infection Prevention and Control Manual.

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6.3 PERSONAL PROTECTIVE EQUIPMENT (PPE)

PPE Conservation and Allocation During Pandemic

Personal protective equipment (PPE) must be used at Radiant Care as outlined in this policy and/or other pandemic-related policies, with the intention of keeping employees and those we serve safe, while also preserving and managing the supply of PPE so it can be prioritized for use by front-line/direct care workers.

The IPAC lead and management team to ensure completed Burn Rates calculations are ongoing for all PPE stock to ensure adequate supply is accessibly within Radiant Care LTCHs. Radiant Care is to use the PPE Portal for all additional PPE usage as per MOHLTC. Please refer to the Outbreak Management Policy located in the Infection Prevention and Control Manual.

6.4 PHYSICAL DISTANCING

Avoiding/minimizing close contact is a primary way to prevent the spread of illness. All visitors must maintain a two-metre distance or specific distance from all residents other than the one they are visiting, all other caregivers, staff and visitors during their visit.

7.0 ENVIRONMENTAL CLEANING & CLEANING OF EQUIPMENT

Enhanced environmental cleaning may be required by increasing the frequency of cleaning and the use of specific cleaning solutions that can eradicate the specific infectious organism. Please refer to the Environmental Services Manual, the IPAC Program Policy and the Nutrition Services Manual for further reference.

8.0 SURVEILLANCE

Surveillance is an essential component of an effective infection prevention and control program, especially in Long-Term Care due to the highly vulnerable population and the potential for infection to spread very quickly from the community into the Long-Term Care environment. Surveillance facilitates early identification of a potential outbreak and implementation of control measures to protect both residents and staff. The IPAC Lead or designate is responsible for surveillance of residents, tenants, staff, volunteers, family members, and visitors, as well as outbreak management activities. Surveillance for febrile respiratory illness is already included in the routine infection control program. Surveillance may include the following:

8.1 RESIDENT & TENANT SURVEILLANCE

Continuous home surveillance is ongoing to establish baseline numbers of infections throughout the year. Increased numbers of infections may indicate a seasonal outbreak or the arrival of a pandemic strain. Surveillance program includes:

- Screening of all new admissions for symptoms of the pandemic strain.
- Continuous assessment of residents for symptoms of the pandemic strain.

Staff have been instructed on the signs and symptoms of the pandemic strain. Registered Staff are responsible for contacting Public Health should an outbreak be suspected after hours or on weekends. The IPAC Lead and DOC are also informed of suspected outbreaks outside of regular hours. Outbreak protocol will be followed based on Public Health recommendations.

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8.2 SCREENING STATIONS

Select entrances will be identified as the only entrances allowed to be used during the pandemic and a screening station will be set up at identified entrances as required.

Public Health will provide guidelines on who is allowed into the home during a pandemic. Anyone entering the home must enter through designated entrances. Residents and tenants do not need to be screened upon entry but everyone else must be screened prior to entering any building on site, as residents and tenants are automatically placed under Heightened Surveillance for symptom monitoring if the pandemic strain is in the community or within the LTCH.

Deliveries for residents and tenants may be left at the screening stations to be delivered by staff. Alternate delivery arrangements must be made with other service providers, where possible, to limit the number of people entering the home.

8.3 STAFF & VOLUNTEER SURVEILLANCE

All staff and volunteers are made aware of early signs and symptoms of respiratory illness. Staff and volunteers will be screened prior to entering the home each day, using screening guidelines provided by Public Health and/or Ministry of Long-Term Care.

Anyone found to be symptomatic will be sent home immediately and is responsible to call their supervisor to report symptoms and receive further direction. If staff or volunteers experience symptoms at any time during the pandemic, they must stay home and report their symptoms to their supervisor. Their supervisor will direct them on any required follow up, such as calling Public Health for testing and/or speaking with the IPAC lead.

Staff or volunteers who have a close family member (living in the same home) that has the pandemic virus are responsible to call their supervisor, who will provide direction as per Public Health.

Supervisors will inform the DOC(S) or designate of staff or volunteers who are absent from the home with respiratory illness. The DOC(S) or designate will then inform the IPAC lead. Depending on NRPH recommendations, the DOC(S) or designate and IPAC lead will discuss return-to-work protocol at that time.

The home will report respiratory illness in staff or volunteers to Public Health following the guidelines outlined by Public Health. Occupationally-acquired infections are reported to the Joint Health & Safety Committee (JHSC), the Ministry of Labour (MOL) and to WSIB within 72 hours.

Please refer to Outbreak Management Policy for further information.

8.4 FAMILY MEMBER & VISITOR SURVEILLANCE

Radiant Care will follow instructions from Public Health on whether or not family members and visitors are allowed in the home during a pandemic.

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If family members and visitors are allowed, they will be screened and tested prior to entering the home each day according to current Public Health and Ministry of Long-Term Care guidance. Anyone found to be symptomatic or infected will be sent home immediately. Information about infections will be reported to Public Health.

Please refer to the Outbreak Management Policy in the Infection Prevention and Control Manual and on the Radiant Care website.

9.0 IMPLEMENT CONTROL MEASURES FOR RESIDENTS & TENANTS

9.1 RESIDENT ADMISSION & RE-ADMISSION

If there is pandemic activity in the community, but not in the home, all new admissions should be screened using the appropriate screening tool provided by NRPH.

9.2 SECURING NECESSARY SUPPLIES TO PROVIDE MEDICAL CARE IN THE HOME

Once pandemic activity is announced by Public Health, pharmacy must be contacted to secure stockpiling of antibiotics, inhalers, nebulizer medications, and narcotics in the Emergency Drug Box located in the medication room. Other medications and supplies (e.g., oxygen tank refills and tubings) must be acquired if needed.

9.3 MANAGING RESIDENT DEATHS DURING PANDEMIC

Any changes to regular practices regarding the management of corpses and autopsy requirements during a pandemic would require the authorization of the Chief Medical Examiner or coroner. Any deaths may be tended to be based on new guidelines from MOLTCH and the NRPH.

9.4 TENANTS

Community client assessments will be conducted by telephone to reduce opportunity for exposure. Assessments will focus on identifying essential needs and corresponding LHIN services. Home visiting by contracted service providers will continue to be the primary method of delivering client services during a pandemic.

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SECTION 3 DURING PANDEMIC ACTIVITY IN THE HOME (OUTBREAK)

When an outbreak of the pandemic strain is suspected or confirmed in the home, Radiant Care will take the following steps:

10.0 IDENTIFY SUSPECTED OR CONFIRMED OUTBREAK

The case definition for the outbreak will be defined by Public Health.

11.0 NOTIFY PUBLIC HEALTH OF A SUSPECTED OR CONFIRMED OUTBREAK

The DOC will notify Public Health of the suspected or confirmed outbreak

- 905-688-3762 or 1-800-263-7248
- Fax: 905-682-3901
- Emergency after-hours (4:30pm onward limited services): 905-984-3690 Note: Public Health is responsible for declaring an outbreak.

The DOC(S), IPAC Lead or designate will:

- a) Submit the outbreak reporting forms to Public Health by fax and/or electronic reporting method.
- b) Report the initial control measures that have been instituted.
- c) Request an Investigation or Outbreak Number and record it on all laboratory submission forms.
- d) Determine, in consultation with the local Public Health Unit, if and/or which residents should be tested.
- e) Include the resident's name, the name of the home and the Investigation Number with all specimens.
- f) Notify the Senior Administrator Long-Term Care, who will notify the CEO, who will notify the Director of Finance and the Board of Directors.
- g) Notify the Human Resources Manager.
- h) The DOC(S) will notify the Ministry of Long-Term Care via completing a Critical Incident and continue to activate the plan.
- i) Call a meeting of the OMT.

For Radiant Care's responsibilities in declaring an outbreak, please refer to the Outbreak Management Policy located in the Infection Prevention and Control Manual.

12.0 OUTBREAK MANAGEMENT TEAM MEETING & INITIAL RESPONSE

Upon declaration of a pandemic outbreak within the home, the OMT will meet to:

- a) Inform OMT of outbreak and ensure all members of the team have a common understanding of the situation.
- b) In consultation with Public Health, review the provided working case definition that will be used to identify residents or staff with infection caused by the pandemic strain.
 - Note: The case definition developed for residents may be different from that developed for staff. Residents who meet this case definition will be considered a case.

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- c) Review control measures necessary to prevent spread of infection.
 - The DOC(S), IPAC Lead or designate will ensure that the agreed upon control measures are in place and enforced, and for modifying control measures depending on the epidemiology of the pandemic strain.
- d) Identify and confirm appropriate signage/information to be posted in the home and which locations are most appropriate.
- e) Ensure that all staff are completing diligent Point of Care Risk Assessments (PCRA) on all residents, no matter the precautions.
- f) Review the Emergency Staffing policy, located in the Peace Time Disaster and Emergency Safety Plan Response Manual, as well as the Control and Support Measures for Staff (see 14.0 of this policy), and be ready to implement if needed.
- g) Ensure PPE is available and used appropriately.
- h) Notify appropriate individuals:
 - Staff
 - Volunteers
 - Powers of Attorney (POA) of all residents in the home
 - Life Labs
 - Pharmacy
 - Staffing agencies
 - Attending Physician(s), other health care professionals
- i) Determine and implement the home's pandemic communication plan.
- j) Discuss with Medical Director their plan for either, preventative, empirical or radical treatments.
- k) Discuss education sessions that are required for staff.
- I) Clarify the role of Public Health and confirm how and when daily communications will take place between the home and the local Public Health unit.
- m) Discuss how often the outbreak management team will meet and set the next meeting date.

13.0 IMPLEMENT CONTROL MEASURES FOR RESIDENTS

13.1 RESIDENT ROOM RESTRICTION

Any resident that develops symptoms will be placed on additional precautions based on the transmissibility of the infectious organism, in their room and tested for the pandemic strain, and the family/substitute decision maker will be informed.

Signage will be placed on the resident's door advising precautionary measures that are required. Staff will advise visitors about any restrictions and instruct them in the proper use of personal protective equipment if required.

13.2 RESIDENT HOME AREA RESTRICTION

Cohort residents to their home area, preventing contact with residents in other home areas. Staff are cohorted to the affected home area. Staff break rooms will be created in either the activity room or a location within the resident home area that does not affect the daily activities of the resident. Staff should not be working on more than one unit, preferably staff should be stationed on the affected floor for the duration of the outbreak.

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13.3 RESIDENT ADMISSION & RE-ADMISSION

If there is an active case of pandemic illness in the home, admissions and re-admissions are generally not permitted. Factors to guide the decision include:

- The status of the pandemic.
- The resident's health needs and the advice of the resident's attending physician.
- Staffing levels.
- Access to antivirals.
- The home's ability to provide appropriate accommodation and care services that require certain expertise (e.g., peritoneal dialysis, tube feeding, etc.).
- Informed consent provided by the resident or their substitute decision maker.
- Niagara Region Public Health provide advise based on latest guidelines.

13.4 RESIDENT MEDICAL APPOINTMENTS

If there is local pandemic activity or an active case of pandemic illness in the home, non-essential appointments should be postponed. Essential appointments are those that must be attended for the care and protection of a resident's health (e.g., dialysis). Registered Staff must notify the appointment location of the outbreak and must allow them to make the decision based on whether they can receive the resident or not prior to sending the resident for their appointment.

13.5 RESIDENT TRANSFERS TO HOSPITAL

The Registered staff will use the following procedures unless informed otherwise:

- If the home is transferring a resident to hospital while there is an active case of pandemic illness in the home, the home will advise the receiving hospital and the patient transport service.
- The hospital staff will be provided with the relevant details of the person being transferred to ensure control measures are in place when the resident arrives at the hospital.

13.6 RESIDENT ACTIVITIES/RECREATION

Previously scheduled events such as celebrations, outings and large group events must be cancelled.

13.7 ESSENTIAL SERVICES

The following services MUST be maintained to provide care and protect residents:

- Heating/cooling/hydro: In the event of service disruption, Radiant Care has access to a backup generator to provide emergency power for 4-5 days. A field company (Gales) is contracted to re-fill the tank as needed.
 - Please refer to the Power Failure and Heating System Failure policies, located in the Peace Time Disaster and Emergency Safety Plan Response Manual.
 - Staff can use battery-powered devices for entertainment and communication purposes. The use of battery-powered lighting can provide sufficient lighting in areas where staff are working and preparing food or washing utensils and pots. Managers or charge nurse will have access to these supplies.
 - Make use of lighting during the daytime hours via opening curtains and internal doors.
 - Limit the areas that need to be lit as much as possible by congregating asymptomatic residents and staff in central areas on the units.

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- If the temperature is cold, layer clothing on residents for maximum warmth and encourage them to wear coats, caps, and gloves. Serve warm beverages frequently.
- Drain pipes to prevent freezing
- For measures to take during hot weather, please refer to Prevention and Management of Heat-Related Illness for Residents policy.
- Menus can be curtailed to include barbecue dishes to conserve hydro. Thermos containers can be used to keep fluids hot after they have been heated.
- Food service: The home maintains a 1-week supply of shelf-stable food items. Please refer to Appendix B for a 3-day emergency menu.
- Running water: The home has a stockpile of wipes for environmental cleaning. Staff will
 need to procure moistened wipes for resident care. Radiant Care must have a contract
 with an external water distribution company for potable water. Radiant Care will have
 access to hand washing stations that must be in use for any food handling or
 preparation. For more information on how to deal with water shortages, please refer to
 Water Disruption or Contamination Policy, located in the Peace Time Disaster and
 Emergency Safety Plan Response Manual.
- Prescription medications: CareRX Pharmacy will implement their business continuity plan to minimize the impact of disruption on clients.
- Lab services: Life Labs will work with Radiant Care under direction of the Ministry of Long-Term Care. Registered staff will work closely with in-house physicians to determine essential lab work required.
- Oxygen concentrators: Vital Aire will work with Radiant Care under direction of national, provincial, or municipal pandemic planning committees.
- Cleaning supplies: The home maintains a month's supply of cleaning products. Extra cleaning supplies can be obtained from Flexo. Monitoring and distribution of the supplies will be done by the Nutrition Manager.
- Medical supplies & PPE: Nursing has a month's supply on hand. Monitoring and distribution of the supplies will be done by the DOC or designate.
- Garbage disposal: In the event of service disruption, Waste Management will provide on-call service. For contact information, please refer to Emergency Supplier Contact List, located in the Peace Time Disaster and Emergency Safety Plan Response Manual
- Elevator service: In the event of service disruption, elevator service provider will be contacted. In the event that all elevators are down, staff will use stairs to deliver items to floors. Staff are encouraged to stockpile items on floors such as non-perishable items if a total elevator shut down occurs.

14.0 IMPLEMENT CONTROL AND SUPPORT MEASURES FOR STAFF & VOLUNTEERS

14.1 ESSENTIAL STAFFING PLAN

To safely manage the care of residents and the operation of the home, key positions must be filled. Given an anticipated high infection rate among staff and increase in absenteeism due to caregiver obligations, regular staffing patterns are expected to change and provision of care will likely be seriously affected.

To safely and effectively provide care to residents, regular duties, areas of assignment and staff deployment may not follow existing patterns. The following positions must be secured with alternate coverage identified in case those identified become unavailable.

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Radiant Care

Communications Officer/Media Spokesperson

- 1. CEO
- 2. Senior Administrator Long-Term Care

Infection Prevention & Control Practitioner/Outbreak Coordinator

- 1. DOC(S)
- 2. IPAC Lead
- 3. ADOC
- 4. Senior Administrator Long-Term Care

Shared Services Lead

- 1. Director of Finance
- 2. Assistant Director of Finance
- 3. Human Resources Manager

Administration Office Coverage

- 1. Administrative Receptionist
- 2. Administrative Support Person (call in)
- 3. Supportive Housing Assistant
- 4. Administrative Assistant
- 5. Junior Accountant Accounts Receivable (at TM)

All Department Heads

1. Manager/Supervisor from another department

All Staff from All Departments

- 1. Trained direct care staff to take on more responsibilities within their scope of practice.
- 2. Cross-train front line staff in non-direct care roles to provide direct care:
 - Feeding residents
 - Toileting, transferring (including mechanical lifts)
 - Obtaining vital signs
 - Basic housekeeping skills
 - Basic food preparation and inventory control
- 3. Cross-train administrative staff to do front line non-direct care roles (e.g., housekeeping, laundry, etc.).

Staff Shortages

- 1. Radiant Care will seek to increase the available workforce using the following resources and strategies:
 - · Access staff from external agencies.
 - Extend working hours.
 - · Call retired staff back to work .
 - Access other staffing resources made available by Public Health or the government.
- 2. Vacation requests may be cancelled.
- 3. Radiant Care will cross-train staff as outlined in 14.1.

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- 4. Family members could be trained to help with care and daily living activities (e.g., providing a bed bath and assisting with feeding and toileting).
- 5. Staff may bring a sleeping bag/comforter to work along with a change of clothes in the event they are unable to leave.

NOTE: Although individuals may be trained, they will not work in these capacities, replace staff or assist staff during non-pandemic times as that would be a violation of current collective agreements.

14.2 IDEAL MINIMUM STAFFING PLAN

A minimum number of staff will be required at all times as suggested in the following tables. Please see Appendix C for Continuity of Operations Plan & Appendix D for Cross-Training Curriculum.

Nursing

Pleasant Manor

Position	Essential # Required			Took Priority
Position	Days	Evenings	Nights	Task Priority
RNs/RPNs	1	1	1	 Screen/assess the ill Dispense essential medications Wound care as necessary Hourly rounds Assist where able Keep PPE available but secure
PSWs or HCAs	3	3	1	 Minimal direct care of residents (toilet, hygiene, up in room/hallway) Feed in hallways while supervising others (no portering)
Volunteers/ Students/ Trained staff	0	0	0	 Screening staff & residents for illness Serving food at meals Feeding/supervising in hallway Helping residents sanitize Put away/bring up supplies/deliveries for Nursing Screening staff at entrance Answering phone at Nurses station (evenings, weekends) Rounds - safety checks Snack delivery - outside doors Supply inventory Clerical - putting charts together for admissions

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Desition	Position Essential # Required		Took Priority	
Position	Days	Evenings	Nights	Task Priority
RNs	1	1	1	Screen/assess the illDispense essential medications
RPNs	3	3	1	 Wound care as necessary Hourly rounds Assist where able Keep PPE available but secure
PSWs or HCAs	12	10	6	 Minimal direct care of residents (toilet, hygiene, up in room/hallway) Feed in hallways while supervising others (no portering)
Volunteers/ Students/ Trained staff	1	N	0	 Screening staff & residents for illness Serving food at meals Feeding/supervising in hallway Helping residents sanitize Put away/bring up supplies/deliveries for Nursing Screening staff at entrance Answering phone a Nurses station (evenings, weekends) Rounds - safety checks Snack delivery - outside doors Supply inventory Clerical - putting charts together for admissions

Dietary

Pleasant Manor

Position	Essential # Required			Tools Delouits
Position	Days	Evenings	Nights	Task Priority
Dietary Aides	1 7:30am - 7:30pm	0	0	 Provision of food and hydration to residents, ensure food items available in each area, assist with nourishments Preparing trays and clearing breakfast, lunch and supper
Cooks	1 6:30am - 6:30pm	0	0	Prepare breakfast, lunch, and supper (1 choice) using more heat & serve items vs. homemade
Volunteers/ Students/ Trained staff	0	0	0	 Serving, plating, delivering meals Feeding residents Wash pots and dishes Put away orders Kitchen clean up (evenings only)

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Position	Ess	ential # Requ	ired	Tools Driority
Position	Days	Evenings	Nights	Task Priority
Dietary Aides	2 7:30am - 7:30pm	0	0	 Provision of food and hydration to residents, ensure food items available in each area, assist with nourishments Preparing trays and clearing breakfast, lunch, and supper
Cooks	1 6:30am - 6:30pm	0	0	Prepare breakfast, lunch, and supper (1 choice) using more heat & serve items vs. homemade
Volunteers/ Students/ Trained staff	2 7:30am - 7:30pm	0	0	 Serving, plating, delivering meals Feeding residents Wash pots and dishes Put away orders Kitchen clean up (evenings only)

Housekeeping/Laundry

Pleasant Manor

Position	Essential # Required			Took Priority
Position	Days	Evenings	Nights	Task Priority
Housekeepers	1 7:00am - 3:00pm	0	0	 Focus on washrooms and horizontal surfaces Regular cleaning of resident areas may be designated to trained non- essential staff or others
Laundry Aides	1 6:00am - 2:00pm	0	0	Towels, essential bedding, essential clothing
Volunteers/ Students/ Trained staff	0	0	0	 Sanitizing high-touch surfaces, resident washrooms Vacuuming, mopping Emptying garbages Refilling soap dispensers Folding/hanging clean laundry Delivering clothing cart to floor

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Position	Essential # Required			Took Priority
Position	Days	Evenings	Nights	Task Priority
Housekeepers	2 7:00am - 3:00pm	0	0	 Focus on washrooms and horizontal surfaces Regular cleaning of resident areas may be designated to trained non-essential staff or others Essential cleaning in 1, 3, 5 Tabor Drive (e.g. dining room)
Laundry Aides	1 7:00am - 3:00pm	0	0	Towels, essential bedding, essential clothing
Volunteers/ Students/ Trained staff	2	0	0	 Sanitizing high-touch surfaces, resident washrooms Vacuuming, mopping Emptying garbages Refilling soap dispensers Folding/hanging clean laundry Delivering clothing cart to floor

Supportive Housing

Pleasant Manor

Desition	Essential # Required			Took Driority
Position	Days	Evenings	Nights	Task Priority
PSWs	4 7:00am - 3:00pm	3 3:00pm - 11:00pm	3 (only 2 required if Screeners can cover building for fire response) 11:00pm - 7:00am	 Medication reminders and all indicated treatments Direct care of clients Essential cleaning of bathrooms, kitchen Serving meals/tray delivery Essential laundry
Volunteers/ Students/ Trained staff	0	0	0	 Building fire watch (to reduce number of PSWs required or free up staff to do baths) Medication reminders Essential housekeeping Laundry and linen changes, bedmaking Work assignments Meal delivery/service Safety checks Garbage collection Answering phone

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Position	Essential # Required			Took Priority
Position	Days	Evenings	Nights	Task Priority
PSWs	3 7:00 – 3:00	3 (only 2 required from 7:00 – 11:00 if Screeners can cover building for fire response) 3:00pm - 11:00pm	3 (only 2 required if Screeners can cover building for fire response) 11:00pm - 7:00am	 Medication reminders and all indicated treatments Direct care of clients Essential cleaning of bathrooms, kitchen Serving meals/tray delivery Essential laundry
Volunteers/ Students/ Trained staff	0	0	0	 Building fire watch (to reduce number of PSWs required or free up staff to do baths) Medication reminders Essential housekeeping Laundry and linen changes, bedmaking Work assignments Meal delivery/service Safety checks Garbage collection Answering phone

Therapeutic Recreation

Pleasant Manor

Desition	Essential # Required			Tools Drieviths
Position	Days	Evenings	Nights	Task Priority
Therapeutic	1	0	0	One-on-one activities (if possible)
Recreationist				Connect residents with loved ones
				through technology (if possible)
				 Assist with care of residents,
				cleaning, dietary needs, etc. as
				needed

Tabor Manor

Position	Essential # Required			Task Priority
FOSILIOIT	Days	Evenings	Nights	Task Fliolity
Therapeutic Recreationist	2	0	0	 One-on-one activities (if possible) Connect residents with loved ones through technology (if possible) Assist with care of residents, cleaning, dietary needs, etc. as needed

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Maintenance

Pleasant Manor

Position	Essential # Required			Took Priority
Position	Days	Evenings	Nights	Task Priority
Maintenance Staff	1 2 hours between 7:00am - 9:00am	0	0	 1 hour (morning) garbage collection 1 hour for fire/maintenance rounds + on call for emergencies
Volunteers/ Trained staff	0	0	0	All necessary daily maintenance routine duties, garbage, rounds, weather-related issues

Tabor Manor

Position	Essential # Required			Took Priority
Position	Days	Evenings	Nights	Task Priority
Maintenance Staff	1 5 hours between 7:00am - 10:00am & 1:00pm - 3:00pm	0	0	 3 hours (morning) for morning garbage collection & take out bins, and fire/maintenance rounds 2 hours (afternoon) for garbage collection & bring in bins + on call for emergencies
Volunteers/ Trained staff	0	0	0	 All necessary daily maintenance routine duties, garbage, rounds, weather-related issues

Human Resources & Payroll

Position	Ess	ential # Requ	ired	Task Priority		
Position	Weekdays	Evenings	Nights	Task Phoney		
HR Manager or Coordinator	1 8:00am -	0	0	Essential recruitmentEmployee Incident follow upWSIB, MOL requirements		
Payroll Staff	4:00pm 2	0	0	Processing payroll		
, ayron oran	8:00am - 4:00pm	·	Ç	r recessing payren		

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Finance

Position	Esse	ential # Requ	ired	Took Priority		
Position	Weekdays	Evenings	Nights	Task Priority		
Director of	1	0	0	Signing officer		
Finance						
	8:00am -					
	4:00pm					
Junior	1	0	0	Accounts payable		
Accountant						
- Accounts	8:00am -					
Payable	4:00pm					
Junior	1	0	0	Accounts receivable		
Accountant						
Accounts	8:00am -					
Receivable	4:00pm					

Administration

Position	Esse	ential # Requ	ired	Task Priority		
Position	Weekdays	Evenings	Nights	Task Phoney		
Receptionist	2 8:30am - 4:00pm			 1 per site Administration Office coverage – answering phones, receiving anyone entering home 		
Scheduler/ Nursing Clerk	2			1 per site		
Admissions/ Volunteer Coordinator	1			Schedule & oversee temporary workersAdmissions		

All other administrative staff will assist with care of residents, cleaning, dietary, etc. as needed.

14.3 DEPLOYING STAFF

Upon arrival to the home, all staff are to report to their usual workstation. All essential and non-essential staff should report to the home for even if their position is characterized as non-essential.

Job priority/deployment of staff will be established by Supervisor/Charge Nurse and staff will be deployed to essential positions as needed.

To safely and effectively provide care to residents, regular duties, areas of assignment and staff deployment may not follow existing patterns.

14.4 COHORTING OF STAFF & VOLUNTEERS

To protect staff, volunteers and residents, movement between floors/resident home areas should be minimized, especially if some units are unaffected. The ability of the home to cohort staff will depend on the number of staff and volunteers available to work. These measures may not be required if staff are taking prescribed antivirals and using appropriate infection prevention and control practices.

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14.5 WORK RESTRICTIONS OR EXCLUDING STAFF FROM WORKING

Staff who are III or Symptomatic

Ideally, staff with symptoms of the pandemic strain should be away from work until they are fully recovered. The length of time ill workers should be away will be determined by Public Heath and the IPAC team.

However, if Radiant Care does not have enough people to provide safe care, Radiant Care, in collaboration with Public Health, may allow staff to return to work before they are fully recovered. If this is necessary, staff who are symptomatic should be restricted to non-direct care or to working with residents with symptoms and/or a positive result for the infectious organism, with appropriate PPE. They should not be deployed to care for high risk, medically fragile residents.

During a seasonal influenza outbreak, unimmunized staff who are not taking antivirals are not allowed to work. During a pandemic, this measure will not apply until a vaccine has been developed or until there is an adequate supply of antivirals available. If there is an adequate supply of antivirals, Radiant Care may restrict staff who are not taking antivirals and establish some mechanism to require proof that staff are taking prescribed antivirals. Staff will not be allowed to work and will not be paid if they choose not to get an available vaccine or take available antivirals. If issues arise regarding compliance with work exclusions, they should be discussed with the Outbreak Management Team.

Staff & Volunteers Who Work at Other Facilities

In the event that Radiant Care does not have pandemic activity, staff, volunteers and students who work at other homes or sites where there is pandemic activity will be restricted from working at Radiant Care unless they have proof of taking effective antivirals.

If the pandemic strain is widely circulating in the community and affecting many homes, hospitals and facilities, there may be few, if any, restrictions on staff and volunteers working at other sites. Radiant Care will follow the direction of Public Health and the Ministry of Long-Term Care.

14.6 SUPPORT MEASURES FOR STAFF AND VOLUNTEERS

- For staff and volunteers who are available to work for prolonged periods or who are unable to return to their homes due to transportation issues, Radiant Care will accommodate these individuals in hospitality rooms, as space permits.
- Certain rooms within the home may be designated for staff use during this time, for additional staff room space or for sleeping quarters:
 - o Pleasant Manor: Heritage Place Meeting Room, Creekview Meeting Room
 - o Tabor Manor: Great Room, 7 Tabor Basement Physiotherapy room
- Shower facilities are available in the following locations:
 - Pleasant Manor: Hospitality Rooms
 - o Tabor Manor: Hospitality Rooms, 7 Tabor Drive staff room
- The washers and dryers in Creekview, Mapleview and Evergreen may be used.
- Food and hydration will be made available.
- Additional support measures to be implemented as required. Staff should contact their manager if experiencing difficulties.

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15.0 IMPLEMENT CONTROL MEASURES FOR FAMILY MEMBERS & OTHER VISITORS

15.1 NOTIFYING FAMILY MEMBERS & VISITORS

Residents' family members will be notified of pandemic activity in the community or home via memo (email), if an email address has been provided. A notice will also be posted on the Radiant Care website. These notices will include visitation information.

The IPAC lead will ensure that signs indicating pandemic activity in the community or home are posted at all entrances to the home. Screeners will advise visitors of visiting restrictions, if applicable, and of the potential risk of introducing the pandemic strain of illness into the home or acquiring the illness while at the home.

15.2 VISITOR RESTRICTIONS

During regular outbreaks, visitors are encouraged to postpone visits whenever possible. During a pandemic outbreak, essential caregivers may come in to assist with care, but general visitors may be disallowed entirely. Public Health will advise.

During outbreak, visitors are asked to visit only one resident and exit the home immediately after the visit.

Signage and hand hygiene stations at the entrance provide instruction to:

- Clean hands upon entering, before visiting, and before leaving.
- Use personal protective equipment as instructed by staff.
- Self-screen for symptoms of respiratory illness (fever, new cough, new shortness of breath).
- Not enter if they have any symptoms determined relevant to the pandemic strain.

Any visitor restrictions should be discussed and reviewed by the Outbreak Management Team and take into account visitor access to vaccination and antivirals. Contact the Infection Control Nurse or designate if there are any special circumstances not covered in this policy.

15.3 VISITING RESIDENTS WHO ARE ILL

Staff will post notices on the doors of all residents who are ill, advising visitors to check at the nurse's station before entering the room. This will also be mentioned within the memo as part of the communication plan. Registered Staff will advise the visitor about any restrictions and instruct the visitor in the proper use of PPE.

Ill residents are to be visited in their room only. Visitors should not visit with other residents.

15.4 COMMUNAL & OTHER ACTIVITIES

Visits by outside groups (entertainers, churches, schools, community groups, etc.) shall not be permitted while there is pandemic activity in the home or community, unless otherwise directed by Public Health or the Ministry of Long-Term Care.

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16.0 DISTRIBUTION & ADMINISTRATION OF ANTIVIRALS AND VACCINES

During a pandemic, the province will be responsible for coordinating the distribution of antivirals and vaccines across the province. The local Public Health unit will be responsible for coordinating the distribution of antivirals and vaccines among health care organizations at the regional level.

The IPAC lead or designate will be responsible for receiving, storing, and tracking the use of antivirals and vaccines. All treatment medications and vaccines will be stored within a locked management office (DOC, DOCS, ADOC) within the main vaccine fridge and will be distributed and signed off by the IPAC team or designate. In case of a power failure, the vaccines can be moved to a secure emergency power source until the issue is corrected.

Registered Staff on the individual nursing units will be responsible for obtaining consent from residents or their substitute decision makers (SDM) for treatment with antivirals and/or immunization during a pandemic (if this information was not already provided on admission).

Registered Staff to document if the resident is not able to take the antiviral or vaccine and to monitor antivirals by residents and report to the Infection Control Nurse.

In collaboration with the Medical Director, the direction of Public Health and governing agencies, Radiant Care will follow such direction for administration of therapeutic medications and vaccine administration. Radiant Care shall ensure that a medical directive has been created and approved prior to any administration of new therapeutic medications within LTCHs.

17.0 ETHICAL CONSIDERATIONS DURING A PANDEMIC

Individual Liberty vs. Protection of Public from Harm

During a pandemic, it may be necessary to restrict the freedom of one or more persons to protect the public from serious harm. It is important to weigh the benefits of protection from harm against the loss of freedom (such as isolation precautions). All involved need to be aware of the medical and ethical reasons for the measures put in place, the benefits of compliance, and the consequences of non-compliance. Radiant Care will make every decision while using the Ethical Framework policy.

Proportionality

Radiant Care will use the least restrictive measures possible when limiting or restricting freedoms to not exceed the minimum requirements needed to address the actual level of risk present.

Privacy

Individuals have the right to privacy. Radiant Care will limit the disclosure of health information to only that which is required to meet legitimate public health needs.

Equity

Radiant Care will strive to preserve as much equity as possible between the needs of the ill residents and the residents who need care for other diseases. When identifying residents and staff who have priority access to antivirals, vaccines, or other treatment, Radiant Care will ensure that everyone is aware of the criteria used to make these decisions, as well as the impact of these decisions on Radiant Care.

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Duty to Provide Care

Healthcare workers (HCWs) have an ethical duty to provide care. During a pandemic, health care demands may overwhelm both the worker and the workplace, resulting in challenges related to resources, professional practice, liability, and safe work environments. HCWs may have to weigh their duty of care against personal and/or family health needs. As a support to staff, Radiant Care will strive to:

- Ensure that appropriate supports are in place (resources, supplies, equipment, PPE).
- Provide support for staff to fulfill their personal/family responsibilities.
- Establish a policy to deal with staff concerns and work exemptions.

Trust

Radiant Care will continue to communicate openly and honestly with staff, residents, tenants, families, and other organizations to ensure decision making processes are ethical and clear.

Solidarity

Clear cut communication and teamwork to share information and manage health care delivery is essential among community, health care facilities, Public Health units, and government.

Stewardship

Radiant Care will be entrusted with control over limited resources (antivirals, vaccines, PPE, equipment, staff). Radiant Care will determine how resources will be allocated, in consultation with the Medical Director and Public Health and directives from the Ministry of Long-Term Care.

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SECTION 4 AFTER PANDEMIC ACTIVITY IN THE HOME OR COMMUNITY

18.0 DECLARING THE OUTBREAK OVER

The length of time from the onset of symptoms of the last case until the outbreak is declared over will be defined by Public Health. The local Public Health unit will be responsible for declaring the outbreak over and for notifying the Ministry of Health, Ministry of Long-Term Care, Ministry of Labour and other organizations in the community.

For Radiant Care's responsibilities at the end of outbreak, please refer to the Outbreak Management Policy located in the Infection Prevention and Control Manual.

19.0 INVESTIGATION OF THE OUTBREAK

When the outbreak is declared over, an outbreak investigation file should be established, containing any documentation specific to the investigation and management of the outbreak

The IPAC lead or designate, in collaboration with Public Health, will complete the outbreak line list and submit to Public Health. The IPAC Lead at the home will keep copies of all forms on file.

For further information on outbreak investigations, please refer to the Outbreak Management Policy located in the Infection Prevention and Control Manual.

20.0 REVIEW THE PANDEMIC OUTBREAK

When a pandemic outbreak in the home is over, Radiant Care will endeavour to debrief the course and management of the pandemic outbreak with the local Public Health unit and front-line staff to identify what was handled well and what could be improved.

21.0 REFERENCES

- Appendix 1: Case Definitions and Disease Specific Information. Disease: Gastroenteritis Outbreaks in Institutions and Public Hospitals.
- Recommendations for Outbreak Prevention and Control in Institutions and Congregate Living Settings. Ministry of Health. April 2014.
- Ontario Health Plan for an Influenza Pandemic. Chapter 19 Long-Term Care Homes, September 2006.
- Ministry of Health Emergency Management plans and strategies. June 2024.
- Outbreak Preparedness, Prevention and Management in Congregate Living Settings. January 2024.
- Pandemic Planning: A guide for HR professionals. Why your organization's HR team should assume the lead role in pandemic planning, 2006.

COVID-19 Reference Documents

• Recommendations for Outbreak Prevention and Control in Institutions and Congregate Living Settings (ontario.ca)

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22.0 CROSS-REFERENCE

- Radiant Care Business Continuity Plan
- Radiant Care Infection Prevention and Control Manual
- Radiant Care Peace Time Disaster and Emergency Safety Plan Response Manual

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APPENDICES

APPENDIX A: LINE LISTING FORM

										соше	ot muteR RO notisiosi to tuO (stab) show								
										a/Outr	Death (date)								
						Congestion/Runny Nose			Sore Throat /Hoarseness	Complications/Outcome	Hospital Discharge (date)								
						Runn	gre		/Нови	Jompi	(etab) nodazilatiqaoH	\Box	\dashv						\vdash
						estion	Malaise/Fatigue	New Cough	Phroat	Ŭ	einomuanq	\vdash	\dashv	\dashv					\dashv
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					Symptoms			9		Vaccins Treatn	VZNENTHNI								
					S	miting		ste/Sm			COVID-19_(Nof doses)								
	#	atte:		vreak		Nausea/Vomiting	Diamhea	Loss of Taste/Smel	Sneezing	Specimen & Diagnostics	Type of Test & Result (RAT, PCR, MRVP, WAAT,etc)								
	Line List Outbreak #:	Symptom Onset Date:	Control measures Started:	Public Health Outbreak Lead:				_		Spec Diag	Specimen Collection Date								
Radiant Care - Line List	al enil	Sympto	Started:	Public! Lead:			che	ess of Breath	Aches		Diamhea & of episodes								
Ē	¥					Fever	Headache	Shortness of	Muscle Aches		esboeig∃ to ¶ gnitimoV								
1	Type of Outbreak	οú			H	_		1	~		Loss of Taste or Smell								
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¥	Ę	쮼	5	₹		ple ha	within	AND		r Wore	Headache								
dia						ore peo	our per miting	arrhea		Symptoms (New or Worsening)	Voice Hoarseness/Sore Throat	Ш		_					Ш
æ					Enteric	or mo	s of vo	s of di within		lorms (Congestion/Runny Mose Sneezing								-
					5	en two	ntnin a pisode	pisode		Зутрі	Choriness of Breath	\vdash	\dashv						-
						list wh	ents) w nore e	mare e			Mew/Worsening Cough								
						te line or mon	your woorn	ne or r isodes			Fever/Abnormal Temp								
					L		OR (2) Two or more episodes of vomiting within a 24-		\dashv		Symptom Onset Date								
	kame	Address	Facility Phone & Ext	Contact Person #1 Contact Person #2		Slinfections	(i.e., unit, rioor)	-19 in residents		Isolation	Bolation & Additional Presultions Start Date or Date of Last Shift								
	Facility Name	Facility Address	Facility	Contact	rationy	respiratory/	non epi-unk nptoms confirmed co	ts for COVIC	health unit		Unit/ Room # OR Unit Worke d & Role (Staff)								
4					Respiratory	it when: ises of acute	s with a comi of similar syn	a positive tes	rlocal public	praphics	Date of Birth								
						Complete Line List when: (1) Two or more cases of acute respiratory/Gl infections	occur within 4oriz with a common spi-unk (i.e., unit, noof) in exclents; including similar symptom of the confirmation of the	in a resident; OR (3) One or more positive tests for COVID-19 in residents:	OR (4) Directed by local public health unit	Case Demographica	Case Name (Last, First)								
											3								

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APPENDIX B: EMERGENCY MENU

RC Tabor Manor Emergency Menu & Locations of Items

Menu initiated if we had no cooks or were down to only 1 Dietary Aide in the kitchen, or we have no Dietary staff and must use non-Dietary staff to prepare food for the residents.

Day 1 - Time	Meals	Time	Nourishments
Breakfast	 Assorted Cold Cereal (cream of wheat available for pureed) Assorted Jam / Peanut Butter Whole Wheat Buttered Toast 	AM	Juice, Diet Juice, Water
Lunch	 Chicken Stew with Zucchini, Cheese Biscuit & Butter Patty Powdered Donuts or Crushed Pineapple 	PM	Juice, Diet Juice, Water2 Bite Brownies (pudding available for pureed)
Dinner	 Cream of Broccoli Soup & Crackers Meatloaf with Mashed Potatoes & Sliced Carrots 	HS	Juice, Diet Juice, WaterTuna Salad Sandwich (yogurt available for pureed)

DAY 1 - Location	Items	Amount of Each Item
7 Tabor - Fridge	Yogurt	2 cases of vanilla
(2 nd - closer to	 Butter Patty 	• 1 case
cook's area)	 Tuna Salad Spread (HS nourishment) 	• 1 pail
7 Tabor - by	 Applesauce 	 1 case (6 cans)
NM's office and	 Crushed Pineapple 	 1 case (6 cans)
elevators	 Saltine Crackers 	 1 case (to be split up
	 Peaches (cups – regular and pureed) 	between floors)
		• 5 cases of cups, 1 case
		of pureed (48 cups)
1 Tabor - Freezer	 Chicken Stew 	• 1 case
	 Zucchini 	• 1 case
	 Cheese Biscuit 	3 cases
	 Powdered Donuts 	• 1 case
	 Cream of Broccoli Soup 	• 2 cases
	 Meatloaf 	• 4 cases
	 Mashed Potatoes 	• 1 case
	 Sliced Carrots 	• 1 case
	 Vanilla Mini Cupcakes 	• 1 case
	 2-bite Brownies (PM nourishment) 	• 1 case

^{*}Thaw "tray purees" and "pureed vegetables" from 1 Tabor Freezer (use for all 3 days)

Please note: all serveries have cold cereals, packaged cream of wheat, juices and diet juices

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Day 2 - Time	Meals	Time	Nourishments
Breakfast	Assorted Cold Cereal (cream of	AM	• Juice,
	wheat available for pureed)		Diet Juice,
	 Assorted Yogurt with Banana 		Water
	Assorted Jam / Peanut Butter		
	Whole Wheat Buttered Toast		
Lunch	Omelet with Mashed Potatoes &	PM	Juice, Diet Juice, Water
	Peas		Strawberry Wafers
	Lemon Tart or Fruit Cocktail		(pudding available for
			pureed)
Dinner	Vegetable Soup & Crackers	HS	Juice, Diet Juice, Water
	Macaroni & Cheese with		Egg Salad Sandwich
	Broccoli		(yogurt available for
	Jell-O Cup or Mandarin Oranges		pureed)

Day 2 - Location	Items	Amount Of Each Item
7 Tabor - Fridge (2 nd - closer to cook's area)	YogurtBananasEgg Salad Spread (HS nourishment)	2 cases peach1 case1 pail
7 Tabor - by NM's office and elevators	 Banana cups (for pureed) Fruit cocktail (canned and tropical fruit pureed cups) Saltine Crackers Jell-O Cups Mandarin Oranges (cups and pureed cups) Strawberry Wafers (PM nourishment) 	 1 case (48 cups) 4 cases of cups, 1 case of pureed 1 case (used on day 1) 3 cases 4 cases of cups, 1 case of pureed 1 case
1 Tabor - Freezer	 Omelets Mashed Potatoes Peas Mini Lemon Tart Vegetable Soup Macaroni & Cheese Broccoli 	 2 cases 1 case 1 case 2 cases 1 case 2 cases 1 case 2 cases 1 case

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Day 3 - Time	Meals	Time	Nourishments
Breakfast	 Assorted Cold Cereal (cream of wheat available for pureed) Assorted Yogurt with Pears Assorted Jam / Peanut Butter Whole Wheat Buttered Toast 	AM	Juice,Diet Juice,Water
Lunch	 Turkey Pot Pie with Mashed Potatoes & Squash Butterscotch Pudding or Apricots 	PM	 Juice, Diet Juice, Water 2 Bite Cinnamon Rolls (pudding available for pureed)
Dinner	 Cream of Celery Soup & Crackers Meat Lasagna with Turnips Ice Cream Cup or Tropical Fruit Salad 	HS	 Juice, Diet Juice, Water Salmon Salad Sandwich (yogurt available for pureed)

Day 3 - Location	Items	Amount Of Each Item
7 Tabor - Fridge (2 nd - closer to cook's area)	YogurtSalmon Salad Spread (HS nourishment)	2 cases of strawberry1 pail
7 Tabor - by NM's office and elevators	 Pears (canned and pureed cups) Butterscotch Pudding Cups Apricots (canned and banana cups for pureed) Tropical Fruit Salad (canned and pureed cups) 	 1 case (6 cans), 1 case of pureed cups (48) 2 cases 1 case of cans, 1 case of pureed cups 1 case of cans, 1 case of pureed cups
1 Tabor - Freezer	 Turkey Pot Pies Mashed Potatoes Squash Cream of Celery Soup Meat Lasagna Turnips Ice Cream Cups 2-bite Cinnamon Rolls (PM nourishment) 	 2 cases 1 case 1 case 1 case 3 cases 1 case Total of 16 boxes [2 cases per flavor - vanilla, chocolate, butterscotch, strawberry 1 case

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APPENDIX C: CONTINUITY OF OPERATIONS PLAN

SEE SEPARATE DOCUMENT

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APPENDIX D: CROSS-TRAINING CURRICULUM

SEE SEPARATE DOCUMENT

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REVISIONS

Revision	Date	Changes	Requested By
1.0	Apr2020		F. Akano
2.0	Nov2022		F. Akano
3.0	Jul2024	Updated Infection Prevention Manual to Infection Prevention and Control Manual; corrected 'Routine Precautions & Additional Precautions Policy' to 'Routine Practices and Additional Precautions Policy'; updated 'Dietary Manual' to 'Nutrition Services Manual'	F. Akano

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REVIEW

Review Date	Reviewed By	Review Date	Reviewed By
June 2015	C. Loewen		
Jul2024	F. Akano		

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APPENDIX C: CONTINUITY OF OPERATIONS PLAN

DIETARY	1
HOUSEKEEPING/LAUNDRY	
MAINTENANCE	
NURSING	7
SUPPORTIVE HOUSING	11
THERAPEUTIC RECREATION	
HUMAN RESOURCES & PAYROLL	

DIETARY

Minimum Staffing Thresholds

In a worst-case scenario, the absolute minimum staffing thresholds needed to operate the department are: **Pleasant Manor**

- 1 Cook and 1 Dietary Aide daily each working a 12-hour shift
 - Cook 6:30am 6:30pm
 - o Dietary Aide 7:30am 7:30pm

Tabor Manor

- 1 Cook, 2 Dietary Aides daily each working a 12-hour shift
 - o Cook 6:30am 6:30pm
 - o Dietary Aides 7:30am 7:30pm

Continuity of Operations

In a worst-case scenario, operating at minimum staffing thresholds, the best, strongest contingency plan to ensure continuity of operations of/for the department is:

Pleasant Manor

- Cook would prepare 1 meal choice.
- Residents in isolation would receive their meal using all disposables.

Tabor Manor

- Initiate the pandemic menu (ready to serve foods, heat & serve foods).
- Offer only 1 choice, move to a staggered meal service 2 seatings. If only 2 dietary aides, each one serves 2 dining rooms using 2 seating times. Any and all available staff to help deliver the plates and help feed.
- Paper and disposable products are used where possible. Apartment meal delivery is stopped.
 Apartment tenants must come to the central dining room if they want meals.

Pinch Points

In any given shift/day within the department, the "pinch points" for which extra supports and human resources might be needed are:

Pleasant Manor & Tabor Manor

- Extra support is needed at point of service all staff could assist in serving, plating and delivering meals, maintaining food safety standards.
- Extra support could be used in the main kitchen to put away food deliveries, wash dishes and prepare, heat and serve foods.

Redeployment for Direct Support

In a worst-case scenario where we are in full isolation, operating with minimal staff thresholds, and our focus is solely on directly supporting LTC residents and housing tenants, the tasks of the departmental supervisor and staff that could be temporarily postponed or paused are:

Pleasant Manor

- Nutrition Manager: Interviewing & reference checks, QHRnet approvals, catering, QIPs, projects, audits and staff meetings.
- Cooks: Making homemade menu items; instead use heat and serve products.
- Dietary Aides: Floor washing and stocking.

Tabor Manor

- Nutrition Manager: RAPS, interviewing & reference checks, QHRnet approvals, care conference
 meetings, return to work meetings, other meetings, QIPs; staff discipline, projects, updates/changes in
 CCIM/HRIS & payroll changes, catering.
- Assistant Nutrition Manager: RAPS, audits, catering, meetings, shift replacements.
- Cooks: Preparing a full menu that has 2 choices, cleaning kitchen equipment.
- Diet Aides: Floor washing, restocking servery, putting away non-perishable food orders.

The following roles within this department can be freed up to support residents and tenants directly, should they be called upon to do so:

Pleasant Manor

- Nutrition Manager can assist with urgent needs.
- Some Dietary staff can be freed up to help with urgent needs.

Tabor Manor

- Nutrition Manager and Assistant Nutrition Manager can assist with urgent needs.
- Some Dietary staff can be freed up to help with urgent needs.

Cross-Training Curriculum for Tasks that Non-Credentialed Staff Can Do

Tasks associated with credentialled roles that could be carried out by non-credentialled staff are:

Pleasant Manor

- Nutrition Manager: QHRnet requests can be approved by Payroll or HR, Interviewing and reference checking can be done by HR, CCIM/HRIS changes can be done by Scheduler/Nursing Clerk, new hire orientations can be done by HR.
- Cooks: All Cook tasks could be done by a Dietary Aide, particularly cooking heat and serve foods, doing inventory, putting away deliveries.
- Dietary Aides: All Dietary Aide tasks could be done by anyone, particularly setting up dining room, plating food, doing dishes, restocking serveries.

Tabor Manor

- Nutrition Manager: QHRnet requests can be approved by Payroll or HR, Interviewing and reference checking can be done by HR, CCIM/HRIS changes can be done by Scheduler/Nursing Clerk, new hire orientations can be done by HR.
- Assistant Nutrition Manager: Food orders, chemical orders, paper products orders can be phoned in remotely by anyone; audits and shift replacements can be done by anyone.
- Cooks: All Cook tasks could be done by a Dietary Aide, particularly cooking heat and serve foods, doing inventory, putting away deliveries.
- Dietary Aides: All Dietary Aide tasks could be done by anyone, particularly setting up dining room, plating food, doing dishes, restocking serveries.

Please see Appendix D for daily routines within the department that could be trained and carried out by other "non-credentialled" staff.

Resources

The resources a person who typically doesn't work in this department would need, (e.g., uniform(s), footwear, equipment, etc.), in order to be successful in their temporary support role, are:

Pleasant Manor & Tabor Manor

- Scrubs (or just plain clean clothing in a pinch), non-slip closed toe running shoes.
- Hairnet will be provided by the home.

HOUSEKEEPING/LAUNDRY

Minimum Staffing Thresholds

In a worst-case scenario, the absolute minimum staffing thresholds needed to operate the department are:

Pleasant Manor

- 1 Housekeeper and 1 Laundry Aide daily each working a 7.5 hour shift
 - Housekeeper 7am 3pm
 - o Laundry Aide 6am 2pm

Tabor Manor

- 2 Housekeepers (one for LTC, one for apartments), 1 Laundry Aide daily each working a 7.5 hour shift
 - o Housekeepers & Laundry Aide 7am 3pm

Continuity of Operations

In a worst-case scenario, operating at minimum staffing thresholds, the best, strongest contingency plan to ensure continuity of operations of/for the department is:

Pleasant Manor

- Eliminate personal clothing, have residents in isolation wear johnny gowns.
- Use disposable clothing protectors, disposable placemats. No tablecloths.
- Eliminate folding washcloths and towels. Store in laundry bins

Tabor Manor

- Reduce the amount of laundry being washed ill residents are put into johnny gowns or disposable gowns to reduce the amount of clothing to be washed.
- Switch to paper disposable clothing protectors, and disposable wash cloths; longer turnaround of delivery of clothing carts.
- Any available staff help to deliver clothing carts and put clean clothes away; reduce deep cleans that are done in a day or postpone deep cleans.

- If down 2 housekeepers the remaining 2 do 2 floors each.
- If no housekeeper's then the dietary aides sweep and mop dining room floors
- Maintenance picks up garbage from each floor, PSWs help empty garbage's from the resident rooms; use any available staff to help clean where needed.

Pinch Points

In any given shift/day within the department, the "pinch points" for which extra supports and human resources might be needed are:

Pleasant Manor & Tabor Manor

- Extra support is needed for sanitizing high touch areas.
- Extra support could be used to fold and/or deliver clean laundry/clothing, empty garbage, sanitize high touch areas and refill soap and sanitizer dispensers.

Redeployment for Direct Support

In a worst-case scenario where we are in full isolation, operating with minimal staff thresholds and our focus is solely on directly supporting LTC residents and housing tenants, the tasks of the departmental supervisor and staff that could be temporarily postponed or paused are:

Pleasant Manor

- Nutrition Manager: Interviewing & reference checks, QHRnet approvals, QIPs, projects, audits and staff meetings.
- Laundry: Folding, labeling.
- Housekeeping: Deep cleans, dusting, window cleaning, floor washing, sweeping, vacuuming, carpet cleaning.

Tabor Manor

- Nutrition Manager: RAPS, interviewing & reference checks, QHRnet approvals, care conference meetings, return to work meetings, other meetings, QIPs; staff discipline, projects, updates/changes in CCIM/HRIS & payroll changes, catering.
- Assistant Nutrition Manager: RAPS, audits, meetings, shift replacements.
- Laundry Aides: Folding, labeling.
- Housekeeping: Deep cleans, dusting, window cleaning, floor washing, sweeping, vacuuming, carpet cleaning.

The following roles within this department can be freed up to support residents and tenants directly, should they be called upon to do so:

Pleasant Manor

- Nutrition Manager can assist with urgent needs.
- Some Housekeeping and Laundry staff can be freed up to help with urgent needs.

Tabor Manor

- Nutrition Manager and Assistant Nutrition Manager can assist with urgent needs.
- Some Housekeeping and Laundry staff can be freed up to help with urgent needs.

Cross-Training Curriculum for Tasks that Non-Credentialed Staff Can Do

Tasks associated with credentialled roles that could be carried out by non-credentialled staff are:

Pleasant Manor

- Nutrition Manager: QHRnet requests can be approved by Payroll or HR, Interviewing and reference checking can be done by HR, CCIM/HRIS changes can be done by Scheduler/Nursing Clerk, new hire orientations can be done by HR.
- Laundry Aides: All laundry tasks could be done by anyone, particularly washing & folding laundry, labeling, laundry delivery.
- Housekeeping: All housekeeping tasks could be done by anyone, particularly emptying garbage, sanitizing high touch surfaces, sweeping/mopping/vacuuming floors, cleaning resident rooms.

Tabor Manor

- Nutrition Manager: QHRnet requests can be approved by Payroll or HR, interviewing and reference checking can be done by HR, CCIM/HRIS changes can be done by Scheduler/Nursing Clerk, new hire orientations can be done by HR.
- Assistant Nutrition Manager: Food orders, chemical orders, paper products orders can be phoned in remotely by anyone; audits and shift replacements can be done by anyone.
- Laundry Aides: All laundry tasks could be done by anyone, particularly washing & folding laundry, labeling, laundry delivery.
- Housekeeping: All housekeeping tasks could be done by anyone, particularly emptying garbage, sanitizing high touch surfaces, sweeping/mopping/vacuuming floors, cleaning resident rooms.

Please see Appendix D for daily routines within the department that could be trained and carried out by other "non-credentialled" staff.

Resources

The resources a person who typically doesn't work in this department would need, (e.g., uniform(s), footwear, equipment, etc.), in order to be successful in their temporary support role, are:

Pleasant Manor & Tabor Manor

- Scrubs (or just plain clean clothing in a pinch), non-slip running shoes.
- Cleaning equipment and supplies will be provided by the home.

MAINTENANCE

Minimum Staffing Thresholds

In a worst-case scenario, the absolute minimum staffing thresholds needed to operate the department are:

Tabor Manor

• 1 Staff ~ 5 hours per day plus available on call. The 5 hours would have to be split 3 hours in the morning and 2 hours in the afternoon.

Continuity of Operations

In a worst-case scenario, operating at minimum staffing thresholds, the best, strongest contingency plan to ensure continuity of operations of/for the department is:

Tabor Manor

- 5 hours split
 - o 3 hours in the morning
 - 2 hours in the afternoon

7am start - collect the garbage, black bin cart outside of the garbage room in the parking garage. Go to 4th floor and exchange the full bin with the empty bin, in the garbage room in the storage hallway on each floor. At the same time on each floor the rounds need to be completed, check all fire exit lights, exits, lighting and heating/cooling. On 1st floor the receiving door needs to be unlocked.

8am - take the necessary bins out on the property. Monday morning the recycling bin from LTC needs to go out at 7am. Tuesday the garbage bin from Evergreen needs to come down to the garbage room in LTC in order to get the garbage completed for the morning, before garbage gets started. After the garbage is completed on Tuesday morning all 3 garbage bins need to go out to the garbage pad with the tractor. There is no bin pick up during the day on Wednesday and Thursday. The garbage bins from LTC will need to go out to the pad on Friday.

9am - rounds will need to be completed in 1,3,5 Tabor checking exit lights, fire exits, heating/cooling, lighting, leaks, general maintenance concerns. Complete any orders that are needed immediately.

10am - be on call until 1pm.

1pm - bring the bins in that need to be brought in.

2pm - complete the garbage in LTC.

3pm - be on call for emergencies until the following morning. We would require someone on-call all hours for emergencies. Emergency call lists available for contingency plan available to all.

Pinch Points

In any given shift/day within the department, the "pinch points" for which extra supports and human resources might be needed are:

Tabor Manor

- Pinch points could happen at any time in maintenance depending on any upcoming emergency, such
 as heating issues, plumbing issues, power failures, fire alarms, weather issues and refurbishing
 apartments and rooms.
- Garbage needs to be taken out of LTC twice a day.

Redeployment for Direct Support

In a worst-case scenario where we are in full isolation, operating with minimal staff thresholds, and our focus is solely on directly supporting LTC residents and housing tenants, the tasks of the departmental supervisor and staff that could be temporarily postponed or paused are:

Tabor Manor

We could forgo the refurbishments of rooms in LTC if there were no admissions.

The following roles within this department can be freed up to support residents and tenants directly, should they be called upon to do so:

Tabor Manor

• A minimum of one person is required to do routine duties. If fully staffed, 2 members of the team can be freed up to help where needed (unless an emergency arises).

Cross-Training Curriculum for Tasks that Non-Credentialed Staff Can Do

Tasks associated with credentialled roles that could be carried out by non-credentialled staff are:

Tabor Manor

- All necessary daily maintenance routine duties, garbage, rounds, and weather-related issues.
- Step-by-step job detail would be provided by Maintenance Manager.

Resources

The resources a person who typically doesn't work in this department would need (e.g., uniform(s), footwear, equipment, etc.), in order to be successful in their temporary support role, are:

Tabor Manor

- Steel toed boots, work clothes (jeans and plain t-shirt).
- An extra set of keys would need to be made for doing the morning rounds.

NURSING

Minimum Staffing Thresholds

In a worst-case scenario, the absolute minimum staffing thresholds needed to operate the department are:

Pleasant Manor	Tabor Manor
 Days = 1 RN/RPN, 3 PSWs Evenings = 1 RN/RPN, 3 PSWs Nights = 1 RN/RPN, 1 PSW DOC/ADOC ~12 hours onsite coverage (if no Registered Staff) To assist with care and provide direction 	 Day = 4 RPNs (1 per floor), 12 PSWs (3 per floor) Evening = 4 RPNs (1 per floor), 10 PSWs (2 per floor + 1 float/2 floors) Night = 1 RN (for 1st & 2nd floors), 1 RPN (for 3rd & 4th floors), 5 PSWs (1 per floor + 1 float) DOC/ADOC ~12 hours onsite coverage (if no Registered Staff) - To assist with care and provide direction Physiotherapy Assistants (2) are here daily. Physiotherapist said they can help with feeding, one-on-one, screening table, and support for the residents, if needed.

Continuity of Operations

In a worst-case scenario, operating at minimum staffing thresholds, the best, strongest contingency plan to ensure continuity of operations of/for the department is:

Pleasant Manor	Nursing	PSWs
Days	Screen/Assess sick	Minimal care - toilet/hygiene/up in room
	Medications/essential	W/C residents sit in hallway/or in room
	(deprescribe)	 If sleeping, do not get them up (adding
	Assist where able	therapeutic mattresses) for comfort
	 Wounds as necessary/ 	 Feed - in hallways - SUPERVISING
	Hourly rounds	OTHERS
	Keep PPE available BUT	NO BATHS
	SECURE	NO PORTERING

Pleasant Manor	Nursing	PSWs
Evenings	 Screen/Assess sick Medications/essential (deprescribe) Assist where able Wounds as necessary Hourly rounds Keep PPE available BUT SECURE 	 Minimal care - toilet/hygiene/up in room W/C residents sit in hallway/or in room If sleeping - do not get them up Feed - in hallways - SUPERVISING OTHERS NO BATHS NO PORTERING
Nights	Screen/Assess sickMedications/essentialHourly rounds	 Minimal care - toilet/hygiene W/C residents sit in hallway/or in room (get up if awake)

	DOCS/ADOC
	No meetings (quick updates only)
	Infection control informal audits
	No committee meetings
Pleasant Manor	Screening
	Help from room to room
	Supervise feeding
	Assist with medications - crucial
	Complete audits

Tabor Manor	Nursing	PSWs
Days	 Screen/Assess sick Medications/essential (deprescribe) Assist where able Wounds as necessary/ Hourly rounds Keep PPE available BUT SECURE 	 Minimal care – toilet/hygiene/up in room W/C residents sit in hallway/or in room If sleeping, do not get them up (adding therapeutic mattresses) for comfort Feed - in hallways - SUPERVISING OTHERS NO BATHS NO PORTERING
Evenings	 Screen/Assess sick Medications/essential (deprescribe) Assist where able Wounds as necessary Hourly rounds Keep PPE available BUT SECURE 	 Minimal care - toilet/hygiene/up in room W/C residents sit in hallway/or in room If sleeping - do not get them up Feed - in hallways - SUPERVISING OTHERS NO BATHS NO PORTERING
Nights	Screen/Assess sickMedications/essentialHourly rounds	 Minimal care - toilet/hygiene W/C residents sit in hallway/or in room (get up if awake)

	DOCS/ADOC	
	No meetings (quick updates only)	
	Infection control informal audits	
	No committee meetings	
	Advance planning - continue to anticipate supply needs	
	Implement: emergency medical directives (to be discussed with Physicians)	
	Assist on unit where able	
	Hourly rounds	
	Provide direction - PPE for other departments	
Tabor Manor	Be the voice of infection control	
	Screening	
	Help from room to room	
	Supervise feeding	
	Assist with medications - crucial	
	Assess sick residents	
	IPAC Lead	
	Complete audits	
	Be the voice of IPAC	
	Assist other with tasks	

Pinch Points

In any given shift/day within the department, the "pinch points" for which extra supports, and human resources might be needed are:

Long-Term Care Home	Pleasant Manor	Tabor Manor
Days	 Assisting to serve food at meals Helping residents sanitize Feeding/supervising in hallway Supplies/deliveries for nursing - need to be put away Screening staff at the door Answering phones at nursing station (evenings, weekends) Rounds – safety checks Snack delivery (outside doors) 	 Screening Assisting to serve food at meals Helping residents sanitize Feeding/supervising in hallway Supplies/deliveries for nursing - need to be put away Screening staff at the door Answering phones at nursing station (evenings, weekends) Rounds - safety checks Snack delivery (outside doors)
Evening	 Assisting to serve food at meals Helping residents sanitize Feeding/supervising in hallway Screening staff at the door Answering phones at nursing station (evenings, weekends) Rounds - safety checks Snack delivery (outside doors) 	 Screening Assisting to serve food at meals Helping residents sanitize Feeding/supervising in hallway Screening staff at the door Answering phones at nursing station (evenings, weekends) Rounds – safety checks Snack delivery (outside doors)
Nights	Hourly roundsBring up supplies from storage	Hourly roundsBring up supplies from storage

Redeployment for Direct Support

In a worst-case scenario where we are in full isolation, operating with minimal staff thresholds, and our focus is solely on directly supporting LTC residents and housing tenants, the tasks of the departmental supervisor and staff that could be temporarily postponed or paused are:

Pleasant Manor & Tabor Manor

- Interviews someone from HR could do this.
- Many small/time consuming things most regulatory requirements (committees/audits).
- CCIM can't make all the tile adjustments; someone will have to 'fix' and keep up with it (Scheduler or Payroll could do this).

The following roles within this department can be freed up to support residents and tenants directly, should they be called upon to do so:

Pleasant Manor & Tabor Manor

- Nursing/PSWs not likely available to be freed up (except those on modified duties).
- Staff on modified duties could help with screening, answering phones, feeding, operating the transfer lift, assisting residents with grooming if able.

Cross-Training Curriculum for Tasks that Non-Credentialed Staff Can Do

Tasks associated with credentialled roles that could be carried out by non-credentialled staff are:

Pleasant Manor & Tabor Manor

- See "Pinch Points" section above.
- Clerical putting charts together for admissions LTC/ACTR.
- Feeding teach (see Appendix D).
- Screening teach (accuracy is important).
- Changing linens, straightening beds teach.
- Supply inventory teach.
- Calling family members for "scripted" general update.
- Connect with residents social visit, reassurance, friendship.
- Vital signs (nursing students) give them PCC access (those working as PSWs).
- Hire general duty Health Care Assistants or Nursing students assign specific tasks.

Please see Appendix D for a brief training curriculum on feeding.

Resources

The resources a person who typically doesn't work in this department would need, (e.g., uniform(s), footwear, equipment, etc.), in order to be successful in their temporary support role, are:

Pleasant Manor & Tabor Manor

- Scrubs (or just plain clean clothing in a pinch) pockets are helpful, non-slip running shoes
- No iewelry

SUPPORTIVE HOUSING

Minimum Staffing Thresholds

In a worst-case scenario, the absolute minimum staffing thresholds needed to operate the department are:

Pleasant Manor

- 4 staff on days if no baths provided.
- 3 staff on evenings if no baths provided.
- Night shift could function with 2 staff, but would not meet fire orders.

Master schedule

- Re-divide work assignments.
- Reduce non-essential services (such as regular housekeeping services).

Tabor Manor

- 3 staff per shift as per fire orders if no baths provided.
- Evening shift could function with 2 staff from 7pm 11pm, but would not meet fire orders.
- Night shift could function with 2 staff, but would not meet fire orders.

Master schedule

- Re-divide work assignments.
- Reduce non-essential services (such as regular housekeeping services).

Continuity of Operations

In a worst-case scenario, operating at minimum staffing thresholds, the best, strongest contingency plan to ensure continuity of operations of/for the department is:

Pleasant Manor

- 4 staff on days if no baths provided.
- 3 staff on evenings if no baths provided.
- Night shift could function with 2 staff but would not meet fire orders.
- Re-divide work assignments.
- Reduce non-essential services (such as regular housekeeping services).

Tabor Manor

- 3 staff per shift as per fire orders.
- Evening shift could function with 2 staff from 7pm-11pm but would not meet fire orders.
- Night shift could function with 2 staff but would not meet fire orders.
- With only 3 staff on days, we would not be able to provide baths.
- Re-divide work assignments.
- Reduce non-essential services (such as regular housekeeping services).

Pinch Points

In any given shift/day within the department, the "pinch points" for which extra supports and human resources might be needed are:

Pleasant Manor & Tabor Manor

- AM & HS Care, followed by meal times are the busiest times.
- Building coverage to allow baths to happen (fire coverage).

Redeployment for Direct Support

In a worst-case scenario where we are in full isolation, operating with minimal staff thresholds, and our focus is solely on directly supporting LTC residents and housing tenants, the tasks of the departmental supervisor and staff that could be temporarily postponed or paused are:

Pleasant Manor	Tabor Manor
Doctor's clinic	Doctor's clinic
Interviewing/orienting	Interviewing/orienting
Departmental meetings	Departmental meetings

The following roles within this department can be freed up to support residents and tenants directly, should they be called upon to do so:

Pleasant Manor

- All PSWs Supportive Housing provide direct care.
- If Assistant Coordinator is a trained PSW, s/he could be re-deployed on the floor.

Tabor Manor

All PSWs Supportive Housing provide direct care.

Cross-Training Curriculum for Tasks that Non-Credentialed Staff Can Do

Tasks associated with credentialled roles that could be carried out by non-credentialled staff are:

Pleasant Manor & Tabor Manor

- Medication reminders
- Essential housekeeping
- Laundry and linen changes, bed making
- Work Assignments
- Meal delivery/service
- Safety checks
- Building fire watch
- Garbage collection
- Answering phone

Please see Appendix D for a brief cross-training curriculum for roles and tasks within the department that could be trained and carried out by other "non-credentialled" staff.

Resources

The resources a person who typically doesn't work in this department would need, (e.g., uniform(s), footwear, equipment, etc.), in order to be successful in their temporary support role, are:

Pleasant Manor & Tabor Manor

Scrubs (or just plain clean clothing in a pinch) – pockets are helpful, non-slip running shoes.

THERAPEUTIC RECREATION

Minimum Staffing Thresholds

In a worst-case scenario, the absolute minimum staffing thresholds needed to operate the department are:

Pleasant Manor

• 1 staff - working 8-4 or 9-5 every day to assist with meals. (Staffing hours can be flexible.)

Tabor Manor

- Minimum of 2 staff per day. Will be flexible scheduling where need is most.
- Can change to longer shifts (12 hours if needed).
- Can split the start/end times of TR staff as needed.

Continuity of Operations

In a worst-case scenario, operating at minimum staffing thresholds, the best, strongest contingency plan to ensure continuity of operations of/for the department is:

Pleasant Manor

- If we were to continue operation of activities, they would be done one-to-one, small group activities.
- If activities cannot be done, staff would be assisting with care of residents, cleaning, dietary needs etc.

Tabor Manor

- With no outbreak: would provide 1:1 social contact for residents in rooms/hallways.
- Check-ins on floor to assess/determine where highest needs.
- Pre-planned activities for room delivery try to eliminate responsive behaviour when rec staff not available.
- With an outbreak: will eliminate unnecessary staff responsibilities (no more programming reassigning rec staff to highest area of need).
- Assigning floor(s) for check-ins, assessing for needs.

Pinch Points

In any given shift/day within the department, the "pinch points" for which extra supports and human resources might be needed are:

Pleasant Manor

- Assistance for responsive behaviour related to isolation assist nursing to relieve demand on staff
- Friendly visiting for loneliness, depression etc.

Tabor Manor

- Assistance for responsive behaviour related to isolation assist nursing to relieve demand on staff
- Friendly visiting for loneliness, depression, etc.
- When in outbreak: Floor assigning for check-in, support to highest needs.

Redeployment for Direct Support

In a worst-case scenario where we are in full isolation, operating with minimal staff thresholds, and our focus is solely on directly supporting LTC residents and housing tenants, the tasks of the departmental supervisor and staff that could be temporarily postponed or paused are:

Pleasant Manor & Tabor Manor

• All programs, especially group programs - Instead focus on one-to-one support for residents and tenants and support for other departments in completing necessary care/tasks.

The following roles within this department can be freed up to support residents and tenants directly, should they be called upon to do so:

Pleasant Manor & Tabor Manor

All Therapeutic Recreation staff.

 Therapeutic Recreation staff are lift and transfer trained so they can provide assistance as second person to PSW/Nursing staff.

Cross-Training Curriculum for Tasks that Non-Credentialed Staff Can Do

Tasks associated with credentialled roles that could be carried out by non-credentialled staff are:

Pleasant Manor & Tabor Manor

- All programs and regular Therapeutic Recreation responsibilities.
- Therapeutic Recreation staff could set up activities in resident rooms or prepare individualized baskets of activities for each resident that staff could give to residents.

Please see Appendix D for a brief cross-training curriculum for roles and tasks within each department that could be trained and carried out by other "non-credentialled" staff.

Resources

The resources a person who typically doesn't work in this department would need, (e.g., uniform(s), footwear, equipment, etc.), in order to be successful in their temporary support role, are:

Pleasant Manor & Tabor Manor

- Access to Therapeutic Recreation laptop or iPad to connect with families if needed.
- Regular clothing.

HUMAN RESOURCES & PAYROLL

Minimum Staffing Thresholds

In a worst-case scenario, the absolute minimum staffing thresholds needed to operate the department are:

Radiant Care

- Two Payroll Staff
- HR Manager or Coordinator
- Junior Accountant A/R
- Director of Finance
- Junior Accountant A/P

Continuity of Operations

Receptionist

In a worst-case scenario, operating at minimum staffing thresholds, the best, strongest contingency plan to ensure continuity of operations of/for the department is:

Radiant Care

The primary objectives of this department are payroll processing, accounts receivable and accounts payable. The assumption is that recruiting stops or is minimal and we are accessing agency staff and students. This will also impact financial statements and promissory notes.

- Shared Services staff have been equipped with corporate laptops with a VPN connection so they can access the server from home.
- Four staff members are trained to do payroll.
- In addition to Junior Accountant Accounts Payable, two staff are trained to do part of the AP process, and there is a manual.
- In addition to Junior Accountant Accounts Receivable, one staff is trained to do part of the AR process.

Pinch Points

In any given shift/day within the department, the "pinch points" for which extra supports and human resources might be needed are:

Radiant Care

• Pinch points would occur between HR, Reception and AP depending on where we are short. The receptionist assists with AP and AR back up as well as reception.

Redeployment for Direct Support

The following roles within this department can be freed up to support residents and tenants directly, should they be called upon to do so:

Radiant Care

- HR Coordinator
- Senior Accountant (PT)
- HR & Payroll Coordinator

- Junior Accountant
- Director of Finance (PT)
- Accounts Receivable (PT)

<u>Cross-Training Curriculum for Tasks that Non-Credentialed Staff Can Do</u>

Tasks associated with credentialled roles that could be carried out by non-credentialled staff are:

Radiant Care

• For the most part, we should not bring anyone in to perform roles if we do not have staff to oversee.

APPENDIX D: CROSS-TRAINING CURRICULUM

NURSING - FEEDING RESIDENTS

Feeding In an Outbreak / Crisis

- You may be asked to feed a resident in the dining room, hallway or in their room.
- You may have to wear gloves, a gown and/or a mask while feeding.
- You may be asked to feed a resident who is on a minced or a pureed texture.
- You may be asked to feed the main course plus the dessert.

Some things to note:

You may be asked to feed a resident who has dysphagia.

Dysphagia is defined by having a *difficulty* to drink, to eat or to swallow.

Causes of Dysphagia

Physiological:

- Stroke
- Diverticulitis
- Parkinson's disease, Multiple Sclerosis
- Dementia
- GERD
- Normal process of aging

Physical:

- Bad posture client or helper
- Poor/limited dentition
- Poor oral hygiene
- Mouth pain (i.e., ulcers, tooth decay)

Symptoms of Dysphagia

Most common symptoms

- Food residue after swallowing
- Multiple swallows
- Cough (during/after swallowing), choking
- Pocketing
- Repetitive pneumonias
- Meal refusals

Coughing Reflex

One of the most common symptoms of choking is a cough. However, the body uses a physical mechanism to help clear the irritant, to remove the food "from the wrong hole". With age, there is less force therefore the reflex is less strong, even absent at times. Causing the choking risk to be higher for those individuals.

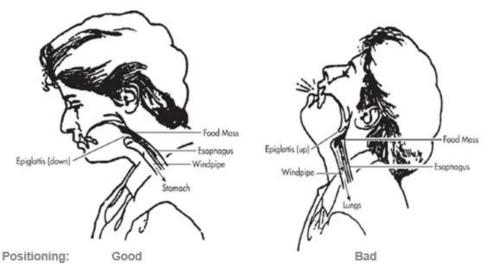
Silent Aspiration

This can be scary for not only you but the resident also. If you notice their eyes watering, they are wincing or their face is going red - immediately stop feeding and get a nurse.

When feeding:

- It is important to remain calm when feeding.
- Use a soft tone of voice; no shouting or yelling across the table.
- Cell-phones are prohibited.
- Outside food and drinks are prohibited while feeding.
- Stay with the resident throughout the entire meal service.
- Talk with the resident and not your co-workers.
- Be present and observe the resident for any signs of distress.
- Do not stand and feed.

Why Can't I Stand while Assisting?



Steps for Assisting at Meals

- 1. If applicable, tie long hair back.
- 2. Wash hands with soap and water.
- 3. If required, don the PPE (i.e., gloves, mask, gown).
- 4. Grab a green stool and approach Resident face-to-face.
- 5. Introduce yourself and explain why you are there; i.e., I'm here to *help* you with your breakfast, lunch or dinner.
- 6. Ensure Resident is sitting at 90 degrees, upright; if not, ask a PSW for assistance.
- 7. Place a clothing protector on the resident (non-disposable may be required).
- 8. Before offering any food offer Resident a drink.
- 9. Offer/feed the protein first, then the starch/vegetable.
- 10. Ensure the resident has swallowed before offering/feeding the next spoonful of food.
- 11. Offer a couple bites of food and alternate with a drink.
- 12. Do not stir all the food together.
- 13. Promote independence by encouraging the Resident to do what they can (i.e., holding a piece of sandwich, holding fluid cup, putting food on fork).
- 14. Feed main course first, then dessert.
- 15. When finished, dispose of clothing protector and all items of meal tray in the garbage (if disposables were used).
- 16. Remove PPE and throw in the garbage; wash hands with soap & water.

Feeding 101

Feeding:

- 1. Complete Hand Hygiene Protocol for yourself and then for your resident.
- 2. Make sure resident has dentures in (clean and rinsed).
- 3. Make sure resident has their glasses on.
- 4. Help set up the tray, open containers, put milk/sugar in coffee, straw in drink for the independent eater.
- 5. Watch the resident swallow first bites of food and drink.

Help residents who cannot eat independently:

- 1. Watch resident swallow first bites of food and drink.
- 2. Make sure they are in a comfortable position sitting upright.
- 3. Provide fluids at the beginning of the meal (do not give all fluids before food).
- 4. Pace feeding to avoid fatigue.
- 5. Interact during the feed talk to the resident.
- 6. Encourage self-feeding.
- 7. Allow resident to chew and swallow, two swallows between bites.
- 8. Chin should be down, neck should not be tilted back.
- 9. Place small amount of food on the spoon.
- 10. Encourage resident to chew and swallow.
- 11. Do not mix different textures, alternate liquid and bites of food.
- 12. Observe for signs of (pocketing food) holding food in cheek without swallowing it
- 13. Make sure to keep track of what was eaten and what the resident had to drink (1/2 meal, full cup of coffee).

RADIANT CARE PM SUPPORTIVE HOUSING

Appendix D: SUPPORTIVE HOUSING - Best Practices - Pandemic Plan

KITCHEN - Environmental Services - Housekeeping						
In wellness suites, wash	Wipe down sink and counter; polish/d		lish/dry	Wipe stove including dials		
dishes	taps		The state meaning arous			
Wipe front and inside of	Assess th	e cupboards and wipe	down	Wipe high touch areas like light switch, fridge handle,		
microwave	if needed			etc.		
Wipe dining room table	Remove g	garbage if client prefere	ence	Specific clients may need help with cleaning out fridge		
				 but will be 	indicated of	on care plan
GENERAL CLEAN - Environmen	ntal Service	s - Housekeeping				
If not in Outbreak - Vacuum all f	loors (worki	ng your way out towar	ds the do	or), moving s	mall items s	such as dining room chairs
so you can get under the table						
Mop all floors (working your way						
BATHROOMS – Environmental	<u>Services - F</u>	lousekeeping				
Clean mirror, sink and countertop Wipe high touch		Wipe high touch area			Clean sho	wer/tub, visually assess how
switc					clean the walls, polish faucet,	
Soak cloth with disinfectant and clean				. (if shower used by client, rinse,		
entire bathroom; clean toilet (including					dust or wipe down)	
base) last						
WHAT WE DO NOT OFFER DURING PANDEMIC/CRISIS - Environmental Services - Housekeeping						
Dusting	Dishes Windo		Window	vs		Cleaning inside oven
Cleaning inside fridge,	Cleaning out pantries or		Wiping	oing baseboards		Moving heavy furniture
defrosting fridge	closets					
Cleaning of balcony or patio	Pet care			aning of light fixtures,		Cleaning of balcony or patio
	l l		changir	ng light bulbs		

Best Practices - Environmental Services - LAUNDRY

LAUNDRY - Environmental Services				
Proper Personal Protective	Locate and collect soiled laundry in		Gather client's personal necessities (e.g.,	
Equipment (PPE) to be used; proper	apartment including towels, etc.		detergent, softener, hangers; soaps/softeners;	
body mechanics to be used			may be kept in storage)	
Check pockets for Kleenex, hearing	Separate laundry - whites from da	arks	Follow instructions for washing machine and	
aids, money, valuables, etc.	(or as per client preference)		load laundry (following client's preference as	
			located in Night binder)	
Do not wash clients' laundry	Make sure water temperature and the		Remove laundry from dryer as soon as possible,	
together; use name tag to	dryer temps are not too hot		to avoid wrinkles, and return to client.	
distinguish each client's laundry				
BEN LINEN CHANGE - Environmental Services				
Change bed sheets, if require		•	Put on fresh linens and make beds	
EMPLOYER RAGS/TOWELS – Environmental Services				
Wash rags/towels etc. used by Supportive Housing program according to schedule/necessity				

Best Practices - MEAL SERVICE/DELIVERY

SERVING - ARBORVIEW DIN	NING ROOM			
Mealtimes:	Serving drinks, handing out meals	Clearing and cleaning tables		
0800, Noon & 5:00 PM				
Reminding or escorting tenants from Arborview to table				
DELIVERING MEALS - ALL BUILDINGS				
Mealtimes:	Picking up meal cart in Arborview	Delivering meals as labeled (each tray tells you which		
0800, Noon & 5:00 PM	dining room and going to as assigned	apartment)		
	(all buildings)			

RADIANT CARE PM SUPPORTIVE HOUSING

ADDITIONAL BEST PRACTICES

Work Assignments

- Printing work assignments daily.
- Filling in assignments with specific duties/tenants as per day of schedule.

Customer Service Best Practices

- Knock, introduce yourself and the reason for your visit. Ensure you are wearing your name tag. Be friendly.
- Ensure that you are punctual and prepared.
- If client prefers their own products, you can use.
- Be observant put in maintenance requests for items such as ants, leaky taps, burned out bulbs, etc.
- Be respectful of their belongings and accept responsibility immediately if you damage anything.
- Leave the front door the way you found it locked/unlocked.

Safety Checks

- Knock first (or ring doorbell), wait for reply, knock again then enter, announcing yourself (except in the night, do not knock first).
- · Ask tenant if everything is alright.
- If tenant is sleeping, check to see if he/she is breathing.
- Check environment; make sure water is not running from faucets or toilets; kettles and stoves/ovens are off.
- Leave door as you found it locked/unlocked.

Building Fire Watch

• Responding to fire alarm, following direction of team lead/Fire Warden.

Garbage Collection

Collect garbage from Arborview units.

Answering Phone

Answering the Supportive Housing phone line - fielding and answering questions, directing staff as necessary.

DAILY ROUTINES - COOK

	6:30 AM - 2:30 PM COOK 1
6:30 AM	Sign in
	Read communication book; wash hands
	Take temperatures for fridges and freezer
	Plug in Hot Carts
	Turn on ovens, steamer, steam table, kettle
	Start cooking breakfast – complete by 8:00 am pick up
	Fill pot sink & turn on dishwasher
6:45 AM	Prepare porridge & eggs
	Prep breakfast items
7:45 AM	Have AV breakfast ready in cart
8:00 AM	Make toast
8:25 AM	Deliver Act/R. Serve
8:45 AM	Serve main dining room
	Wash pots and pans
9:15 AM	BREAK
9:30 AM	Continue prepping lunch – NOT vegetables
10:00 AM	Prep mashed potatoes
	Continue cooking
	Turn steamtables on
10:45 AM	Prepare mince & pureed meats
11:00 AM	BREAK
11:40 AM	Fill AV cart and HP steamtable with lunch items
12:10 PM	Delivery and serve lunch
12:30 PM	Serve in main dining room
12:45 PM	Wash pots and pans
1:15 PM	BREAK
1:30 PM	Pull freezer items & prep for next day; help dinner cook
2:30 PM	Sign Out

DAILY ROUTINES - COOK

	10:30 AM - 6:30 PM COOK 2
10:30 AM	Sign in
	Read communication book; wash hands
	Take temperatures for fridges and freezer
	Plug in Hot Carts
	Turn on ovens, steamer, steam table, kettle
	Start cooking breakfast - complete by 8:00 am pick up
	Fill pot sink & turn on dishwasher
11:00 AM	Whip potatoes & clean equipment
	Cook lunch vegetables
11:45 AM	Take black thermal cart with food to AV kitchen
	Place food in steamtable
	Record temperatures
12:00 PM	BREAK
12:30 PM	Return cart from AV to HP kitchen
	Wash pots & pans
	Write supper menu on board
1:00 PM	Prep supper sandwich's & dessert
3:00 PM	BREAK
3:30 PM	Continue supper prep
	Turn on steamtables and steamer
4:15 PM	Puree & mince dinner Items
4:45 PM	Have Thermal cart ready
5:00 PM	 Load & transport portable steamtable for Act/R dining area
	Serve
5:20 PM	Return to main dining room and serve
5:45 PM	Wash pots & pans
	Clean cook's area
	Record fridge & freezer temperatures
6:30 PM	Sign Out

DAILY ROUTINES - DIETARY AID

	7 AM - 3 PM Dietary Aide DA1
7:00 AM	Sign in
	Wash hands; read communication books
	Listen to phone messages
	Write menu board whenever possible
7:05 AM	 Turn on dishwasher, steamtable, coffee maker & toaster
	Pour juices for breakfast
	Make 3 pots of coffee & 1 tea
7:20 AM	Put juices, creamers, butters, cereal & bananas on tables & trays
7:40 AM	Make toast
	Pour coffee and tea for trays & residents
	Pick up cart at HP
8:00 AM	Serve breakfast
8:25 AM	Make coffee cart ready for hallway (creamers, sugar & cups)
8:45 AM	Clear dining room, wash dishes & re-set tables
	Refill condiments & jams
	 Pull breads =1 rye, 1 pumpernickel, 3 brown, white & brown buns=18)
9:30 AM	Pour lunch juices
	Wash breakfast trays
10:15 AM	
10:45 AM	r repaire rainer in alye
	Restock kitchen
11:00 AM	Get dessert from HP kitchen
11:15 AM	
11:30 AM	Put out juices
11:45 AM	Serve drinks
12:00 PM	Serve lunch
12:45 PM	BREAK
1:15 PM	Wash dishes
	Collect creamers & butters from tables & refill
2:15 PM	Reset tables with A3 Aide
2:40 PM	Return cart to HP kitchen and take out garbage
	Send tablecloths & dirty rags to laundry
3:00 PM	Sign Out

DAILY ROUTINES - DIETARY AID

	11 AM - 7 PM Dietary Aide DA2
11:00 AM	
	Wash hands; read communication books
	Prep & distribute desserts and salads; organize meal trays
	Collect meal change sheets
11:45 AM	Serve tea & coffee to residents
	2 small teapots w boiling water
12:00 PM	Help DA1 with plating meal
	Serve 2 nd cup coffee & tea
12:30 PM	BREAK
12:45 PM	Clear dining room
	Change tablecloths
	Reset & stock sugar bowls and condiment bowls
2:00 PM	Prepare and put out snack cart
2:30 PM	Go to HP kitchen for restocking fridge
	Clean & refill snack cart
3:00 PM	Wash kitchen floors, tidy storeroom, juice machine
3:15 PM	BREAK
3:45 PM	Prepare supper & breakfast trays
	Pour juices
	Prepare desserts
4:00 PM	Turn on steam table & make 1 tea & 3 coffee
	Make 2 more coffee after 1 st round
4:15 PM	Clean lounge coffee cart
4:30 PM	Put out juices & desserts on tables
4:45 PM	Serve tea and coffee
5:00 PM	Plate dinner for residents
	Return cart to HP kitchen
	Record temperatures
	Mark attendance
	Clean steamtable
5:30 PM	BREAK
5:45 PM	Record attendance.
	Clear dining room, wash dishes & reset tables
	Bring clothing protectors to Supportive Housing
	Restock butter, cream, sugar etc., cups, bowls, napkins etc.; put jam on tables
6:50 PM	Turn off lights and fans
	Lock kitchen and take out garbage
7:00 PM	Sign Out

DAILY ROUTINES - DIETARY AID

3 PM - 8 PM Dietary Aid DA3	
3:00 PM	Sign in
	Read communication book
	Complete daily cleaning task
	Do chemical order (Thursday)
	Wash kitchen floor
3:30 PM	Clean & re-stock snack cart
4:10 PM	Prepare supper juices & put in fridge
	Turn on coffee warmers
4:30 PM	Make coffee & tea for supper
	• (1 coffee, 1 tea, 1 carafe hot water-Act/R)
4 40 514	• (2 coffee, 1 tea-HP Dining Room)
4:40 PM	Put cutlery & creamers on tables
4:50 PM	Bring food cart to AV Kitchen
5:00 PM	Pour juices & set cutlery in the A/R dining area
5:10 PM	Pour juices & serve tea & coffee in Main Dining Room
5:20 PM	Write food orders from residents using sample plates
5:30 PM	Help the cook serve supper
5:50 PM	Serve dessert (3 trays)
6:00 PM	BREAK
6:15 PM	Clear & re-set tables in the A/R dining room
6:30 PM	Clear tables in the Main Dining Room
6:50 PM	Wash dishes
7:00 PM	Prep snack cart
	Begin making 1 coffee & 2 hot water for HS Snack Cart
7:20 PM	Put dishes away & set Main Dining Room tables
	Roll cutlery (14 sets of small spoons)
	Put jam bowls on tables
7:35 PM	Take out garbage
7:55 PM	Turn out lights & lock all kitchen doors
8:00 PM	Sign Out

DAILY ROUTINES - DIETARY AID

	7 AM - 3 PM Dietary Aide DA4	
7:00 AM	Sign in	
	Clean & re-stock snack cart	
	Make AM & PM snack cart juices	
	Plate lunch dessert and store in fridge	
7:30 AM	Begin making tea & coffee for breakfast	
	Pour juices for Main Dining Room breakfast & put in fridge	
7:50 AM	 Put cutlery, butters & creamers on tables in Main Dining Room 	
8:00 AM	 Prepare Act/R Cart for breakfast with juices, milk & cutlery 	
8:15 AM	Bring Act/R Cart to dining room and put cutlery on tables	
8:45 AM	Serve breakfast with the cook	
9:15 AM	BREAK	
9:30 AM	Wash dishes	
	Clear & re-set A/R dining room	
	Clear Main Dining Room	
	Make coffee & tea for AM snack cart	
11:00 AM		
11:30 AM	Clean & stock	
	Prepare lunch drinks-2 coffee, 1 tea-main dining room	
12:00 AM	Set A/R dining room	
	1 coffee, 1 tea-Act/R dining room	
12:30 PM		
1:15 PM	BREAK	
1:30 PM	Clear, wash dishes and reset both dining rooms	
	Roll cutlery	
	Prepare snack cart	
	Make Drinks & Nourishments for next day	
2:15 PM	Put out snack cart in dining room	
2:50 PM	Take out garbage, cardboard	
3:00 PM	Sign Out *Extra jobs Cloop sugar codding syons Eriday	

*Extra job: Clean sugar caddies every Friday

	7 AM - 3 PM Housekeeping 1 Monday
7:00 AM	Sign in
	Clean Act/R dining room
	Wash hallway, exercise area and library floor
	Clean link hallway
	Clean public areas
	Vacuum TV/chapel area
7:30 AM	Clean resident rooms when available
9:30 AM	BREAK
10:00 AM	Go to Creekview
	Check guest room & meeting room status
	Clean checked out rooms
	Start laundry
	Clean front entrance, first floor, vacuum and handrails
	Clean garbage room and entrance there
12:00 PM	Go to HP
	Finish cleaning Resident rooms
	Vacuum hallway
	Clean tub room
1:00 PM	BREAK
1:30 PM	Clean tub HP & Act/R dining rooms
	• Clean family lounge, nurses' station, front entrance, public washrooms & any public area that
	has not been done
	Wipe chairs and handrails
3:00 PM	Sign Out
	7 AM - 3 PM Housekeeping 2 Monday
7:00 AM	Sign in
	Hair Salon
	Wash floor, chapel and both dining rooms
	Clean visitor and staff bathroom
10.00 414	Clean resident rooms
10:00 AM	BREAK
10:30 AM	Continue cleaning resident rooms Path diving reasons
12:00 PM	Both dining rooms BREAK
12:30 PM	
12.30 PIVI	Clean front entrance, office, hallway Clean laures
1:30 PM	Clean loungeAV dining room
1.30 FW	 Av dining room Supportive Housing offices
	LaundryChapel
	Elevator
	Washrooms
3:00 PM	Sign Out
3.00 FIVI	oign Out

DAILY ROUTINES - HOUSEKEEPING

	7 AM - 3 PM Housekeeping 2 Tuesday	
7:00 AM	Sign in	
	Hair Salon	
	Wash floor, chapel and both dining rooms	
	Clean visitor and staff bathroom	
	Clean resident rooms	
10:00 AM	BREAK	
10:30 AM	Continue cleaning resident rooms	
	Both dining rooms	
12:00 PM	BREAK	
12:30 PM	Clean front entrance, office, hallway	
	Clean lounge	
1:30 PM	AV dining room	
	Supportive Housing offices	
	Laundry	
	Chapel	
	Elevator	
	Washrooms	
3:00 PM	Sign Out	

	7 AM - 3 PM Housekeeping 2 Wednesday	
7:00 AM	Sign in	
	Wash chapel and both dining room floors	
	Clean visitor and staff bathroom	
	Clean resident rooms	
10:00 AM	BREAK	
10:30 AM	Continue cleaning resident rooms	
	Both dining rooms	
12:00 PM	BREAK	
12:30 PM	Clean front ontropos, office, hollway	
12.30 FIVI	Clean front entrance, office, hallway	
1.00 DM	Clean lounge Takananan inakadian minakanan	
1:00 PM	Entrances - including windows	
1:30 PM	Arborview hallway & dining room	
	Washrooms	
2:00 PM	Second Floor Oakview	
	Laundry rooms	
	Garbage rooms	
	Common rooms	
	Railings	
3:00 PM	Sign Out	

	7 AM - 3 PM Housekeeping 2 Thursday	
7:00 AM	Sign in	
	Wash floor, chapel and both dining rooms	
	Clean visitor and staff bathroom	
	Clean resident rooms	
10:00 AM	BREAK	
10:30 AM	Continue cleaning resident rooms	
	Both dining rooms	
12:00 PM	BREAK	
12:30 PM	Clean front entrance, office, hallway	
	Clean lounge	
1:30 PM	Arborview hallway & dining room & chairs	
	Washrooms	
2:30 PM	Garbage rooms	
	Fill in chemical order and drop off	
3:00 PM	Sign Out	

7 AM - 3 PM Housekeeping 1 Friday	
7:00 AM	Sign in
	Clean Act/R dining room
	Wash hallway, exercise area and library floor
	Clean link hallway
	Clean public areas
7:30 AM	Clean resident rooms when available
9:30 AM	BREAK
10:00 AM	Go to Creekview
	Check guest room & meeting room status
	Clean checked out rooms
	Start laundry
	Clean stairwells, wash handrails, glass and wash floors
12:00 PM	Go to HP
	Finish cleaning Resident rooms
	Wash Act/R hallway
	Clean tub room
1:00 PM	BREAK
1:30 PM	Clean tub HP & Act/R dining rooms
	Clean family lounge, nurses' station, front entrance, public washrooms & any public area that
	has not been done
2:00 DM	Wipe chairs and handrails Sign Out
3:00 PM	Sign Out 7 AM - 3 PM Housekeeping 2 Friday
7:00 AM	Sign in
11007	Wash floor, chapel and both dining rooms
	Clean visitor and staff bathroom
	Clean resident rooms
10:00 AM	BREAK
10:30 AM	Continue cleaning resident rooms
	Both dining rooms
12:00 PM	BREAK
12:30 PM	Clean front entrance, office, hallway
	Clean lounge
1:30 PM	Arborview hallway & dining room
	Washrooms
2:00 PM	Supportive Housing & offices
	Laundry rooms
	Garbage rooms
0.00 =: :	• Common rooms
3:00 PM	Sign Out

	7 AM - 3 PM Housekeeping 1 Saturday
7:00 AM	Sign in
	Clean Act/R dining room
	Wash hallway, exercise area and library floor
	Clean link hallway
	Clean public areas
7:30 AM	Clean resident rooms when available
9:30 AM	BREAK
10:00 AM	Go to Creekview
	Check guest room & meeting room status
	Clean checked out rooms - start laundry
	 Clean basement, wash handrails, vacuum and bathrooms
	Clean elevator
12:00 PM	Go to HP
	Finish cleaning Resident rooms
	Wash Act/R hallway
	Clean tub room
1:00 PM	BREAK
1:30 PM	Clean tub HP & Act/R dining rooms
	• Clean family lounge, nurses' station, front entrance, public washrooms & any public area that
	has not been done
	Wipe chairs and handrails
3:00 PM	Sign Out
7.00.414	7 AM - 3 PM Housekeeping 2 Saturday
7:00 AM	Sign in
	Wash floor, chapel and both dining rooms
	Clean visitor and staff bathroom
10:00 AM	Clean resident rooms
10:30 AM	
10.30 AW	Both dining rooms
12:00 PM	Clean front entrance, office, hallway
12.00 F W	OV Entrance (by chapel)
12:30 PM	BREAK
1:30 PM	Second floor AV – vacuum, laundry rooms
2:00 PM	All common rooms
2.001101	Washrooms
3:00 PM	Sign Out
U.UU I 191	Oigh Out

7 AM - 3 PM Housekeeping 2 Sunday	
7:00 AM	Sign in
	Wash floor, chapel and both dining rooms
	Clean visitor and staff bathroom
	Clean resident rooms
10:00 AM	BREAK
10:30 AM	Continue cleaning resident rooms
	Both dining rooms
12:00 PM	BREAK
12:30 PM	Clean front entrance, office, hallway
	Clean lounge
1:00 PM	All entrances - including windows
1:30 PM	AV dining room
	Hallways
2:00 PM	All common rooms
	Washrooms
	Garbages
3:00 PM	Sign Out

6 AM - 2 PM Laundry Monday		
6:00 AM	Sign in	
	Check guest list reservations	
	Check Labelling hamper and label clothing	
	Sort blue, white, red and brown bags into dirty grey bins	
	• Start load of apron in a small barrel washer (card for bibs & pads, program 1); turn to start, press hot water and on button (50-minute cycle)	
	Start tablecloths in one small washer and rags in the other	
	Start linens, towels and soaker pads in large barrel washer (program 4)	
	Transfer all wash to dryers	
	Start personal laundry (program 2)	
	 Start housekeeping rags and mopheads in small barrel washer (card for micro-fiber, program 1) 45-minute cycle 	
	Start C.C. bags in small washers	
	• Fold	
7:50 AM	Deliver aprons, kitchen bags with 12 mopheads	
	Refill linen mesh bags	
	Deliver any housekeeping mopheads	
8:00 AM	Keep on folding and hanging	
10:00 AM	BREAK	
10:30 AM	Vacuum meeting room, clean bathrooms and guest room if used	
	Continue folding - leave bin of aprons/towels for resident folding	
12:10 PM	Deliver personals, collect empty white hangers from residents' closets	
1:00 PM	BREAK	
1:30 PM	Clean out lint trap, wash folding table, Lysol grey bins	
	Empty garbage's, bring to silver trailer behind orange tractor in parking garage	
1:40 PM	Deliver all linen (pm cart)	
	Stock all bath towels in tub room	
	Turn off machines	
2:00 PM	Sign Out	

6 AM - 2 PM Laundry Tuesday		
6:00 AM	Sign in	
	Check guest list reservations	
	Check Labelling hamper and label clothing	
	Sort blue, white, red and brown bags into dirty grey bins	
	• Start load of apron in a small barrel washer (card for bibs & pads, program 1); turn to start,	
	press hot water and on button (50-minute cycle)	
	Start tablecloths in one small washer and rags in the other	
	 Start linens, towels and soaker pads in large barrel washer (program 4) 	
	Transfer all wash to dryers	
	Start personal laundry (program 2)	
	Start housekeeping rags and mopheads in small barrel washer (card for micro-fiber, program	
	1) 45-minute cycle	
	Start C.C. bags in small washers	
	Fold	
7:50 AM	Deliver aprons, kitchen bags with 12 mopheads	
	Refill linen mesh bags	
	Deliver any housekeeping mopheads	
8:00 AM	Keep on folding and hanging	
10:00 AM	BREAK	
10:30 AM	Clean bathrooms, elevator and guest room if used	
	Continue folding - LEAVE bin of aprons/towels for resident folding	
10:45 AM	Vacuum Brookview hall and club room	
11:15 AM	Deliver personals, collect empty white hangers from residents' closets	
1:00 PM	BREAK	
1:30 PM	Clean out lint trap, wash folding table, Lysol grey bins	
	Empty garbage's, bring to silver trailer behind orange tractor in parking garage	
1:40 PM	Deliver all linen (pm cart)	
	Stock all bath towels in tub room	
	Use central vac to clean out lint traps	
	Turn off machines	
2:00 PM	Sign Out	

6 AM - 2 PM Laundry Wednesday		
6:00 AM	Sign in	
	Check guest list reservations	
	Check Labelling hamper and label clothing	
	Sort blue, white, red and brown bags into dirty grey bins	
	• Start load of apron in a small barrel washer. (card for bibs & pads, program 1); turn to start, press hot water and on button (50-minute cycle)	
	Start tablecloths in one small washer and rags in the other	
	Start linens, towels and soaker pads in large barrel washer (program 4)	
	Transfer all wash to dryers	
	Start personal laundry (program 2)	
	• Start housekeeping rags and mopheads in small barrel washer (card for micro-fiber, program 1) 45-minute cycle	
	Start C.C. bags in small washers	
	• Fold	
7:50 AM	Deliver aprons, kitchen bags with 12 mopheads	
	Refill linen mesh bags	
	Deliver any housekeeping mopheads	
8:00 AM	Keep on folding and hanging	
10:00 AM	BREAK	
10:30 AM	Clean staff room, elevator, parking garage entrance to basement; check bowling alley	
	Continue folding - LEAVE bin of aprons/towels for resident folding	
12:00 PM	Deliver personals, collect empty white hangers from residents' closets	
1:00 PM	BREAK	
1:30 PM	Clean out lint trap, wash folding table, Lysol grey bins	
	Empty garbage's, bring to silver trailer behind orange tractor in parking garage	
1:40 PM	Deliver all linen (pm cart)	
	Stock all bath towels in tub room	
	Turn off machines	
2:00 PM	Sign Out	

6 AM - 2 PM Laundry Thursday		
6:00 AM	Sign in	
	Check guest list reservations	
	• Take CV key for Sawatsky apt.#414 cleaning every other Thursday; use Hsk cart on 2 nd floor;	
	fill in invoice (black binder) and give to Destiny	
	 Take inventory and put in chemical orders poke outside HP kitchen door; check labelling hamper and label clothing 	
	Sort blue, white, red and brown bags into dirty grey bins	
	 Start load of apron in small barrel washer (card for bibs & pads, program 1); turn to start, press hot water and on button (50-minute cycle) 	
	Clean bathroom	
	Start tablecloths in one small washer and rags in the other	
	Start linens, towels and soaker pads in large barrel washer (program 4)	
	Transfer all wash to dryers	
	Start personal laundry (program 2) Start Held range and manhoods in small beyond weather (could fav reieve fibre. The grant 1) 45.	
	 Start Hsk rags and mopheads in small barrel washer (card for micro-fibre, program 1) 45- minute cycle 	
	Start C.C. bags in small washers	
	Fold	
7:50 AM	Deliver aprons, kitchen bags with 12 mopheads	
	Refill linen mesh bags	
	Deliver any housekeeping mopheads	
8:00 AM	Keep on folding and hanging	
10:00 AM	BREAK	
10:30 AM	Continue folding - LEAVE bin of aprons/towels for resident folding	
12:10 PM	Deliver personals, collect empty white hangers from residents' closets	
1:00 PM	BREAK	
1:30 PM	Clean out lint trap, wash folding table, Lysol grey bins	
	Empty garbage's, bring to silver trailer behind orange tractor in parking garage	
1:40 PM	Deliver all linen (pm cart)	
	Stock all bath towels in tub room	
	Use central vac to clean out lint traps	
0.00 51.1	• Turn off machines	
2:00 PM	Sign Out	

6 AM - 2 PM Laundry Friday		
6:00 AM	Sign in	
	Check guest list reservations	
	Check Labelling hamper and label clothing	
	 Sort blue, white, red and brown bags into dirty grey bins 	
	 Start load of apron in small barrel washer (card for bibs & pads, program 1); turn to start, 	
	press hot water and on button (50-minute cycle)	
	Start tablecloths in one small washer and rags in the other	
	 Start linens, towels and soaker pads in large barrel washer (program 4) 	
	Transfer all wash to dryers	
	Start personal laundry (program 2)	
	Start Hsk rags and mopheads in small barrel washer (card for micro-fibre, program 1) 45-	
	minute cycle	
	Start C.C. bags in small washers	
	• Fold	
7:50 AM	Deliver aprons, kitchen bags with 12 mopheads	
	Refill linen mesh bags	
	Deliver any housekeeping mopheads	
8:00 AM	Keep on folding and hanging	
10:00 AM	BREAK	
10:30 AM	 Continue folding - LEAVE bin of aprons/towels for resident folding 	
12:10 PM	Deliver personals, collect empty white hangers from residents' closets	
1:00 PM	BREAK	
1:30 PM	Clean out lint trap, wash folding table, Lysol grey bins	
	 Empty garbage's, bring to silver trailer behind orange tractor in parking garage 	
1:40 PM	Deliver all linen (pm cart)	
	Stock all bath towels in tub room	
	Turn off machines	
2:00 PM	Sign Out	

DAILY ROUTINES - LAUNDRY

	6 AM - 2 PM Laundry Saturday							
6:00 AM	Sign in							
	Check guest list reservations							
	Check Labelling hamper and label clothing							
	Sort blue, white, red and brown bags into dirty grey bins							
	• Start load of apron in small barrel washer (card for bibs & pads, program 1); turn to start, press hot water and on button (50-minute cycle)							
	Start tablecloths in one small washer and rags in the other							
	Start linens, towels and soaker pads in large barrel washer (program 4)							
	Transfer all wash to dryers							
	Start personal laundry (program 2)							
	 Start Hsk rags and mopheads in small barrel washer (card for micro-fibre, program 1) 45- minute cycle 							
	Start C.C. bags in small washers							
	Fold							
7:50 AM	Deliver aprons, kitchen bags with 12 mopheads							
	Refill linen mesh bags							
	Deliver any housekeeping mopheads							
8:00 AM	Keep on folding and hanging							
10:00 AM	BREAK							
10:30 AM	Week 1: Bathrooms, staff room, laundry hallway, parking garage, BV entrance							
	Week 2: Bathrooms, staff room, BV Garbage room & hallway							
12:10 PM	Deliver personals, collect empty white hangers from residents' closets							
1:00 PM	BREAK							
1:30 PM	Clean out lint trap, wash folding table, Lysol grey bins							
	Empty garbage's, bring to silver trailer behind orange tractor in parking garage							
1:40 PM	Deliver all linen (pm cart)							
	Stock all bath towels in tub room							
	Use central vac to clean lint traps							
	Wash floor							
	Turn off machines							
2:00 PM	Sign Out							

DAILY ROUTINES - LAUNDRY

	6 AM - 2 PM Laundry Sunday							
6:00 AM	Sign in							
	Check guest list reservations							
	Check Labelling hamper and label clothing							
	Sort blue, white, red and brown bags into dirty grey bins							
	• Start load of apron in small barrel washer (card for bibs & pads, program 1); turn to start, press hot water and on button (50-minute cycle)							
	Clean staff room							
	Start tablecloths in one small washer and rags in the other							
	Start linens, towels and soaker pads in large barrel washer (program 4)							
	Transfer all wash to dryers							
	Start personal laundry (program 2)							
	 Start Hsk rags and mopheads in small barrel washer (card for micro-fibre, program 1) 45- minute cycle 							
	Start C.C. bags in small washers							
	Fold							
7:50 AM	Deliver aprons, kitchen bags with 12 mopheads							
	Refill linen mesh bags							
	Deliver any housekeeping mopheads							
8:00 AM	Keep on folding and hanging - LEAVE bin of aprons/towels for resident folding							
10:00 AM	BREAK							
10:30 AM	Week 1: Elevator, railings, staircase, guest room (if booked), BV railings, glass, club room							
	 Week 2: BV entrance/HP entrance, mailboxes, trash, floors, and glass 							
	Continue folding							
12:10 PM	Deliver personals, C.C. white bags							
1:00 PM	BREAK							
1:30 PM	Clean out lint trap, wash folding table, Lysol grey bins							
	Empty garbage's, bring to silver trailer behind orange tractor in parking garage							
	Wash floor							
1:40 PM	Deliver all linen (pm cart)							
	Stock all bath towels in tub room							
	Turn off machines							
2:00 PM	Sign Out							

	6 AM - 2 PM Early FT	Dietary Aide - E5							
6:00 AM	 Sign in Sign in. Wash hands. Read communication books Start dishwasher and fill sinks in dish room. Record temperature. Read menu. Pull lunch desserts from fridge and portion, mince & puree 								
7:00 AM	 Prepare cart to bring to kitchen: breakfast fruit, lunch dessert, stock, and go to 1 Tabor Turn on steam table, toaster, dishwasher Take fridge & freezer temperatures 	 Prepare juice cart Portion desserts and put in fridge for lunch Roll cutlery Prepare dirty dish cart and place in dining room. Check dining room for dirty trays 							
7: 30 AM	Make toastPrepare 2 carafes of hot water & 1 tea	Roll breakfast cutlery							
8:00 AM	Pick up cart for breakfastPlace food in steam table	Take and record food temperaturesMake 2 carafes of coffee							
8:30 AM	Serve breakfast								
9:00 AM									
9:15 AM	BREAK								
9:45 AM	Clean tables and sanitize all surfacesWash dishes	Roll cutlery for lunch. Reset tablesPrepare drink cart							
10:45 AM	BREAK								
11:15 AM	Turn on steam tableSet-up tables for lunchSet-up dirty dish cart for lunch	Prepare tea and coffee for service.Pick up cart for lunch from 7 Tabor							
11:30 AM	Place food in steam table	Take and record food temperatures							
11:45 AM	Take orders OR serve juice and coffee								
12:00 PM	take orders for next day's lunch. Place filled	es are removed from the table. While serving desserts, sheet on hot cart, to bring back at 7 Tabor							
1:00 PM	 Throw out extra food in pail Turn off steam table. When cooled, drain Clean tables and sanitize all surfaces 	Wash dishesReset tables for dinner							
1:30 PM	 Empty and clean dishwasher To bring at 7 Tabor: dirty laundry bag; food pail; dishes. Clean cart Double bag garbage and bring to dur Bring Mapleview cart to 7 Tabor kitch 								
2:00 PM	Sign Out								

	11 AM - 7 PM Late FT Dietary Aide - L6								
11:00 AM	 Sign in Sign in. Read communication books. Wash hands. Prepare regular, minced and pureed salads for supper Prepare regular, minced and pureed fruit for supper 	 Prepare regular, minced and pureed fruit for next day breakfast Make jugs of thickened fluids for next day *Monday & Thursdays: Complete all labelled drinks 							
1:00 PM	BREAK								
1:30 PM									
3:30 PM	BREAK								
4:00 PM	 Go to 1 Tabor and bring any required stock Turn on steam table, and dishwasher Set up dirty dish cart Set up dining room Prepare juice & coffee carts & give to PSWs. 								
4:45 PM	Get food from main kitchen. Place it in steam table Take and record food temperatures								
5:00 PM	Serve supper. Serve desserts once dinner plates are removed from the table. While serving desserts, take orders for next day's supper. Place filled sheet on hot cart, to bring back at 7 Tabor								
6:00 PM	 Clear steam table. Clean appropriately Clear tables. Wash pots Sanitize dining room tables and servery counters Record dish washer temperatures Empty dishwasher, clean and turn off. Clean and sanitize 2 compartment sink by lifting strainer Prepare soiled utility cart in the dining room area for soiled cups, glasses etc. Check for stock if anything required write down Bring cart with clean dishes, stock list to main kitchen. Bring any laundry that needs to be done bring to the laundry room Pick up Mapleview (MV) cart from basement and bring to main kitchen 								
7:00 PM	Sign Out								

	11 AM - 7 PM Dietary Aide - L1						
11:00 AM	Sign in Sign In Read communication book	Check PM/HS weekly snack list. Program I/O provide program (regular, pointed and program) for the program of the program					
	 Sign In. Read communication book. Wash hands. 	 Prepare HS nourishment (regular, minced and puree) for that day. 					
12:30 PM	 Prepare all nourishment labels for all floors including yogurts and prunes. For the yogurt: use the divided yogurt (in clear plastic containers) as needed (refer to yellow sheet in nourishment label binder, for the Residents on a pureed diet); use lactose-free for designated Residents Ensure there are trays of divided yogurt in the fridge for the next L1 shift Stock nourishment cart. 						
1:30 PM	BREAK						
2:00 PM	 Make Juices for the floors. On delivery days (Mondays, Thursdays): put away fridge items; help PRC/cook put away freezer items. 	 Prepare PM nourishment (regular, minced, puree) for the next day. Please note: Ensure that the cookie is suitable for minced. If not, provide a softer cookie for minced and label Please note: On Wednesdays, for cake and coffee, please put all types of cake (i.e. angel food cake, chocolate, carrot) on a plate *do not leave in the plastic container 					
2:45 PM	 Load up carts for 1st and 2nd (for L2) t 						
		On Sundays, Tuesdays and Thursdays: Bring dialysis bag to 2nd floor (before 3pm) On Mondays, Wednesdays and Fridays: Bring dialysis bag to 1st floor (before 3pm)					
3:30 PM	BREAK						
4:00 PM	 Go to servery, bring juice key and any stock that is required. Turn on steam table, overhead heat lamp and dish washer. Set tables/fold clothing protectors if needed. 	 Record fridges temperatures. Set up plates/soup bowls/serving utensils. Portion out desserts. Check the communication book for daily updates. 					
4:30 PM	Go to the main kitchen to get the food	cart & any other supplies needed.					
4:45 PM	Give juice and coffee cart to PSW's.Put food in the steam table.	Record food temperatures.Take residents food orders					
5:00 PM		nner plates are removed from the table.					
5:30 PM	 Clear steam table/scrape out inserts with spatula and place in hot cart. Put laundry down laundry chute. 	 Go to main kitchen. Bring down dirty pots. Discard left over food. If no PRC, do own pots and & bag left over food. Take and record food temperatures 					

	11 AM - 7 PM Dietary Aide - L1 (cont'd)							
6:00 PM	 Empty dishwasher, clean and turn off. Clean and sanitize 2 compartment sink by lifting strainer. Leave soiled utility cart in the dining room area for soiled cups, glasses etc. from residents room. Drain and sanitize steam table. Sanitize dining room tables and servery counters. 	Prepare cart for H.S. nourishment: variety of juices, milk/chocolate milk, ice water, one bucket of ice, labelled nourishments and sandwiches. Roll cutlery for breakfast. Ensure all Taps are shut off and sign tap off sheet. Spot sweep and mop servery floor area. Remove garbage Check for stock if anything required, write down and post in main kitchen so early aide can bring it up. Turn off juice machine and lock up. Bring juice key to the kitchen.						
7:00 PM	Sign Out							

3:30 PM - 7:30 PM PT Dietary Aide - L2						
3:30 PM	 Sign In Read communication book. Wash hands. Prepare work area for L1, on 1st floor servery. Go to 2nd floor servery, bring juice key and any stock that is required. 	 Turn on steam table, overhead heat lamp and dish washer. Clean dishes from PM nourishments. Set up dirty dish cart. Prepare desserts. 				
4:20 PM	 Set up dining room. Prepare tea and coffee for service. Prepare rest of cart. Prepare juice cart: orange juice, cranberry, apple, peach, milk, chocolate milk, straws, lids, glasses for supper and H.S. snack. 					
4:30 PM	Give juice and coffee cart to PS	SW's				
4:45 PM	Get food from main kitchenPut in steam table in you server	Take and record food temperatures				
5:00 PM	Serve supper. Serve desserts once	dinner plates are removed from the table.				
5:30 PM	 Clear steam table/scrape out inserts with spatula and place in hot cart Put laundry down laundry chute by 6:30pm 	 Start washing cutleries and plates through the dish washer. Go to main kitchen discard left over food. 				
6:00 PM	BREAK					
6:15 PM	 Go to servery, continue with cleaning dishes. Be sure to close servery doors. Sanitize dining room tables and servery counters. Record dishwasher temperatures. Empty dishwasher, clean and turn off. Clean and sanitize 2 compartment sink by lifting strainer. Spot sweep and mop servery floor area. Prepare cart for H.S. nourishment: variety of juices, milk/chocolate milk, ice water, one bucket of ice, labelled nourishments and sandwiches. Leave soiled utility cart in the dining room area for soiled cups, glasses etc from residents' room. 					
7:15 PM	 Roll cutlery for breakfast. Check for stock if anything required write down and post in main kitchen so early aide can bring it up. Turn off juice machine and lock up. Bring juice key to the kitchen 					
7:30 PM	SIGN OUT					

3:30 PM - 7:30 PM PT Dietary Aide - L3								
3:30 PM	Sign In *Monday & Thursdays: Put away dry goods with L4 shift. Tuesday, Wednesday, Friday, Saturday & Sundays: Complete labelled drinks (1st and 2nd floor) with L4							
4:10 PM	 Go to servery, bring juice key and any stock that is required. Turn on steam table, overhead heat lamp and dish washer. Clean dishes from PM nourishments. Set up dirty dish cart. Prepare desserts. 							
4:30 PM	 Set up dining room. Prepare tea and coffee for service. Prepare rest of cart. Prepare juice cart: orange juice, cranberry, apple, peach, milk, chocolate milk, straws, lids, glasses for supper. 							
4:45 PM	 Get food from main kitchen. Put in steam table. Take and record food temperatures 							
5:00 PM	Serve supper. Serve desserts once dinner plates are removed from the table.							
5:30 PM	 Clear steam table/scrape out inserts with spatula and place in hot cart Put laundry down laundry chute by 6:30pm Start washing cutleries and plates through the dish washer. Go to main kitchen discard left over food. 							
6:00 PM	BREAK							
6:15 PM	 Go to servery, continue with cleaning dishes. Be sure to close servery doors. Sanitize dining room tables and servery counters. Record dishwasher temperatures. Empty dishwasher, clean and turn off. Clean and sanitize 2 compartment sink by lifting strainer. Spot sweep and mop servery floor area. Prepare cart for H.S. nourishment: variety of juices, milk/chocolate milk, ice water, one bucket of ice, labelled nourishments and sandwiches. Leave soiled utility cart in the dining room area for soiled cups, glasses etc from residents' room. 							
7:15 PM	 Roll cutlery for breakfast. Check for stock if anything required write down and post in main kitchen so early aide can bring it up. Turn off juice machine and lock up. Bring juice key to the kitchen 							
7:30 PM	SIGN OUT							

3:30 PM - 7:30 PM PT Dietary Aide - L4							
3:30 PM	Sign In *Monday & Thursdays: Put away dry goods with L3 shift. Tuesday, Wednesday, Fridays, Saturday & Sundays: Complete labelled drinks (split labels equally) with L3.						
4:10 PM	 Go to servery, bring juice key and any stock that is required. Turn on steam table, overhead heat lamp and dish washer. Clean dishes from PM nourishments. Set up dirty dish cart. Prepare desserts. 						
4:30 PM	 Set up dining room. Prepare tea and coffee for service. Prepare rest of cart. Prepare juice cart: orange juice, cranberry, apple, peach milk, chocolate milk, straws, lids, glasses for supper and H.S. snack. 						
4:45 PM	 Get food from main kitchen. Put in steam table in your servery. Take and record food temperatures. 						
5:00 PM	Serve supper. Serve desserts once	dinner plates are removed from the table.					
5:30 PM	inserts with spatula and place in	 Start washing cutleries and plates through the dish washer. Go to main kitchen discard left over food. 					
6:00 PM	BREAK						
6:15 PM	 Go to servery, continue with cleaning dishes. Be sure to close servery doors. Sanitize dining room tables and servery counters. Record dishwasher temperatures. Empty dishwasher, clean and turn off. Clean and sanitize 2 compartment sink by lifting strainer. Spot sweep and mop servery floor area. Prepare cart for H.S. nourishment: variety of juices, milk/chocolate milk, ice water, one bucket of ice, labelled nourishments and sandwiches. Leave soiled utility cart in the dining room area for soiled cups, glasses etc from residents' room. 						
7:15 PM	 Roll cutlery for breakfast. Check for stock if anything required write down and post in main kitchen so early aide can bring it up. Turn off juice machine and lock up. Bring juice key to the kitchen 						
7:30 PM	SIGN OUT						

DAILY ROUTINES - COOK

6 AM - 2 PM Early Cook						
6:00 AM	 Sign in Sign In. Read communication book. Wash hands Take temperatures for fridges and freezer Plug in Hot Carts 	 Turn on ovens, steamer, steam table, kettle Start cooking breakfast – complete by 8:00 a.m. pick up 				
9:00 AM	 For mashed/boiled potatoes, put in steamer Prepare lunch meats 	 Pan out vegetables for late cook If on menu: make rice; prepare beets 				
10:30 AM	BREAK					
11:00 AM	 Follow prep & pull sheets Ensure carts are ready for pick- up at 11:30 a.m. 	 Prepare trays for the apartments Bring cart to Evergreen (while late cook brings to Mapleview) 				
12:00 PM	BREAK					
12:30 PM	 Complete all tasks regarding baker sanitize equipment used. 	d/cooked items. Pull /prep for next day's menu. Clean and				
2:00 PM	Sign Out					
	10 AM	- 6 PM Late Cook				
10:00 AM	 Sign In Read communication book. Wash hands. 5 min huddle with Early Cook. Put veg in steamer 	 Make the potatoes and or pasta Mince/Puree Record temperatures 				
11:00 AM	Start the soup for supper	Mince/Puree				
	Prepare sandwiches	Bring food cart to Mapleview				
12:30 PM	BREAK	· ·				
1:00 PM	 Begin second choice Cook hot vegetables (if applicable) Puree soup/ thicken/mince/puree. 	 Record food temperatures Place food in carts 				
2:30 PM	BREAK					
3:30 PM	 Prepare items for the home support trays. Prep/pull for next day Record food temperatures. Refill oatmeal, flour, sugar, oil. Deliver MV and EV supper carts. 	 Sanitize all work areas & equipment. Sweep floor. Wipe out microwave. Record final temperatures of fridge & freezers. 				
6:00 PM	Sign Out					

DAILY ROUTINES - DISHWASHER

	11 AM - 7 PM FT P.R.C. (Dishwasher)					
11:00 AM	Sign in Sign in.	•	Scrub pots in soaker sink and organize to put through dishwasher			
	 Read communication book. Wash hands. 	•	Continue to scrub while dishwasher is cycling. Put dishes away			
	Record dishwasher temperature.Clean and fill 3 sinksFill sanitizing red bucket	•	Check garbage & recycling in kitchen, empty as required On delivery days (Mon & Thurs), put away freezer stock items			
1:30 PM	BREAK					
2:00 PM	Get cart from Evergreen (EG) (solarium)	•	Take out garbage			
0.00.014	Resume washing pots and pans		2			
3:30 PM	Clean fridge shelves and floors	•	Clean and wash out garbage and recycling bins in the pressure washer area			
4:30 PM	 Bring EG/MV carts to Supportive Housing Sweep and mop kitchen floors (including dry storeroom). Put wet floor signs up. Take garbage and recycling to garbage room. 	•	Deep clean dish machine Once a week, use the floor machine on the kitchen/dish room floor. Alternate sections of the floor and alternate a Tuesday one week, Friday the next week.			
5:00 PM	BREAK					
5:30 PM	Record dishwasher temperaturesContinue washing and put away all dishes	•	Check and empty all garbage Sweep and mop dish-room floor (put up wet floor signs).			
6:30 PM	 Empty and clean dishwasher filters Clean garburator, run through dishwasher. Put away garbage and dirty cloths 	•	Check chemicals and fill if necessary Deep clean dish machine Flush floor grate in dishwashing room *WEEKLY: clean floor grate			
6:45 PM	Pick up meal carts from MV/EG.	•	Turn dishwasher off, wipe down & sanitize all work areas			
7:00 PM	Sign Out					

WEEKLY P.R.C. DUTIES - see next page

Weekly P.R.C. Duties (Monday & Thursday - Delivery Day**)

	MONDAY**	TUESDAY	WEDNESDAY	THURSDAY **	FRIDAY	SATURDAY	SUNDAY
•	Put away	Organize dry	Sweep and	Put away	Organize bread	Do general	Clean and organize
	freezer goods	storage room	mop	freezer goods	order, if needed	cleaning	walk in freezer
•	-Empty bread	 Receive and put 	kitchen	 Empty Break 	 Wash kitchen 	as	Wet mop floor in freezer
	racks from	away remainder	fridge and	Racks	floor using the	required	 Pull out vegetables for
	kitchen and	of delivery	floors	 Clean Floor 	floor machine		following day (lunch &
	put in main	 Wash kitchen 	• Put	Grate			dinner) and leave on
	hallway	floor using the	removable				different cart
		floor machine	shelves				
			from fridge				
			in the				
			dishwasher				

DAILY ROUTINES - ENVIRONMENTAL SERVICES

	7 AM - 3 PM	Laundry Aide A
9:00 AM 9:30 AM 9:30 PM 12:30 PM	Sign in Read communication book. Wash hands. Obtain gloves to use for sorting. Sort and start any laundry that has come down. Load clothing protectors in big washer. Put kitchen towels in small washer BREAK Deliver one linen cart by 11:00 am. BREAK Continue with laundry duties	 Sort laundry: separate dark personals; white personals can go with sheets and towels Start load of towels/sheets/soaker pads in large washer. Prep cart for later delivery Empty dryers when they stop and reload Fold sheets, blue gowns, personal nightwear and socks Deliver one clothing cart by 11:30 am. Fold clothing protectors, kitchen towels, and deliver
	 Start washing clothing protectors, kitchen towels, and any laundry that was dropped Work on labelling clothing if required. 	Start any laundry that has been dropped
1:00 PM	 Deliver linen cart Clean laundry room 	 On Fridays – bring the lost & found cart to the Great Room (if required) On Sundays – bring the lost & found cart back to the laundry room.
3:00 AM	Sign Out 7 AM - 3 PM	Laundry Aide B
7:00 AM	 Sign in Read communication book. Wash hands. Put day-of clothing in large washer. Sort dirty laundry and fill machines. Empty washers and dryers as they stop & re-load. 	 Fold clothing protectors and deliver. Fold kitchen laundry and deliver. Ensure that two floors of hanging are complete by 10 a.m.
9:30 AM	BREAK	
10:00 AM	 Continue folding and hanging clothes. Fold the remaining linens. Empty machines and load dryer when stopped 	 Deliver 1 linen cart to the floor at 11:00 am. Deliver 1 clothing cart (if ready).
12:30 PM 1:00 PM		
	 Deliver 2nd clothing cart if ready. Complete the remaining laundry from the afternoon drop Continue with folding any kitchen laundry / deliver. Wipe down all machines & all touch surfaces, handles, tables using of water + Patriot 15 and microfiber cloth 	 Wednesday & Sunday: Wash plastic filter behind Washer #1 Wash floors twice a week (minimum once with floor machine) Take out garbage & recycling Clean dryer lint underneath machines (big and small dryers).
3:00 PM	Sign Out	

DAILY ROUTINES - HOUSEKEEPING

	7 AM - 3 PM Housekeeper H1		
7:00 AM	 Sign in Read communication book. Wash hands. Stock cleaning cart Sweep & wash dining room floor. Empty garbages. Wash floor in entrance area, vacuum carpets. During the winter season, use floor machine daily to remove salt. Dust behind the lobby benches, including vents and window sills Clean and disinfect all 3 public washrooms, empty garbages, wash floors. 	 Clean and disinfect Café area & Great Room (if needed) and empty garbages. Check receiving room and clean as needed. Wipe glass door and receiving area. Wipe windows/doors as needed. When needed, clean private dining room. Clean and disinfect family lounge and spot vacuum, when necessary. Empty garbage/recycling. Clean and disinfect staff washrooms and empty garbage. Sanitize activation area. Wash floor. Empty garbage. Clean elevator doors & inside elevators with water and blue microfiber. 	
9:00 AM	BREAK		
9:30 AM	 Clean and disinfect nursing station & med room and empty garbage. Sweep dining room and spot wash Continue full cleans (refer to schedule) 	 Full Clean Schedule Monday: 101-105 Tuesday: 106-110 Wednesday: 111-115 Thursday: 116-120 Friday: 121-126 Touch Clean Schedule (sweep floor, and wash when necessary, disinfect toilet and sink) Monday: 106-126 Tuesday: 101-105, 111-126 Wednesday: 101-110, 116-126 Thursday: 101-115, 121-126 Friday: 101-120 	
12:00 PM	BREAK		
12:30 PM	 Sweep and wash dining room floor. Clean walls, windows and baseboards in dining room Clean utility rooms and hallway Check laundry chute and clean when necessary Check therapy room and clean when necessary Empty garbage and recycling If private dining room was used and there were no issues, sign orange slip (found on bulletin board in basement) Sign Out 	 Clean resident supply room Double check the 3 public washrooms to see if sink/toilets need cleaning again. Clean and disinfect tub room Clean and disinfect hand rails Check cleanliness of elevators and entrance Spot clean seating area by stairway B Check all washrooms and clean when necessary Check storage rooms and clean when necessary 	

ADDITIONAL ROUTINE CLEANING SCHEDULES - H1

A) Carpet Vacuuming /Floor Machine Schedule

- Wednesday & Sunday: vacuum entire floor
- Monday: use floor machine in dining room & front entrance/café area

B) Tuck Shop Cleaning Schedule

- Every **Monday** between 10:00 10:30am wash floor, wipe down counter, coffee machine, etc.
- Empty garbage

C) Hair Salon Cleaning Schedule

 Every Sunday, Wednesday & Friday - clean and disinfect hair salon, wash floor and empty garbage

D) Activation Area Cleaning Schedule

Every Friday wash floor as baking is done on Thursdays

E) Saturday or Sunday

- Put away stock on shelves
- Stock residents' bathrooms with Kleenex and toilet paper if needed

	7 AM - 3 PM Laundry Aide B		
7:00 AM	 Sign in Read communication book. Wash hands. Put day-of clothing in large washer. Sort dirty laundry and fill machines. Empty washers and dryers as they stop & re-load. 	 Fold clothing protectors and deliver. Fold kitchen laundry and deliver. Ensure that two floors of hanging are complete by 10 a.m. 	
9:30 AM 10:00 AM	 BREAK Continue folding and hanging clothes. Fold the remaining linens. Empty machines and load dryer when stopped 	 Deliver 1 linen cart to the floor at 11:00 am. Deliver 1 clothing cart (if ready). 	
12:30 PM 1:00 PM	 Deliver 2nd clothing cart if ready. Complete the remaining laundry from the afternoon drop Continue with folding any kitchen laundry / deliver. Wipe down all machines & all touch surfaces, handles, tables using of water + Patriot 15 and microfiber cloth 	 Wednesday & Sunday: Wash plastic filter behind Washer #1 Wash floors twice a week (minimum once with floor machine) Take out garbage & recycling Clean dryer lint underneath machines (big and small dryers). 	
3:00 AM	Sign Out		

DAILY ROUTINES - HOUSEKEEPING

	7 AM - 3 PM Housekeeper H2		
7:00 AM	 Sign in Read communication book. Wash hands. Stock cleaning cart Stock cleaning cart Sweep & wash floor in dining room. Empty garbage. Clean and disinfect family lounge and spot vacuum, when necessary Clean and disinfect nursing station & med room and empty garbage Clean and disinfect public and staff washrooms and empty garbage Clean elevator doors with water and blue microfiber Clean meeting room, when needed BREAK	 Full Clean Schedule Monday: 201-205 Tuesday: 206-210 Wednesday: 211-215 Thursday: 226-220 Friday: 221-226 Touch Clean Schedule (sweep floor, and wash, when necessary, disinfect toilet and sink, collect garbage) Monday: 206-226 Tuesday: 201-205, 211-226 Wednesday: 201-210, 216-226 Thursday: 201-215, 221-226 Friday: 201-220 	
9:30 AM 9:30 PM 12:30 PM	 Sweep and wash dining room floor Continue full cleans Check cleanliness of elevators and entrance Spot clean seating area by stairway B Check all washrooms and clean when necessary BREAK 12:30 p.m.	Clean resident supply room Clean resident supply room Clean resident supply room Clean resident supply room Clean and disinfect tup room Clean and disinfect supply room Clean resident supply room Clean and disinfect supply room Clean and disinfect supply room	
3:00 PM	 Sweep and wash dining room floor. Clean walls, windows and baseboards in dining room Clean utility rooms and hallway Check laundry chute and clean when necessary Check therapy room and clean when necessary Sign Out 	 Clean resident supply room Sanitize activation area & empty garbage. Empty garbage and recycling 	

ADDITIONAL ROUTINE CLEANING SCHEDULES - H2

Carpet Vacuuming Schedule:

- Saturday: vacuum entire floor
- Sunday: use floor machine in dining room

DAILY ROUTINES - HOUSEKEEPING

	7 AM - 3 PM Housekeeper H3		
7:00 AM	 Sign in Read communication book. Wash hands. Sweep & wash dining room floor. Empty garbage. Clean and disinfect family lounge and vacuum, when necessary. Sanitize activation area. Wash floor. Empty garbage. Clean elevator doors with water and blue microfiber 	 Clean and disinfect public and staff washrooms and empty garbage. Stair cleaning schedule Monday: basement A & B Tuesday: 1st floor A & B Wednesday: 2nd floor A & B Thursday: 3rd floor A & B Friday: 4th floor A & B Saturday & Sunday: check both stairwells and clean handrails 	
10:00 AM	 Clean and disinfect nursing station & med room and empty garbage Continue cleaning rooms (see schedule). Full Clean Schedule Monday: 301-305 Tuesday: 306-310 Wednesday: 311-315 Thursday: 316-320 Friday: 321-326 	 Touch Clean Schedule (sweep floor, and wash when necessary, disinfect toilet and sink, collect garbage) Monday: 306-326 Tuesday: 301-305, 311-326 Wednesday: 301-310, 316-326 Thursday: 301-315, 321-326 Friday: 301-320 	
12:30 PM 1:00 PM	 Sweep and wash dining room floor. Empty garbage's. Continue full cleans Clean and disinfect tub room Clean and disinfect hand rails Check cleanliness of elevators and entrance Spot clean seating area by stairway B Check all washrooms and clean when necessary Check storage rooms and clean when necessary 	 Clean utility rooms and hallway Check laundry chute and clean when necessary Check therapy room and clean when necessary Clean resident supply room Clean staff room & washrooms. Sweep and mop floors Empty garbage and recycling Re-stock cleaning cart for next shift 	
3:00 PM	Sign Out		

ADDITIONAL ROUTINE CLEANING SCHEDULES - H3

Carpet Vacuuming Schedule:

- Saturday: vacuum entire floor
- Sunday: use floor machine in dining room

Kitchen Floor Cleaning Schedule:

- Tuesday: clean kitchen floor using the floor machine (afternoon)
- Thursday: clean kitchen floor using the floor machine (afternoon)

DAILY ROUTINES - HOUSEKEEPING

	7 AM - 3 PM Housekeeper H4		
7:00 AM	 Sign in Read communication book. Wash hands. Sweep and wash dining room floor. Empty garbages. Clean elevator doors with water and blue microfiber. Sanitize activation area. Wash floor. Empty garbage. Clean and disinfect family lounge and spot vacuum, when necessary 	 Clean and disinfect nursing station & med room and empty garbage Clean and disinfect public and staff washrooms and empty garbage Clean and disinfect all areas of basement: hallways & washrooms, physiotherapy room, ramp to apartments, hall by kitchen, staff room & washrooms. 	
8:30 AM	 Full Clean Schedule Monday: 401-405 Tuesday: 406-410 Wednesday: 411-415 Thursday: 416-420 Friday: 421-426 	 Touch Clean Schedule (sweep floor, and wash when necessary, disinfect toilet and sink) Monday: 406-426 Tuesday: 401-405, 411-426 Wednesday: 401-410, 416-426 Thursday: 401-415, 421-426 Friday: 401-420 	
9:30 AM	BREAK		
10:00 AM	 Sweep dining room and spot wash Continue full cleans (see schedule). Clean and disinfect tub room Clean and disinfect hand rails 	 Check cleanliness of elevators and entrance Spot clean seating area by stairway B Check all washrooms and clean when necessary Check storage rooms and clean when necessary 	
12:30 PM	BREAK	Oh a da tha a san a san da da san a da san a san san san san san san san san	
1:00 PM	 Sweep and wash dining room floor. Clean walls, windows and baseboards in dining room Clean utility rooms and hallway Check laundry chute and clean when necessary 	 Check therapy room and clean when necessary Clean resident supply room Stock cleaning cart Empty garbage and recycling 	
3:00 PM	Sign Out		

ADDITIONAL ROUTINE CLEANING SCHEDULES - H4

Carpet Vacuuming / Floor Machine Schedule:

- Saturday: 11:00 am vacuum entire floor.
- Use the floor machine in dining room.

DAILY ROUTINES - FT HL

10 AM - 4:30 PM FT HL		
10:00 AM	 Sign in Clean SH office and washroom; empty garbage, recycling, shredder; sweep floor Monday & Friday: mop floor Clean scheduled office, cited above Clean washroom across from CEO's office Empty garbage and recycling from photocopy room; sweep floor 	 Sweep dining room *On Mondays, clean training room *If Foot Care Clinic occurred on weekend, clean Dr's Office *On Saturdays, clean spa rooms and washrooms; clean Chapel, sweep and mop floors
11:00 AM	 Clean front office Check board room, clean as needed (Ask Reception, at the front office, for the key) Clean lobby outside of main office & main office 	 Clean Olive Branch Café, tuck shop *On Wednesdays and Fridays, clean the kitchenette (next to the Chapel) Clean public washrooms Put cart & wet floor signs away
11:30 AM	BREAK	s go on, let on stan know as they are on break
12:00 PM	 Restock cart, refill bucket with fresh water Take garbage & recycling to garbage bins outside Clean tub rooms, washrooms, washer & dryer beside tub rooms. Clean glass in shower Bring the hairdresser's towels to the laundry room in the basement *code for back door: 2345* 	 *On Mondays and Fridays, mop the chapel Check washrooms by the Fitness Centre, and clean as needed *On Sundays, vacuum Lead Chaplain's office and empty garbage
1:00 PM	 Clean dining room: wipe down chairs; sweep & mop; empty garbage; wipe wall beside kitchen door Clean staff room*code 1254* and washrooms. Wipe tables and counter, empty garbage & recycling. Wash microwaves, garbage bins & clean washrooms (If empty, sweep and mop floors) 	 Get cart from kitchen beside the Chapel and bring 3 water bottles from staff room at 7 Tabor into 1 Tabor Bring dirty rags to the laundry room, and bring clean rags, if available Fold rags and restock cart Put cart & wet floor signs away
2:15 PM	BREAK	
2:30 PM	 Vacuum carpets Clean hair salon Clean windows, dust furniture, wipe handrails Bring hair salon towels back from laundry 	 *On Tuesdays, Thursdays and Sundays, clean Fitness Centre – empty garbage & check the 4 dispensers that hold the certainty wipes. *On Tuesdays and Thursdays (3:30-4:30pm): clean Olive Branch Café

		Clean intercom station in front entrance	Clean cart and stock for next day. Put away all wet floor signs
		*On Mondays and Fridays, vacuum front office, outside of public washrooms & towards Mapleview	noor organi
		Clean hallway beside SH Coordinator's office. Inspect washroom and clean if necessary	
4:3	30 PM	Sign Out	

ADDITIONAL ROUTINE CLEANING SCHEDULES - FT HL

Weekly cleaning schedule for offices *mop each floor and empty garbage*:

- Monday: CEO, Executive Assistant, Director of Communications (Dir. Of Comm. has bathroom in her office – clean Monday & Friday), Assistant RAI coordinator
- Tuesday (week 1) & Thursday (week 2): Accounting Clerk, Financial Analyst, Payroll clerk
- Wednesday: Payroll Coordinator, HR Coordinator and meeting room (ask for key across from his office), Lead Chaplain
- Friday: HR Manager, Director of Finance, SH Coordinator, Dr's Office, Chaplain

If you are unable to get into an office on a specific day, please complete the next day's office

SECTION 8

Radiant Care Pleasant Manor Fire Safety Plans



Fire Safety Plans

Fire Safety Plans for each building are available in the following locations:

- 1. Original hard copy is in the Fire Box at the main entrance of each building
- 2. Electronic copies are on Systems 24-7 in Section 8 of the Peace Time Disaster and Emergency Safety Plan Response Manual

SECTION 9

Radiant Care Tabor Manor Fire Safety Plans



Fire Safety Plans

Fire Safety Plans for each building are available in the following locations:

- 1. Original hard copy is in the Fire Box at the main entrance of each building
- 2. Electronic copies are on Systems 24-7 in Section 9 of the Peace Time Disaster and Emergency Safety Plan Response Manual